

CITY OF PORT LINCOLN



ANNUAL BUSINESS PLAN & BUDGET

2026/27



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Prepared by City of Port Lincoln
Adopted by Council
29 June 2026

Doc 131633

THE YEAR AHEAD

A Message from the Mayor

As Mayor, I am pleased to present Council's Annual Business Plan & Budget for 2026/27. This plan is grounded in our commitment to maintaining and enhancing essential services, and ensuring that asset renewals remain a priority, not only for today but also as a foundation for the future of Port Lincoln.

By prioritising these core pillars—service provision and asset renewal—we are committed to making Port Lincoln an even more livable city. We aim to empower our residents, encouraging inclusivity and fostering growth across the community. Through these efforts, we endeavor to support a vibrant, resilient Port Lincoln that offers opportunity and a high quality of life for all.

Council's Annual Business Plan & Budget for 2026/27 has been carefully shaped by our key guiding documents: the Strategic Directions Plan 2025–2034, the Long Term Financial Plan, the Strategic Asset Management Plan, as well as other formally adopted plans and strategies. These frameworks inform and underpin the priorities we have set for the upcoming year.

The Annual Business Plan & Budget 2026/27 includes an increase in the total general rate revenue of 4.9% per Land Use Code, with rate capping of 25% continuing for the third and final year on general rates of eligible properties and based on general rates payable in 2025/26 financial year.

Council's focus on the importance of asset renewals is evidenced by a capital renewal budget of \$5.3M as well as new and upgrade assets of \$3.1M. Some highlights of the renewal capital budget include:

- \$426,180 replacement of the Foreshore Boardwalk in line with Council's Asset replacement schedule. Funding has been approved for \$388,000 through the Algal Bloom Response Local Government Fund Grant.
- \$307,553 has been allocated to re-grout the pool and repair the leak in the spa at the Port Lincoln Leisure Centre.
- Over \$346,000 has been budgeted for footpath and kerb renewals throughout the city.



In addition, new and upgrade asset projects include:

- \$713,962 for installation of round-about at Verran and St Andrews Terrace. This project has been made possible by Black Spot Funding of \$453,000.
- \$1,204,866 as a portion of a multi-year project for Electrification and Solar Panel Project installation at the Port Lincoln Leisure Centre. Funding for this project has been approved by the Commonwealth Energy Upgrades Fund.
- Year 2 of the 3-Bin Kerbside collection rollout.
- Over \$141,000 allocated for new footpaths throughout the city.

Each year Operating New Initiatives are included for deliberation in the budget process. Operating New Initiatives for 2026/27 total \$631,400 and include the following:

- Local Government Elections and elected member induction program;
- Continuation of Code amendments to unlock housing and development through our city.
- Delivery of actions from various Council plans and strategies including:
 - o Sport & Recreation Strategy
 - o Volunteer Management Plan
 - o Youth Action Plan
 - o Empowering our elders Strategy
 - o Disability Access and Inclusion Plan

On behalf of all Elected Members, I thank you for your ongoing support and engagement and together we will continue to build a connected, vibrant and sustainable community.

Diana Mislov Mayor, City of Port Lincoln

CITY PROFILE

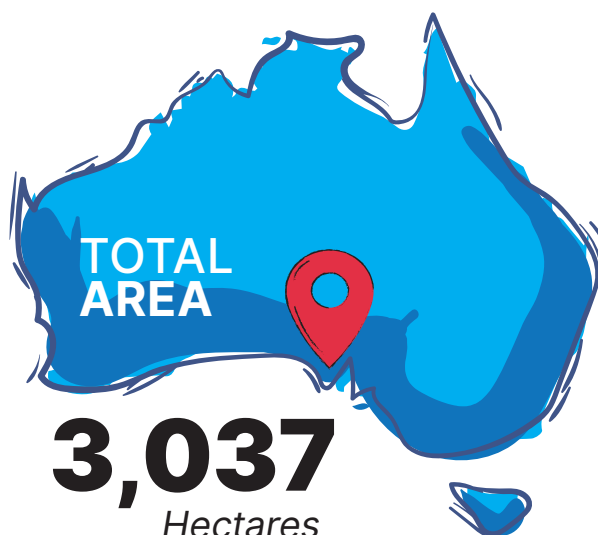
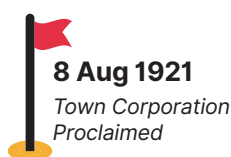
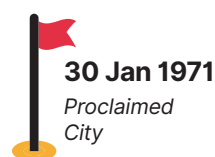
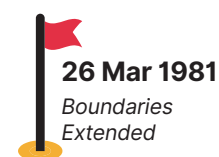
Port Lincoln is the 'Seafood Capital of Australia', an iconic South Australian regional coastal city. We are the major service centre for the southern Eyre Peninsula communities.

The city is located at the base of Eyre Peninsula some 650km west of Adelaide by road, on one of the world's largest protected harbours. The natural setting of Boston Bay is a defining feature of Port Lincoln. Its unique landscape and waterfront contribute to the character and appeal of the city. The foreshore open space, situated along the bay, stands as a highly valued area for recreation. This space serves not only as a place for physical activity and social interaction but also enhances the overall visitor experience in Port Lincoln.

Regional primary production including 50% of South Australia's wheat, barley and oil seed, together with our deep natural harbour and commercial fishing fleet, makes Port Lincoln a major agricultural export and fishing centre.

The economy continues to diversify through the innovation and growth of production and industry, bringing new investment, workforce and population growth. Port Lincoln is also a popular visitor destination, enhanced by a program of cruise ships visits.

Numerous festivals and events contribute to the city's vitality and attraction, including Adelaide to Port Lincoln Yacht Club Race, SALT Festival, 2026 Bendigo Bank Tunarama Festival, Port Lincoln Cup and Mortlock Shield Football Carnival.



Population



15,037

Estimated as
at June 2024*

Average Rainfall



491

Millimetres
(Source : BOM)

Coastline



21

Kilometres

Sealed Road



163.5

Kilometres

Unsealed Road



2.4

Kilometres

Footpath



81.6

Kilometres



Rateable Properties
Capital Value
as at June 2026
\$4.368
Billion

8,881
Assessments

8,628
Rateable



Development Approvals
\$418.53
*Million**

233 **Development Applications**
2024/2025

* Includes a Crown Land application with a value of \$330 million which was withdrawn



2,800
Registered dogs

2024/2025

853
Registered cats

11,223

Tonnes of rubbish goes to landfill per year

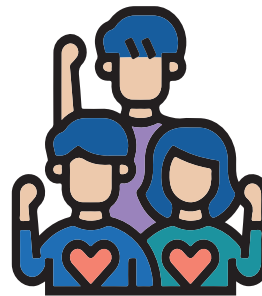


1,615
Tonnes recycled per year

Source: * <https://profile.id.com.au/rda-eyre-peninsula>



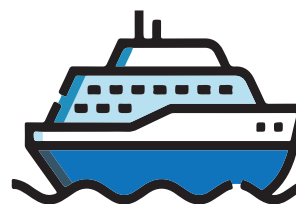
4.5%
*Unemployment Rate**



18.9%
2,235
People Volunteer

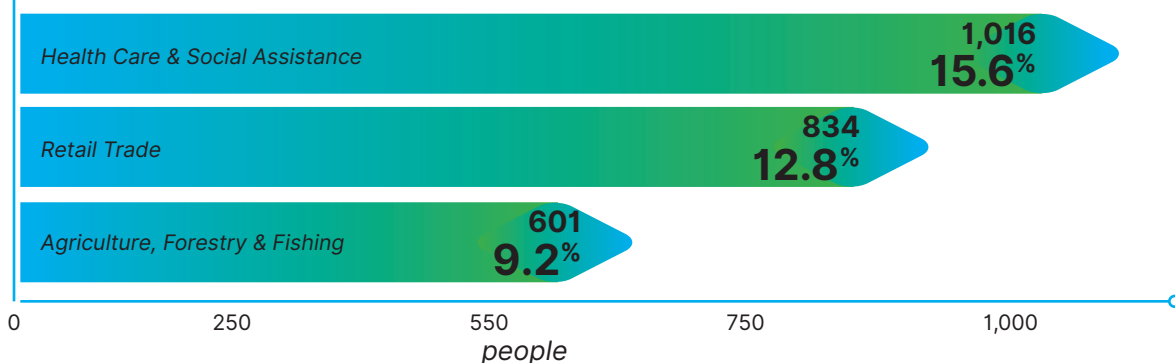


6.5%
*of people needing assistance in their day to day lives due to disability**



3 **cruise ships**
4,544 passengers
2,340 crew
Cruise Ships 2025/2026

3 Most Common Employment Sector



ACKNOWLEDGEMENT OF COUNTRY

We acknowledge the Barngarla People, the Traditional Custodians of the land on which the City of Port Lincoln rests and their continuing connection to land, sea, culture and community. We pay our respects to Elders past, present and emerging, and we extend that respect to other Aboriginal and Torres Strait Islander people in our community.

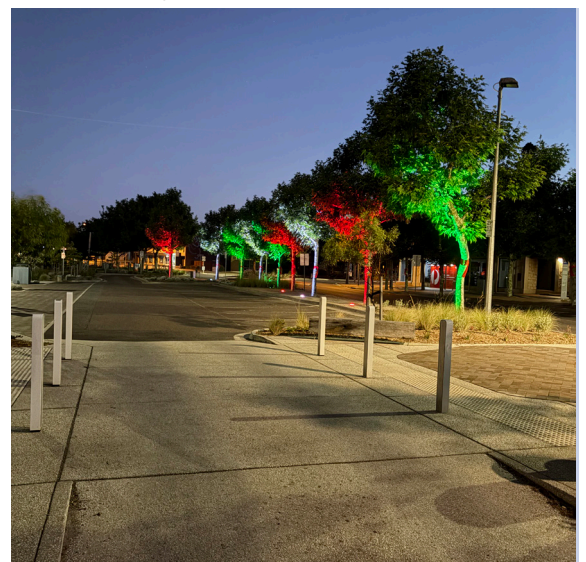
WHAT WE ACHIEVED LAST YEAR



Footpath paving King St



Foreshore Playspace



Foreshore Christmas Lights

2025/26

2025/26 was a year with a strong focus on project delivery and Council's current asset renewal program.

Some of the completed and ongoing projects include:

- ▶ Completion of the Ravendale Community Centre Inclusive Change Facilities funded through Office of Recreation, Sport and Racing
- ▶ Refurbishment of Ladies Bowling Club in conjunction with Lincoln South Sporting Association
- ▶ Annual road reseal program
- ▶ Installation of new drainage pipes on Flaxman Street
- ▶ Reseal carpark at Ravendale, Kirton Point Bowling Club and Wellington Square
- ▶ Replace court surface on Court 3 at Port Lincoln Leisure Centre Stadium
- ▶ Expansion of Council's Recycled Water Usage Network
- ▶ Return of Tunarama
- ▶ Marina Pontoon Extension
- ▶ Masterplanning of key growth areas
- ▶ Council led or supported development of two childcare centres in Port Lincoln
- ▶ Council led 107 lot housing development approval
- ▶ Revocation of Community Land for housing developments
- ▶ Developed and adopted of a number of Council documents including:
 - o Youth Action Plan
 - o Community Land Management Plans
 - o Volunteer Management Plan
 - o Walking and Cycling Strategy
 - o Marina Masterplan



Ravendale Community Centre Inclusive Facilities



Kerb and Footpath works



Volunteer Morning Tea



North Shields Cemetery Memorial Tree

STRATEGIC PLANNING FRAMEWORK

STRATEGIC MANAGEMENT PLANS (10 year plans)

RESOURCING

Strategic Directions Plan

Strategic Asset Management Plan
&
Long Term Financial Plan

DELIVERY

Annual Business Plan & Budget 1 year plans

- Recurrent Services
- Asset Renewal
- Asset Upgrade/New
- Operational New Initiatives

REPORTING

Annual Report

Budget Reviews

PLANS AND STRATEGIES (mostly 5 year plans)

Legislative Plans & Reports

Strategies

Plans & Action Plans

Business Plans

SERVICE PROFILE

Services Area % Operational Expenditure



57% Community Infrastructure & Civil Works

8% Tourism & Economic Dev.

4% Governance Services

20% Corporate & IT Services

3% Development Services

3% Environment, Health & Community Services

5% Community & Wellbeing Services

STRATEGIC DIRECTIONS PLAN 2025-2034

The Strategic Directions Plan 2025-2034 was developed and adopted after extensive community engagement and through Council's Strategic Vision, provides a long term expression of the community's aspirations for the future of Port Lincoln. The Vision provides a shared direction for Council, residents, businesses and stakeholders. The Strategic Directions Plan 2025-2034 translates this Vision into clear goals, key focus areas and strategic actions, guiding Council's priorities, decision making and allocation of resources over the next decade. Through its implementation, Council will work with community to progressively realise this Vision.

VISION

"An inclusive, connected and sustainable community committed to excellence in lifestyle, culture, industry and innovation"

MISSION

Council will work for and with the community to achieve the Vision by:

- Strengthening community connection through proactive communication and seeking opportunities to unify, collaborate and support.
- Providing best value and timely services and infrastructure through responsible long-term financial planning and a customer centric approach.
- Striving for excellence in lifestyle, culture and industry through inclusivity, continuous improvement and embracing change.
- Improving community resilience and sustainability by being, proactive, environmentally conscious and innovative.

VALUES

- Unify & Collaborate
- Accountable & Reliable
- Inclusive & Respectful
- Responsive, Progressive & Proactive
- A focus on safety & wellbeing



GOAL 1



Economic Growth and Opportunity

We are an innovative, diverse and growing local economy

Our Key Focus Areas

- Southern Eyre Peninsula's commercial, health, education and community regional hub.
- Sustainable agriculture, fishing and aquaculture sectors supported by fit for purpose infrastructure.
- A strong visitor economy and cruise industry providing quality tourism and visitor experiences complementing the region's natural resources and the Seafood Capital branding.
- A growing local economy with strong local businesses supported by appropriate infrastructure and services, including workforce development opportunities, suitable carparking, housing and childcare facilities.
- Attracting State and Federal government investment in infrastructure, including water security, airports, ports, rail, roads and telecommunications.
- A reduction in regulatory burden for development with a can-do customer centric approach and appropriate zoning that allows for growth.
- A collaborative and partnership-based approach to tourism and economic development.

Measuring Our Success

- Tourism activity (total spend, visitors and visitor nights).
- Progress against actions identified in the Economic Development Strategy.
- Progress against actions identified in the Housing Strategy.
- Development Application Trend Data - number, type and dollar value of applications.

Our Strategic Actions

- 1.1 Continue to deliver on the actions identified in Council's Economic Development Strategy.
- 1.2 Develop and implement a new Tourism Strategy that builds on the Seafood Capital branding and the key competitive advantages of the Southern Eyre Peninsula.
- 1.3 Continue to implement Council's Housing Strategy to expand fit for purpose housing options, including through the release of Council land and reassessing Council's City masterplan and associated zoning.
- 1.4 Actively investigate and facilitate options for expanded childcare services.
- 1.5 Advocate for greater education pathways and linkages between schools, educational institutions and local industry and continue to support a regional university and study hubs.
- 1.6 Resolve sustainable long-term arrangements for infrastructure and activities at the Port Lincoln Marina Precinct to meet future commercial, tourism and recreational needs.
- 1.7 Advocate to the State and Federal governments for improvements in critical infrastructure, including water security, rail, roads and telecommunications.
- 1.8 Work with RDA EP, Chamber of Commerce and Tourism and other economic facilitators to advocate for economic growth initiatives in the region for existing and emerging industries, technology and production.



New Projects & Initiatives for 2026/27

Goal 1 Project Name	Description	Expenditure \$	Grants/ Contributions \$
Code Amendments	Continuation of amendments to unlock housing and development opportunities in Port Lincoln	50,000	
Tourism Marketing	Delivery of marketing actions within Tourism Strategy	40,000	
Replace Tunarama Tuna	Replacement of Tuna Toss tunas for future Tunarama events	10,000	



GOAL 2



Liveable and Active Communities

We are a healthy, safe, inclusive and empowered community

Our Key Focus Areas

- An active and connected community that prioritises physical and mental health, and overall well-being.
- A safe and liveable community that provides an opportunity for children and young people to reach their potential, older people to be valued and all people to participate fully.
- An inclusive community that respects and welcomes diversity and actively seeks and promotes equity.
- A regional centre that enables and encourages the arts and culture and shares local heritage.

Measuring Our Success

- Completion of a fit for purpose Youth Plan and associated actions.
- Library, Nautilus Arts Centre and Port Lincoln Leisure Centre activity.
- Progress of the Strategic Actions that support Liveable and Active Communities.
- Completion of Council's Community Events Strategy and Arts and Culture Strategy.

Our Strategic Actions

- 2.1 Advocate for continued investment and expansion of Health and Aged Care Services including regional offerings while maintaining Council's focus on the Southern Eyre Peninsula Regional Public Health Plan.
- 2.2 Improve, renew and invest in sport and recreation opportunities by continuing the review and implementation of Council's Sports and Recreation and Open Spaces Strategies.
- 2.3 Improve accessibility and inclusion by continuing the review and implementation of Council's Disability Access and Inclusion Plan and associated actions.
- 2.4 Engage, support and empower Youth through the development of a Youth Action Plan and invest in resourcing to deliver this plan.
- 2.5 Continue our journey towards reconciliation by developing and delivering on an Innovate Reconciliation Action Plan with the Barngarla Native Title holders and wider Aboriginal and Torres Strait Islander community.
- 2.6 Promote opportunities to volunteer and the capacity of volunteers by developing and implementing a Volunteer Management Plan.
- 2.7 Continue the implementation of the Empowering our elders Strategy.
- 2.8 Strengthen Port Lincoln's reputation as a great place to live, work and play, through support for events, arts and culture by developing a Community Events Strategy and Arts and Culture Strategy and delivering on the actions identified.
- 2.9 Develop a Multicultural Strategy to direct Council's support and collaboration to programs which recognise and enhance diversity within our community.
- 2.10 Work in collaboration with local agencies, community groups, businesses and stakeholders, to facilitate improvements to community safety through innovation and engagement.
- 2.11 Continue support for Council's existing services including the Library, Nautilus Arts Centre, ArtEyrea and the Port Lincoln Leisure Centre.



New Projects & Initiatives for 2026/27

Project Name Goal 2	Description	Expenditure \$	Grants/ Contributions \$
Volunteer Management Plan Actions	Implement Volunteer Management Plan actions	4,000	
DAIP Actions	Implement Disability Access and Inclusion Plan actions	5,000	
Arts and Culture Strategy	Development of Arts and Culture Strategy	5,000	
Library Digitalisation Project	Port Lincoln Library Spindle Digitalisation Project	6,700	
Multicultural Strategy	Development of Multicultural Strategy and participation in Ambassador Program	7,000	
Empowering our elders Strategy Actions	Implement Empowering our elders Strategy actions	7,000	
Youth Action Plan Actions	Implement Youth Action Plan actions	30,000	
Sport and Recreation Strategy Actions	Implement Sport and Recreation Strategy actions	6,000	



GOAL 3



Governance and Leadership

We are strategically driven, community aware and accountable

Our Key Focus Areas

- A customer-centric service delivery model that values proactive communication and respects community involvement and awareness.
- Open, effective and productive community and stakeholder engagement that influences and drives decision-making.
- A strong and accountable advocate that proactively represents local matters at regional, state and national forums and with government.
- Retaining a strategic focus with effective and accountable decisions while being responsive to significant events.
- A sustainable community with a responsible long term financial position and clear asset management planning outcomes that focus on whole of life cost and the economic, social and environmental unique to our city.
- Invest in growth by maximising grant funding to address infrastructure needs for today and into the future.

Measuring Our Success

- Completion of Annual Business Plan projects.
- Long Term Financial Plan and Budget performance.
- Level and nature of grant and partnership funding.
- Level and nature of community interactions with Council through its consultation and engagement strategies and actions.
- Progress of the Strategic Actions that support Governance and Leadership.
- Completion of a fit for purpose workforce strategy and completion of actions therein.

Our Strategic Actions

- 3.1 Implement workforce strategies to attract, develop and retain qualified and experienced staff.
- 3.2 Strengthen asset management planning to reflect renewal and expansion of infrastructure to meet community needs and expectations.
- 3.3 Advocate for regional co-operation and promote the voice of the community in regional, state and national forums and with State and Federal governments.
- 3.4 Implement business excellence and continuous improvement, including service reviews assessing relevance, efficiency and effectiveness.
- 3.5 Develop and implement a Customer Service Charter to continuously improve customer and council interactions.
- 3.6 Review approaches to community consultation and reporting to the community on Council decisions to ensure they provide community confidence about how and when Council engages and consults with the community and other stakeholders.
- 3.7 Seek consensus to develop a strategic response to population growth and service demand from the communities of interest in Lower Eyre Council adjacent to the City of Port Lincoln.
- 3.8 Monitor and respond, where relevant, to policy directions of Federal and State Governments related to pandemics.
- 3.9 Maximise Council and community grant funding and partnership opportunities to achieve outcomes for the Port Lincoln community to strengthen our financial capacity.
- 3.10 Investigate and implement collaborative and resource sharing opportunities with other councils, local industry and government agencies.
- 3.11 Review Council's Community Land Management plans to ensure that they meet community expectations and reflect changing demand.



New Projects & Initiatives for 2026/27

Project Name Goal 3	Description	Expenditure \$	Grants/ Contributions \$
Asset Revaluation	Financial review of stormwater asset class, including CCTV inspections for sample of network condition (Compulsory)	50,000	
ESCOSA Reporting	Legislated reporting of strategic position to State Government through ESCOSA (Compulsory)	50,000	
External Pentesting	External Penetration Testing for Council ITC networks	10,200	
Local Government Election	Conduct Local Government Election 2026 in accordance with the Local Government (Elections) Act 1999 (Compulsory)	130,000	
Elected Member Induction Program	Induction of Elected Members following periodic election (Compulsory)	15,000	
Parking Compliance Software	Trial of parking compliance software	21,000	



GOAL 4



Sustainable Environment

We are clean, green, renewable and resilient

Our Key Focus Areas

- Improving the state of our natural environment including waterways, land biodiversity and the pristine protected coastal environment.
- Limiting Council's impact on the environment by being environmentally responsible in its operations and future planning - including managing carbon emissions, animal management, responsible waste management, stormwater management and biodiversity conservation.
- Taking a leadership role in preparedness and community resilience, including climate change resilience, community resilience to disasters, coastal hazard adaptation, bush fire preparedness and extreme weather events.
- Supporting community education in partnership with stakeholders and interest groups to improve disaster resilience and environmental stewardship.
- Advocating for water security and a climate independent water supply in a responsible location and taking active measures to improve Council's water efficiency including the recycled water scheme performance.
- Investing in Council's infrastructure to improve resilience against climate change and extreme weather now and into the future.

Measuring Our Success

- Completion of actions identified in the Environmental Sustainability Strategy.
- Completion of actions identified in the Waste and Resource Management Strategy, including waste diversion from landfill.
- Completion of actions identified in the Stormwater Management Plan.
- Recycled Water Scheme performance.
- Progress of the Strategic Actions that support Sustainable Environment.

Our Strategic Actions

- 4.1 Deliver the actions in the Storm Water Management Plan, including water sensitive urban design, to improve stormwater management for safety, business, property protection and environmental outcomes.
- 4.2 Develop a plan for the renewal and expansion of Council's Recycled Water Scheme network and actively pursue other water saving or reuse initiatives.
- 4.3 Develop a carbon emission management framework to support and implement energy efficiency and emissions reduction initiatives in line with Council's Environmental Sustainability Strategy.
- 4.4 Progress Council's environmental sustainability goals through continued implementation of the Environmental Sustainability Strategy.
- 4.5 Deliver the Waste and Resources Management Plan in particular supporting diversion of organic and other recyclable materials away from landfill.
- 4.6 Develop and strengthen Council's approach to coastal hazard adaptation planning.
- 4.7 Develop a Climate Change Adaptation Plan.
- 4.8 Implement and keep under review Council's Emergency Management Plan, business continuity plan and related capabilities.



New Projects & Initiatives for 2026/27

Project Name Goal 4	Description	Expenditure \$	Grants/ Contributions \$
Carbon Emission Reporting	Undertake carbon emission inventory and report on emissions against the established 2023/24 baseline	8,500	
Racecourse Detention Basin	Concept, feasibility, engagement of a valuer	30,000	
Flinders Highway Stormwater Pipe System	Concept planning and feasibility for stormwater improvements on Flinders Highway	30,000	
Street Tree Planting	Targeted annual street tree planting program to increase canopy coverage for shade	30,000	
3-Bin Rollout administration	Year 2 of staged 3-Bin Kerbside Collection Program Rollout	41,000	



GOAL 5



Community Assets and Placemaking

We are a welcoming, liveable and accessible City

Our Key Focus Areas

- Public places and infrastructure meeting economic and community needs
- Community facilities and open spaces for recreation, leisure and health and well-being
- Foreshore, CBD and Marina Precincts public realm activation
- Safe, inclusive and sustainable public places and Council facilities
- Local and regional accessibility and connectivity

Measuring Our Success

- Asset renewal ratio (roads, footpaths and open spaces).
- Total length of paths and trails.
- Progress of the Strategic Actions that support Community Assets and Placemaking.
- Completion of a Footpath and Trails Strategy.
- Total investment in sporting and community infrastructure and external grant funding obtained.

Our Strategic Actions

- 5.1 Develop and implement a Footpath and Cycling Strategy to improve walking and cycling options, including improving broader pedestrian and community access.
- 5.2 Deliver the actions identified in Council's Local Area Traffic Management Plan to improve pedestrian safety around schools.
- 5.3 Continue to seek open spaces funding to allow for neighbourhood renewal projects in appropriate precincts of the city, including the CBD, Foreshore, Marina and others.
- 5.4 Continue to implement the Trails and Wayfinding Strategy to improve wayfinding throughout the City.
- 5.5 Develop a Strategy to extend and improve the Parnkalla Trail including options to extend to Axel Stenross, Murray's Point, National Park, Investigator Trail and lighting options in partnership with stakeholders and neighbouring Councils.
- 5.6 Continue to implement and keep under review Council's Open Space Strategy to ensure open spaces, parks, gardens and sporting facilities meet the needs of the community.
- 5.7 Continue to invest in sporting and community facilities and leverage external grant funding.
- 5.8 Work in partnership with local sporting and community groups to host regional competitions.
- 5.9 Develop a Road Traffic Management Plan including shared and future alternative uses of rail and road corridors.



New Projects & Initiatives for 2026/27

Project Name Goal 5	Description	Expenditure \$	Grants/ Contributions \$
Ravendale Hockey Pitch Irrigation Design	Design the future irrigation renewal works in preparation of actual works	10,000	
Review of accessible carparking spaces	Undertake review of accessible carparking spaces in Council's CBD and across the wider Port Lincoln area	-	
Swimming Enclosure	Investigate wave attenuation options, net improvements, remove old piles	10,000	
Investigations for decommissioning old Liverpool St Stormwater Pump Station	Chamber covers and lids past end of life. Opportunity to empty pump station building and demolish	10,000	
Local Area Traffic Management Program	Minor traffic design works to progress traffic control improvements identified in the School Traffic Safety Program	15,000	

CAPITAL EXPENDITURE 2026/27

Project Name	Project Scope	New / Upgrade (\$)	Renewal (\$)	Funding (\$)
BUILDINGS				
Nautilus Arts Centre Seating Wheels and Seat replacements	Renew seating system wheels and targeted replacement of damaged seats		15,000	
Centenary Oval Community Facility Concept Design	Concept design of new community facility at the Centenary Precinct as per master plan and community working group	27,460		
Civic Centre Operations and Development Office Flooring Renewal	Renew flooring through Operations and Development & Regulatory offices		37,346	
Baptist Church/UniHub/WCYCS Retaining Wall	Renewal of retaining and fencing mid-site which is due for renewal		38,444	
Centenary Oval perimeter fencing	Renewal of a portion of perimeter fencing at Centenary Oval		43,936	
Rolling Toilet block Renewals	Flinders Park Toilets renewal (minor)		75,000	
Civic Centre Roof Replacement	Replacement of eastern side of Civic Centre roof		230,665	
Transfer Station	Investigate designs for upgrades to facility for security and fire safety	20,000		
Depot Multi-year Improvement Stage 3	Replacement and upgrade of washdown bay and office extension		82,380	
Kirton Oval Changeroom	New modular building with all the relevant services connections to be completed		200,000	
Sub Total		47,460	722,771	-
DRAINAGE				
Le Brun Street Catchment	Continue design of upgraded Le-Brun Street catchment pipe system	21,968		
Construct concrete surrounds around Gross Pollutant Traps	Construct concrete surrounds around identified gross pollutant traps		5,000	
Lewis St outlet concrete repairs	Restore deteriorated outlet at seawall		5,000	
Finke St Grated Inlet Pit lid replacement	Replace Grated Inlet Pit Lid as per Disability Access & Inclusion Plan		5,000	
Bligh St outlet beam replacement	Bligh St outlet beam replacement		21,968	
St Andrews Drive Gross Pollutant Trap Cartridges	Replacement of gross pollutant trap cartridges in accordance with manufacturers specifications		30,000	
Grantala Road Gully Swale	Design and construction of swale through new easement at 49 Tennant St, including disposal of old fill	109,840		

Capital Expenditure 2026/27 – continued

Project Name	Project Scope	New / Upgrade (\$)	Renewal (\$)	Funding (\$)
Stamford/ Follett Street Detention Basin	Construction of detention basin and pipe	384,441		
Grantala Road Gully Easements	Easements over middle blocks for pipe system linking to Lincoln Heights Development	80,000		
Simmons Tyler Street Drainage Easement Acquisition	Easement acquisition prior to construction of upgraded Le-Brun Street catchment pipe system	15,000		
Proper Bay Road Easement Acquisition	Easement acquisition prior to construction of pipe system at Proper Bay Road to address flooding of racecourse and localised flooding of properties adjoining road	10,000		
Sub Total		621,249	66,968	-
FURNITURE & EQUIPMENT				
Library Staff Printer	Replacement of library staff printer		3,655	
Port Lincoln Library	Chair and pinboard renewals for Library		25,000	
Library Service Desk Safety Improvements	The library service desk requires modifications to resolve safety concerns identified through Council's incident reporting process	20,000		
Video Conferencing Hardware	Replace conference trolley, new setup for meeting room	2,800	4,500	
Elected Member iPads	Replacement of elected member devices following election of new Council		16,000	
Networking Hardware Renewal	Renewal of switching and networking technology (Stage 1)		50,000	
Sub Total		22,800	99,155	-
FOOTPATHS				
Flinders Hwy Footpath renewal	90m section along Flinders Park + 30m section from Flinders Park to Pioneer Village		43,936	
Rolling renewal CBD pavers	Rolling replacement of pavers throughout City Centre		50,000	
Stamford Tce footpath	Continue links from Navigator College on oval side	27,460		
Margaret Ave new footpath connection	New footpath connection Margaret Ave from New West Road to Althorpe Ave	38,444		
King St / Eyre St footpaths	Clay pavers for replacement in line with surrounding renewal works undertaken. Works will also include some footpath and kerb ramp works in this area.		87,872	
Centenary Oval Carpark entrance	Relocate the gap in the fence to the west, opposite the existing kerb ramp. Install a new kerb ramp on the southern side	6,000		
Trafalgar Street footpath	From Action 9 of the Walking and Cycling Strategy - construction of 200m of new concrete footpath and 9 kerb ramps along the western side of Trafalgar Street between Cook Street and Cardiff Road	69,840		
Sub Total		141,744	181,808	-

Capital Expenditure 2026/27 – continued

Project Name	Project Scope	New / Upgrade (\$)	Renewal (\$)	Funding (\$)
KERBS				
Park Tce spoon drains (at Cranston & Ruskin intersections)	Renewal of existing spoon drains to be reconstructed prior to resurfacing of the road.		14,000	
Koonella Street	Replace damaged kerbs and pavement damaged from tree roots		16,476	
Follet Street	Replace damaged kerbs and pavement damaged from tree roots		32,952	
Eden Street	Replace damaged kerbs and pavement damaged from tree roots		101,053	
Sub Total		-	164,481	-
OTHER COMMUNITY ASSETS				
Rolling BBQ Renewals	Rolling renewals of park barbeques		20,000	
Ravendale Baseball Backstop Partial renewal	Renew lower section of baseball diamond backstop where damaged. Contribution by Lower Eyre Peninsula Baseball League		20,000	10,000
Rolling Furniture Renewals	Rolling replacement of outdoor furniture (eg: outdoor dining and seating)		30,000	
Puckridge Park Improvements	New bus dropoff and path renewals at Puckridge Park in partnership with Rotary. Subject to funding	82,380		25,000
North Shields Cemetery Cremation Raft	Construct new cremation raft	20,000		
Rolling Signage Renewals	Rolling replacement of directional and information signage		30,000	
Rolling Playground Renewals	Replacement of playground at Mena Place		150,000	
Foreshore Boardwalk	Repairs and replacement items to boardwalk		426,180	388,000
Axel Stenross Carpark Seal	Reseal. Existing surface is at the end of useful life		107,094	
3-Bin Rollout	Year 2 of staged 3 Bin Kerbside Collection Program (Purchase of bins)	206,296		50,000
Sub Total		308,676	783,274	473,000
PLANT & MACHINERY				
Fleet vehicle	Replace fleet vehicle for management staff		54,000	30,000
Fleet Vehicle	Replace fleet vehicle for executive staff		59,000	25,000
Gator	Replace gator for open space team operations		60,000	15,000
Front mower with Flideck 155	Replacement mower and attachments for operations		80,000	15,000
Forklift 3T	Purchase of 3T Forklift	48,000		
Additional Civil Truck	Expanding civil team requirement	130,000		
Linemarking Truck	To enable the work teams to carry more materials and tools to site	134,000		
Backease crane	Safety for manual handling	10,000		
Sub Total		322,000	253,000	85,000

Project Name	Project Scope	New / Upgrade (\$)	Renewal (\$)	Funding (\$)
PORT LINCOLN LEISURE CENTRE				
PLL Staff Room and Office Air conditioner Replacement	Replace air conditioning units in staff room and office		9,000	
PLL 25m Pool UV Filter Installation	Supply and install UV filter to 25m pool	65,904		
PLL External Glazing Replacement	Replace rotten windows in pool area		43,936	
PLL Pool Grout and Spa repairs	RegROUT 25m Pool. Repair leak to spa		307,553	
PLL Electricification & Solar Project	Design supply and installation of electrification and solar as per funding agreement with CEUF	1,204,866		663,625
Sub Total		1,270,770	360,489	663,625
ROADS				
Verran - St Andrews Tce Round-about	Installation of round-about at Verran St and St Andrews Terrace. Externally funded through the Blackspot Program	350,000	363,962	453,000
Road Pavement Rehabilitation - Verran Tce	Full depth pavement construction and asphalt surfacing between Windsor Avenue and Anne Street. Subject to funding		823,802	500,000
Road Reseal Program	Annual road resealing program in line with Asset Management Plan		988,563	425,794
Sub Total		350,000	2,176,327	1,378,794
RECYCLED WATER SCHEME				
Network Pressure Protection Upgrade	Pressure vessel and slow close valves to manage network surge	40,000		
RWTP Instrument Renewal	Replace chlorine analyser and wet rack at end of life plus turbidity and transmissivity analysers		77,000	
UV unit & PLC Renewal	Replace UV unit, PLC, HMI and climate controlled switchroom		500,000	
Sub Total		40,000	577,000	-
TOTAL		3,124,699	5,385,273	2,515,419



SIGNIFICANT INFLUENCES

A number of significant factors have influenced the preparation of the Council's 2026/27 Annual Business Plan.

These include:

- Adelaide Consumer Price Index increases on existing goods and services including increases to regional memberships and subscriptions of around 4.9% (twelve months to March 2026)
- Requirements to maintain and improve infrastructure assets to acceptable standards, including roads, footpaths, stormwater drainage and other community assets
- Reviewing service delivery needs for the population now and into the future
- Need to deliver new initiatives as per the Strategic Directions Plan 2025-2034
- Cost of living pressures experienced by ratepayers and community

At a minimum, Council revenue needs to keep pace with these underlying cost indices, simply to continue delivering current services, renewal programs and a modest level of new project and initiative capacity in order to deliver on the current and long term plans for the community.

HOW WE COMPARE



Each year when we prepare the Annual Business Plan and Budget we undertake analysis of some key metrics against the other councils which are classified as regional cities by the Local Government Grants Commission.

Although we are comparing our draft budget with other council's previous years data (so there is a 12 month gap), this still provides a good indication of how we compare in basic terms.

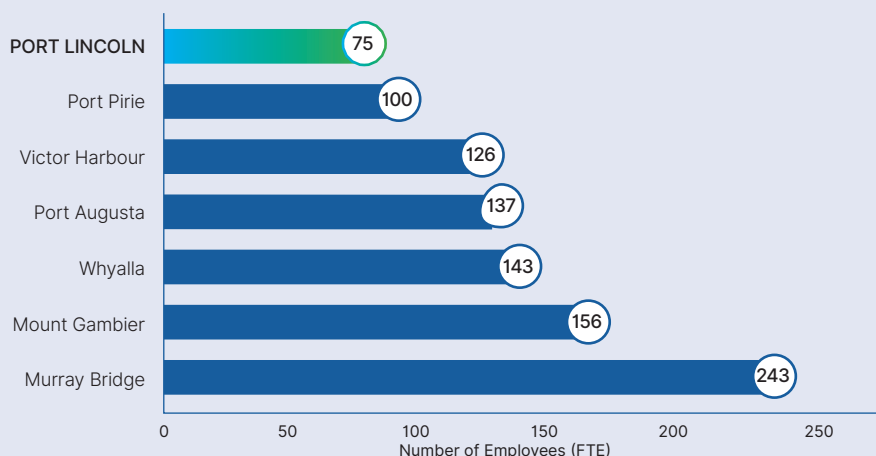
These comparisons provide us with context on resourcing levels compared to other regional cities in South Australia.

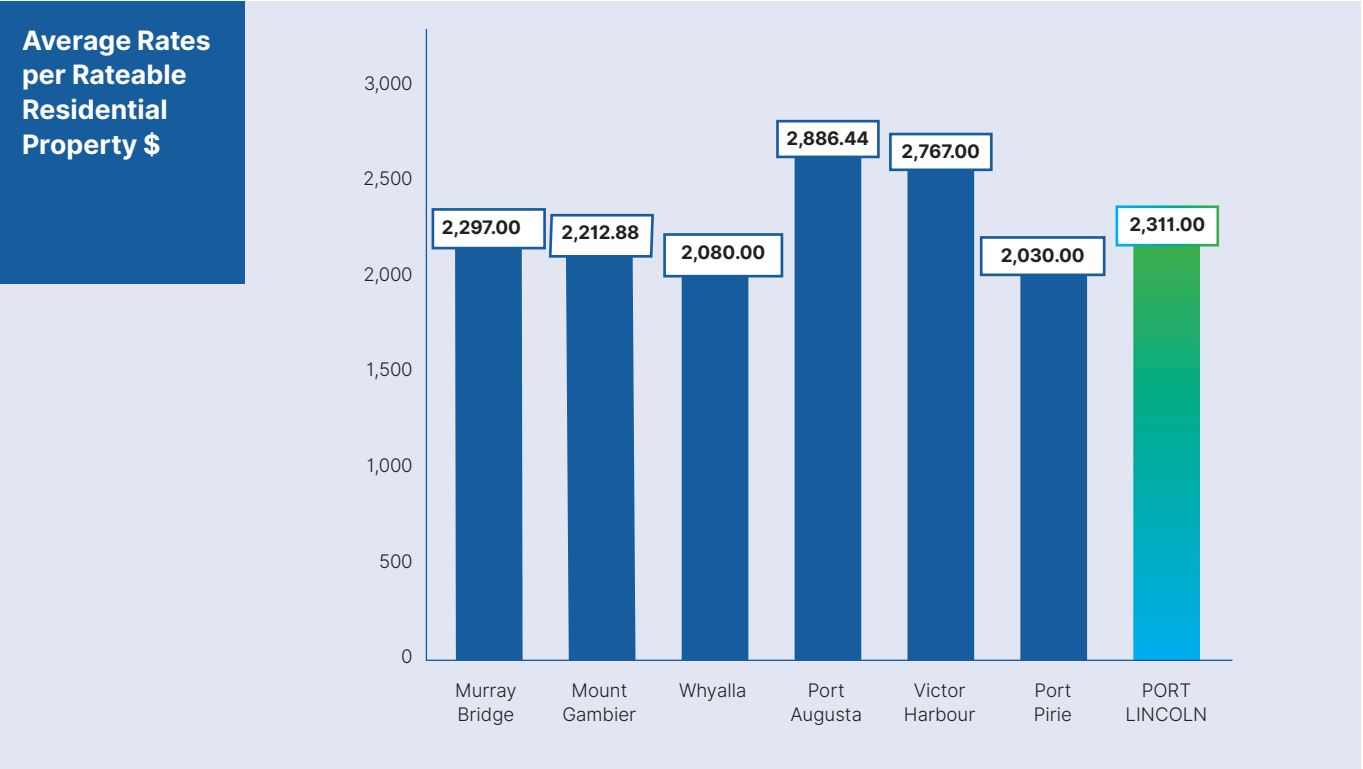
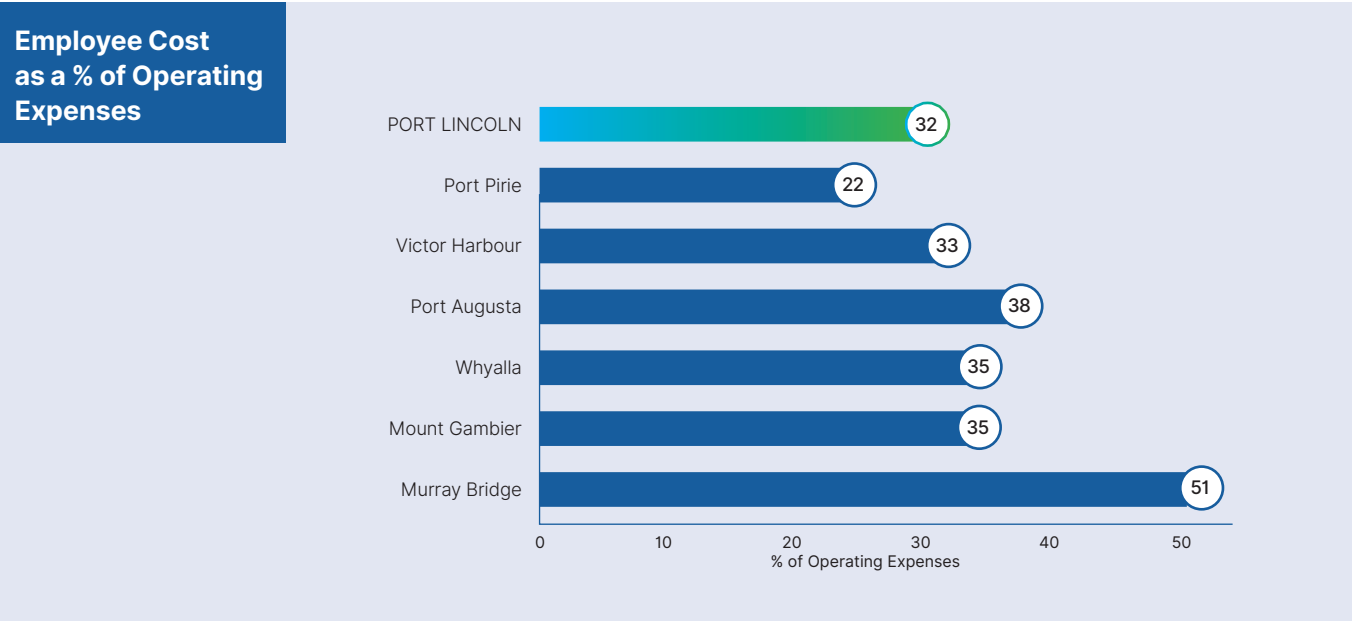
Further comparison is available at:

councilsinfocus.sa.gov.au



Number of Employees (Full Time Equivalent) 2024/25





FINANCIAL STATEMENTS

UNIFORM PRESENTATION OF FINANCES

For the year ended 30th June 2027

	Annual Budget 2025/26		Forecast #3 2025/26		Annual Budget 2026/27	
	\$	\$	\$	\$	\$	\$
Income		30,118,040		31,147,015		31,956,831
Expenses		(30,552,030)		(31,931,354)		(32,028,379)
Operating Surplus/(Deficit)		(433,990)		(784,339)		(71,548)
Less: Capital Grants		(857,128)		(1,132,638)		(1,323,794)
Adjusted Operating Surplus/ (Deficit)		(1,291,118)		(1,916,977)		(1,395,342)
Net Outlays on Existing Assets						
Capital Expenditure on renewal and replacement of Existing Assets	(3,493,500)		(5,279,278)		(5,385,273)	
Finance Lease payments for Right of Use Assets	(3,207)		(90,458)		(97,529)	
Add back Depreciation, Amortisation & Impairment	5,328,099		5,420,780		5,510,122	
Add back: Capital Grants	857,128		1,132,638		1,323,794	
Proceeds from Sale of Replaced Assets	5,000		5,000		85,000	
		2,693,520		1,188,682		1,436,114
Net Outlays on New and Upgraded Assets						
Capital Expenditure on New and Upgraded Assets	(1,144,500)		(6,455,073)		(3,143,199)	
Amounts received specifically for New and Upgraded Assets	675,269		1,934,089		1,191,625	
Proceeds from Sale of Surplus Assets	-		720,000		-	
		(469,231)		(3,800,984)		(1,951,574)
Net Lending/(Borrowing) for Financial Year		933,171		(4,529,279)		(1,910,802)

This note is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis. All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis. The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

STATEMENT OF COMPREHENSIVE INCOME

For the Year Ended 30th June 2027

	Annual Budget 2025/26 \$	Forecast #3 2025/26 \$	Annual Budget 2026/27 \$
INCOME			
Rates	19,665,374	19,680,374	20,916,221
Statutory Charges	395,970	395,970	402,720
User Charges	3,619,868	3,552,868	3,756,767
Grants, Subsidies and Contributions - Capital	857,128	1,132,638	1,323,794
Grants, Subsidies and Contributions - Operational	2,815,246	1,823,106	3,256,409
Investment Income	150,469	162,376	166,728
Reimbursements	822,421	2,040,419	760,345
Other Income	1,669,044	2,006,994	1,373,847
Operational New Initiatives Income	122,520	352,270	-
Total Income	30,118,040	31,147,015	31,956,831
EXPENSES			
Employee Costs	9,676,666	9,772,541	10,316,392
Materials, Contracts & Other Expenses	14,528,848	15,510,181	15,307,971
Depreciation, Amortisation & Impairment	5,328,099	5,420,780	5,510,122
Finance costs	396,722	277,907	262,494
Operational New Initiatives	621,695	949,945	631,400
Total Expenses	30,552,030	31,931,354	32,028,379
OPERATING SURPLUS / (DEFICIT)	(433,990)	(784,339)	(71,548)
Asset disposal & fair value adjustments	-	(206,000)	-
Amounts received specifically for new or upgraded assets	675,269	1,934,089	1,191,625
NET SURPLUS / (DEFICIT)	241,279	943,750	1,120,077
TOTAL COMPREHENSIVE INCOME	241,279	943,750	1,120,077

Financial Statements – continued

STATEMENT OF FINANCIAL POSITION

For the Year Ended 30th June 2027

	Annual Budget 2025/26 \$	Forecast #3 2025/26 \$	Annual Budget 2026/27 \$
ASSETS			
Current Assets			
Cash and Cash Equivalents	2,752,341	3,315,430	1,888,806
Trade and Other Receivables	2,099,840	1,985,203	1,985,203
Financial Assets	112,157	111,509	116,053
Total Current Assets	4,964,338	5,412,142	3,990,062
Non-Current Assets			
Financial Assets	305,219	317,477	201,424
Other Non-Current Assets	-	-	-
Infrastructure, Property, Plant & Equipment	248,901,597	307,760,044	310,693,394
Total Non-Current Assets	249,206,816	308,077,521	310,894,818
Total Assets	254,171,154	313,489,663	314,884,880
LIABILITIES			
Current Liabilities			
Trade and Other Payables	3,444,160	4,188,940	4,286,049
Cash Advance Debenture		6,000,000	6,800,000
Borrowings	673,920	621,969	644,242
Provisions	1,146,247	1,209,884	1,209,884
Total Current Liabilities	5,264,327	12,020,793	12,940,175
Non-Current Liabilities			
Borrowings	11,299,106	4,870,174	4,225,932
Provisions	1,443,804	2,019,988	2,019,988
Total Non-Current Liabilities	12,742,910	6,890,162	6,245,920
Total Liabilities	18,007,237	18,910,956	19,186,096
NET ASSETS	236,163,917	294,578,707	295,698,784
EQUITY			
Accumulated Surplus	46,323,415	45,745,172	46,865,249
Asset Revaluation Reserves	188,921,150	247,676,746	247,676,746
Other Reserves	919,352	1,156,789	1,156,789
Total Equity	236,163,917	294,578,707	295,698,784

CASH FLOW STATEMENT

For the Year Ended 30th June 2027

	Annual Budget 2025/26 \$	Forecast #3 2025/26 \$	Annual Budget 2026/27 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Operating receipts	28,078,059	28,821,367	30,466,309
Investment receipts	150,469	162,376	166,728
Payments			
Operating payments to suppliers & employees	(23,796,524)	(25,011,700)	(26,158,653)
Finance payments	(396,722)	(277,907)	(262,494)
Net Cash provided by (or used in) Operating Activities	4,035,282	3,694,136	4,211,890
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts			
Amounts specifically for new or upgraded assets	577,769	1,934,089	1,191,625
Grants utilised for capital purposes	857,128	1,132,638	1,323,794
Sale of replaced assets	5,000	5,000	85,000
Sale of Surplus assets	-	720,000	-
Repayments of loans by community groups	107,769	96,159	111,509
Payments			
Expenditure on renewal/replacement of assets	(4,760,794)	(5,279,278)	(5,385,273)
Expenditure on new/upgraded assets	(1,887,350)	(6,455,073)	(3,143,199)
Loans made to community groups	-	(150,000)	-
Net Cash provided by (or used in) Investing Activities	(5,100,478)	(7,996,465)	(5,816,544)
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts			
Proceeds from borrowings	-	150,000	-
Proceeds from bridging finance	-	6,000,000	799,999
Payments			
Repayments of borrowings	(510,934)	(499,324)	(524,440)
Repayment of bridging finance	-	(2,500,000)	-
Repayment of lease liabilities	(3,207)	(90,458)	(97,529)
Net cash provided by (or used in) Financing Activities	(514,141)	3,060,218	178,030
Net Increase (Decrease) in cash Held	(1,579,337)	(1,242,111)	(1,426,624)
Cash & Cash Equivalents at beginning of Period	4,331,678	4,557,541	3,315,430
Cash & Cash Equivalents at end of period	2,752,341	3,315,430	1,888,806

Financial Statements – continued

STATEMENT OF CHANGES IN EQUITY

For the Year Ended 30th June 2027

	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	Total Equity
	\$	\$	\$	\$
Annual Budget 2026/27				
Balance at end of previous reporting period	45,745,172	247,676,746	1,156,789	294,578,707
Restated opening balance	45,745,172	247,676,746	1,156,789	294,578,707
Net Surplus/ (Deficit) for Year	1,120,077	-	-	1,120,077
Other Comprehensive Income				
Transfers between reserves	-	-	-	-
Balance at End of Period - 30 June 2027	46,865,249	247,676,746	1,156,789	295,698,784
Forecast #3 2025/26				
Balance at end of previous reporting period	44,691,422	247,676,746	1,266,789	293,634,957
Restated opening balance	44,691,422	247,676,746	1,266,789	293,634,957
Net Surplus/ (Deficit) for Year	943,750	-	-	943,750
Other Comprehensive Income				
Transfers between reserves	110,000	-	(110,000)	-
Balance at End of Period - 30 June 2026	45,745,172	247,676,746	1,156,789	294,578,707
Annual Budget 2025/26				
Balance at end of previous reporting period	46,157,136	188,921,150	939,352	236,017,638
Restated opening balance	46,157,136	188,921,150	939,352	236,017,638
Net Surplus/ (Deficit) for Year	146,279	-	-	146,279
Other Comprehensive Income				
Transfers between reserves	20,000	-	(20,000)	-
Balance at End of Period - 30 June 2026	46,323,415	188,921,150	919,352	236,163,917

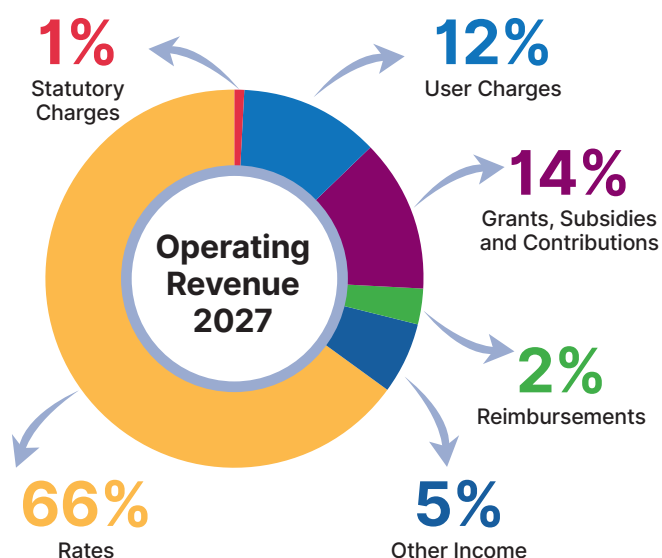
FUNDING

THE BUSINESS PLAN

An operating deficit of \$71,548 is being forecast for 2026/27. The operating deficit measures the difference between operating revenue and expenses for the period. The Council's long term financial sustainability is dependent on ensuring that, on average over time, its expenses are less than its revenue, in accordance with the Long Term Financial Plan.

Council's revenue in 2026/27 includes \$20,916,221 proposed to be raised from general and other rates revenue. This is based on an increase in general rates revenue of 4.9% on each Land Use Code.

The graph below outlines the break-up of operational funding budgeted to be received for the 2026/27 financial year.



Other sources of revenue for the City of Port Lincoln are:

User Charges set by Council – these charges are mainly for Council's Resource Recovery Centre, but also include private works and other use of Council's facilities.

Statutory Charges set by State Government – these are fees and charges set by regulation and collected by Council for regulatory functions such as assessment of development applications and dog registrations. The revenue from statutory charges are generally off-set by the cost of the service.

Grants, Subsidies and Contributions – Council normally seeks to attract as much grant funding as possible from other levels of government, and major projects of wider State benefit are usually jointly funded in partnership with the State Government and other relevant parties.

Investment Income – Council invests surplus funds for future operations and capital projects in interest bearing accounts.

Commercial Rental Income – Council acquired the remaining balance of the Civic Centre building in February 2024, with current commercial leasing arrangements remaining in place. This has resulted in revenue from the Civic Centre tenants.

Cash Advance facilities are available to Council to assist in Council's cashflow throughout the year and provide additional financial resourcing opportunities if required.

FINANCIAL SUSTAINABILITY

Amendments to the Local Government Act 1999 in 2021, combined with an independent review initiated by the Local Government Association of SA into the long term financial sustainability of South Australian councils, clearly indicated that there was a need for councils to take a longer term view into their financial planning and sustainability in working towards their goals. The ongoing ESCOSA reviews across all South Australian councils is an additional step in this independent review process.

Council is committed to ensuring its long term financial sustainability

Council's financial sustainability is dependent on ensuring that, on average over time, its expenses are at least matched by its revenue. In addition, capital expenditure on existing infrastructure and other assets should be optimised in accordance with Council's long term renewal programs as referenced in Council's Strategic Asset Management Plan.

Regulation 7 of the Local Government (Financial Management) Regulations 2011 states:

Pursuant to section 123(10)(b) of the Act, each budget of a council under the Act must – include estimates with respect to the council's operating surplus ratio, asset sustainability ratio and net financial liabilities ratio presented in a manner consistent with the note in the Model Financial Statements entitled Financial Indicators.

OPERATING SURPLUS RATIO

The operating surplus ratio expresses the operating surplus or deficit as a percentage of operating income.

This ratio answers the question: *Is Council covering its operating expenditure and depreciation charge from its operating revenue?*

The budgeted Operating Surplus Ratio for 2026/27 of -0.2% represents operating income budgeted to be \$71,548 less than Council's operating expenses for the year.

This falls within the acceptable limits of between -3% and +5% as per Council's Long Term Financial Plan.

Calculation of Operating Surplus Ratio	Budget 2026/27
Operating Surplus/(Deficit) (a)	(\$71,548)
Operating Revenue (b)	\$31,956,831
Operating Surplus Ratio (a)/(b)	(0.2%)

ASSET RENEWAL FUNDING RATIO

The Asset Renewal Funding Ratio indicates the extent to which existing non-financial assets are being renewed and replaced, compared with the assets renewal and replacement expenditure identified as warranted in Council's Strategic Asset Management Plan (SAMP).

The ratio is calculated by measuring capital renewal or replacement expenditure compared to the expenditure proposed in Council's SAMP.

The targeted ratio is between 90% to 100% and Council has budgeted for 100% which indicates that Council's capital renewal or replacement expenditure is in line with Council's SAMP.

NET FINANCIAL LIABILITIES & NET FINANCIAL LIABILITIES RATIO

Net financial liabilities is a comprehensive measure of the indebtedness of Council as it includes items such as employee long-service leave entitlements and other amounts payable as well as taking account of the level of Council's available cash and investments. Specifically, Net Financial Liabilities equals total liabilities less financial assets, where financial assets for this purpose includes cash, cash equivalents, trade and other receivables, and other financial assets, but excludes equity held in Council businesses, inventories and land held for resale. The following table sets out revised estimates as at 30 June 2027.

Council's Net Financial Liability Ratio for 2026/27 is 47% which is within acceptable limits of Council's Long Term Financial Plan of -20% to +100%.

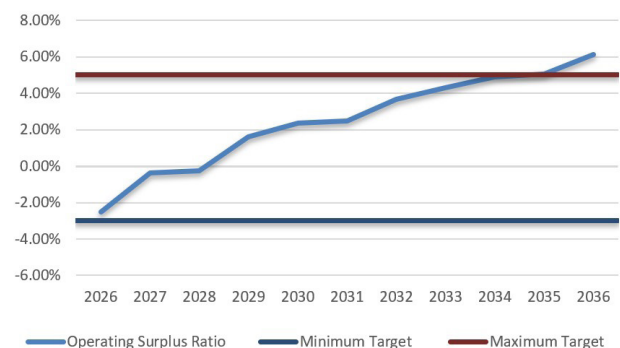
Calculation of Net Financial Liabilities Ratio	Budget 2026/27
Net Financial Liabilities (a)	\$14,994,610
Total Operating Revenue (b)	\$31,956,831
Net Financial Liabilities Ratio (a)/(b)	47%

ASSESSMENT OF LONG TERM FINANCIAL SUSTAINABILITY

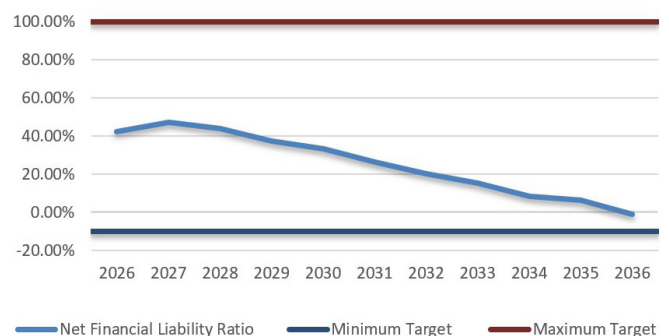
The below 10-year ratios indicate that the 10 year LTFP is financially sustainable:

- Small deficits in 2026/27 and 2027/28, and increasing operating surplus' for the remaining years of the plan.
- Net Financial Liabilities are at acceptable levels; and
- Asset Renewal Funding Ratios are at acceptable levels.

OPERATING SURPLUS RATIO



NET FINANCIAL LIABILITIES RATIO



ASSET RENEWAL FUNDING RATIO



RATING POLICY & ARRANGEMENTS

RATING ARRANGEMENTS 2026/27

The rate revenue increase has been kept to a level to enable funding of on-going operational expenses, renewal infrastructure works, priority new/upgrade capital works and operational new initiatives – and return an operational result within the target range.

Council's LTFP forecasts a total general rate revenue increase for 2026/27 of 4.9% in GENERAL RATE REVENUE DOLLARS on each LAND USE CODE (LUC). The forecast rate revenue increase in the Long Term Financial Plan incorporates a Consumer Price Indexation estimate.

Rating Basis – Capital Value

The City of Port Lincoln uses capital value as the basis for valuing land within the Council area for the 2026/27 financial year. Total capital valuations for the Council area of \$4,533,709,400 were adopted as per valuations received from 28 June 2026.

Differential Rating

Council has applied land use and zone codes so properties of similar purpose can be rated proportionately under the capital value system. This is known as differential rating and came into effect in the 2024/25 financial year.

Land use Codes:

- Residential
- Commercial
- Industrial
- Vacant
- Primary Producers
- Marina Berths
- Other Zone Code(s): Employment (Bulk Handling) Zone

General Rates (s153 and s156)

The percentage rate revenue increase applied in the Annual Business Plan is consistent with funding the projects, programs and services that Council has included in the Annual Business Plan and Annual Budget.

COPL uses differential rating, broken into Land Use Code (LUC), to apply different rates in the dollar, combined with a fixed charge when calculating general rate revenue. To allow for changes to the number of properties within each LUC category, Council is increasing each LUC total rate revenue by 4.9% prior to adjustments such as rebates and capping. This calculation results in an overall total rate revenue of 6.3%, the distribution of rate changes across the Council area is much more even with all LUC calculating an

average rates increase of 4.9% on general rates.

Rate Capping 25%

To assist in alleviating significant increases in rates resulting from the transition in 2024/25 to Capital Value on rating, Council have again applied a 25% cap on the General Rates portion of Council rates. This is the third and final year where rate capping will apply. The cap has been applied on all properties that have not been sold, subdivided or amalgamated, and on all Land Use Codes except for properties in the Employment Bulk Handling Zone. This means that the largest rating increase for any property fitting the above criteria will be no more than 25% above 2025/26 general rates component after capping has been applied, excluding the Employment Bulk Handling Zone. The number of properties eligible for a cap in 2026/27 has significantly reduced from 2024/25 and 2025/26 respectively.

Pursuant to Sections 159 to 165 of the Local Government Act 1999, Council is required to provide mandatory rate rebates to land that is either owned, occupied or used for purposes as described in these sections. Section 166 of the Act also provides that Council may grant discretionary rebates for the purposes as described in Section 166. Council currently provides mandatory rebates to 126 properties and discretionary rate rebates to 48 properties.

In addition to a general rate, Council will raise income through Service Charges for Recycling and Waste Collection. The 2026/27 Budget is developed to enable Council to undertake the planned services, programs and proposed projects, in line with its financial sustainability objectives and principles. The total rate revenue to be raised for this Annual Business Plan is provided in the summary, following in the context of the overall forecast cash flow impact of Council activities. In order to adopt a sustainable and responsible Annual Business Plan and Budget, Council has reviewed project priorities together with other key budget drivers, demonstrating a clear connection between any additional debt or reserves use and the community outcomes to be achieved. The net proceeds of rates received for budget purposes will also reflect additional revenues and expenses related to rates, including revenue for the Regional Landscape Levy, fees for late payment, rates and legal costs recovered, less rebates, rate remissions and write-offs and the rates early payment discount.

To raise Total Rate Revenue that is identified in the section FUNDING THE ANNUAL BUSINESS PLAN, Council declares a rate in the dollar, as per the table below based on capital valuation of land within the City of Port Lincoln together with a fixed charge per rateable property.

Fixed Charge

Council has elected to impose a fixed charge system, rather than a minimum rate which tends to distort the equity principles of taxation.

The reasons for imposing a combination of rate in the dollar and a fixed charge are:

- The Council considers it appropriate that all rateable properties make a contribution to the cost of administering Council's activities and maintaining the

physical infrastructure that supports each property;

- The fixed charge system has a lesser proportionate impact on lower income earners than a minimum rate system;
- The fixed charge system is more readily understandable than a minimum rate system.

Average GENERAL RATES INCREASE per Land Use Code

	Average \$ 2025/26	Average \$ 2026/27	Average \$ Change	Average % Change
Residential	1,719.69	1,803.94	84.24	4.90%
Commercial	2,629.47	2,758.29	128.82	4.90%
Industrial	2,642.74	2,772.21	129.47	4.90%
Primary Production	2,659.92	2,790.24	130.32	4.90%
Vacant	1,934.73	2,029.51	94.78	4.90%
Other	2,838.76	2,977.84	139.08	4.90%
Marina Berths	180.98	189.83	8.84	4.89%
E(BH)	26,367.82	27,659.82	1,292.01	4.90%

Rate in the Dollar Summary

Land Use	2025/26				2026/27			
	Rate in Dollar \$	Rate in Dollar component \$	Rates Capping Concession \$	Net Rate in Dollar Component \$	Rate in Dollar \$	Rate in Dollar component \$	Rates Capping Concession \$	Net Rate in Dollar Component \$
Residential	0.00235121	7,483,515	(85,595)	7,397,920	0.00226287	7,972,148	(10,385)	7,961,763
Commercial Shop	0.00305657	550,772	(51,995)	498,776	0.00320438	585,754	(1,959)	583,795
Commercial Office	0.00305657	163,852	(6,761)	157,091	0.00320438	187,919	(1,309)	186,610
Commercial Other	0.00305657	737,619	(37,471)	700,148	0.00320438	826,513	(19,464)	807,049
Industry Light	0.00305657	116,173	(328)	115,845	0.00324100	124,894	0	124,894
Industry Other	0.00305657	245,344	(46,732)	198,612	0.00324100	260,389	(36,965)	223,424
Primary Production	0.00305657	60,658	(514)	60,144	0.00311363	55,796	0	55,796
Vacant Land	0.00705363	597,335	0	597,335	0.00674417	608,969	0	608,969
Other	0.00235121	51,431	(2,288)	49,143	0.00179004	128,271	(1,747)	126,524
Marina Berths	0.00235121	28,776	0	28,776	0.00246611	30,183	0	30,183
Employment Bulk Handling	0.00940484	385,617	0	385,617	0.00986182	404,847	0	404,847
Total Rate in Dollar Charge		10,421,092	(231,684)	10,189,408		11,185,683	(71,828)	11,113,855

Rating Policy & Arrangements – continued

Fixed Charge Summary

		2025/26	2026/27
Number of Rateable Properties		8,611	8,626
Less: Adjoining properties		138	129
Marina Berths		159	159
Adjusted number of properties fixed charge applicable to		8,314	8,338
		Fixed Charge Component	Increased rates raised - Fixed Charge component
Fixed Charge 2025/26	\$660	5,487,240	
Fixed Charge 2026/27	\$670	5,586,460	99,220

The fixed charge for 2026/27 will be levied uniformly on all non-contiguous assessments excluding Marina Berths. The fixed charge is levied against the whole of an allotment (including land under a separate lease or license) and only one fixed charge is levied against two or more pieces of adjoining land (whether intersected by a road or not) if the same owner occupies and owns them.

Prior to the transition to capital value as the basis of rating during 2024/25, Council has in the past increased the fixed charge by a nominal \$10 per year, and continuing this, has increased the fixed charge to \$670.00 for 2026/27 financial year.

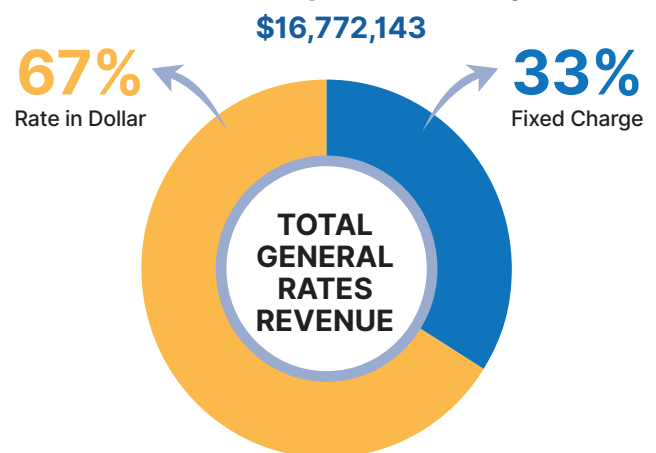
Pursuant to Section 151(10) of the Local Government Act 1999, revenue raised from the Fixed Charge component cannot raise an amount that exceeds 50% of all revenue raised by the Council from general rates.

Waste and Recycling Service Charges

Pursuant to Section 155 of the Local Government Act 1999, Council has declared service charges for both the waste and recycling collection services.

The Waste Service Charge is based on the nature of the service in respect of all land within the area of the City of Port Lincoln to which Council provides or makes available a waste collection service.

2026/27 TOTAL GENERAL RATES REVENUE (PRE CAPPING)



Council does not provide kerbside recycling services to properties assessed by the Valuer General's Office as vacant land or marina berths, and therefore these properties do not attract the Recycling Service Charge.

To be equitable to all ratepayers, property owners should be charged for the services they are eligible to receive from Council. Council continues to model for full cost recovery on waste and recycling services totalling \$416.00 where applicable, as shown in the following table:

Waste and Recycling Service Charges

		2025/26	2026/27
Number of rateable properties		8,611	8,626
Less exempt from charges under Lease or License		12	12
Number of rateable properties Waste Service Charge applicable		8,599	8,614
Less Marina Berths		159	159
Less Vacant Land		422	409
Number of rateable properties Recycling Service Charge applicable		8,020	8,046

	Service Charges		Total Amount Raised	
	2025/26	2026/27	2025/26	2026/27
Waste Service Charge	\$328.00	\$345.00	\$2,820,472	\$2,971,830
Recycling Service Charge	\$67.00	\$71.00	\$537,340	\$571,408
Combined Service Charge	\$395.00	\$416.00	\$3,357,812	\$3,543,238

Total capital values have increased by 9.57% from 2025/26 to 2026/27. Some of the increases can be attributed to recent developments, including new houses, extensions and alterations to existing dwellings.

Council staff have undertaken rates modelling as part of the annual budgeting process. The modelling system is based on the total amount of rates revenue Council needs to raise, including the Fixed Charge component, applied over the number of assessments in each land use code to achieve an increase of 4.9% per Land Use Code. Modelling also reflects the other rating variations applicable to each property in regards to the Service Charges and the Regional Landscape Levy.

In adopting the Annual Business Plan and subsequently the Annual Budget for 2026/27, Council has determined the rating model considered to be the most fair and equitable to residents and ratepayers. The City of Port Lincoln does not proportionally raise rates on new developments throughout the financial year. Property valuations are determined and advised by the Office of the Valuer General and vary from year to year. One property's capital value in relation to other properties will affect the relative change to the Differential Rates amount applicable to any one assessment, when compared to the 'average'. The increase in the general rate revenue, which is inclusive of the rate in the dollar and fixed charge components, when applied across all rateable properties including new assessments, averages a total increase of 4.90% per Land Use Code. This does not include the increase in the Regional Landscape Levy, which is not determined by Council. The table below is provided as an indicative illustration of the overall impact of the proposed increases in the revenue to be generated from general rates, service charges and Landscape Levy when applied to the estimated 2026/27 total residential property assessments. The Landscape Levy comparison is based solely on the Residential, Other and Vacant Land Use Rate as the impact on other land use user groups will differ. The actual impact on an individual assessment may not be the same as the examples provided and may be more or less than the average.

Regional Landscape Levy

The City of Port Lincoln currently falls within the Eyre Peninsula Landscape Board region. The Landscape South Australia Act 2019 allows the process for collecting Levy funds on behalf of the Eyre Peninsula Landscape Board (EPLB) to raise funds by way of a fixed charge levy to assist in funding the operations of the EPLB. The fixed charge is imposed as a separate rate upon all properties within the area of the EPLB.

The amount of the levy per property is now determined by the fixed rate applicable to the particular land use as advised by the EPLB as follows:

Residential, Other and Vacant Land:	\$98.10
Commercial and Industrial Land:	\$147.15
Primary Producers:	\$196.20

Council is required to collect this revenue and pay the amount collected to the EPLB. It does not retain this revenue or determine how the revenue is spent, nor does it determine the amount of the levy to be collected. The total amount of funds Council is required to raise for the EPLB based on the property data provided to the EPLB in January 2026, for the City of Port Lincoln council area for 2026/27 is estimated to be \$868,237. This represents an increase of 2.85% on the amount paid in 2025/26.

Section 69 (8) of the Landscape South Australia Act 2019 states that this levy can be set to provide Council's contribution value after rebates. The difference between the amount referenced above and the charge in the table following is the rebated amounts for the EP Landscape Levy.

Regional Landscape Levy

	2025/26	2026/27	\$ Increase	% Increase
Average Residential General Rates	\$1,719.69	\$1,803.94	\$84.24	4.90%
Waste & Recycling Service Charges	\$395.00	\$416.00	\$21.00	5.32%
Combined Average Rates & Service Charges	\$2,114.69	\$2,219.94	\$105.24	4.98%
Landscape Levy (Residential)	\$95.60	\$98.10	\$2.50	2.62%
Total Rates including Landscape Levy	\$2,210.29	\$2,318.04	\$107.74	4.87%



Rating Policy & Arrangements – continued

Rates Summary	
Differential Rates on Property Value	\$11,185,682
Fixed Charge @ \$670.00	\$5,586,460
Less: 25% Capping Rebate (Where Applicable)	(\$71,828)
Other Charges & Rebates	(\$207,975)
Waste Service Charge @ \$345.00	\$2,971,830
Recycling Service Charge @ \$71.00	\$571,408
Landscape Levy Charge @ \$98.10	\$880,644
TOTAL RATE & SERVICE CHARGES REVENUE	\$20,916,221

Note: The Landscape Levy charge referenced above applies to residential properties and vacant land. Commercial and Industrial Land attract a rate of \$147.15 and Primary Producers attract a charge of \$196.20 per property

Rates impact statement

Valuation	2025/26	2026/27	Difference After cap (if Applicable)	% Change
Residential				
\$235,000	\$1,644	\$1,716	\$71.5	4.35%
\$415,000	\$2,021	\$2,123	\$103	5.08%
\$820,000	\$2,867	\$3,040	\$173	6.02%
\$1,850,000	\$5,030	\$5,370	\$340	6.77%
Commercial				
\$213,500	\$1,851	\$1,917	\$66	3.58%
\$790,000	\$3,613	\$3,765	\$152	4.19%
\$19,475,000	\$57,338	\$63,638	\$6,301	10.99%
Vacant				
\$117,000	\$1,852	\$1,902	\$50	2.68%
\$215,000	\$2,494	\$2,563	\$69	2.76%
\$365,000	\$3,482	\$3,575	\$93	2.67%
E(BH)				
\$165,000	\$2,674	\$2,811	\$137	5.13%
\$3,350,000	\$32,705	\$34,270	\$1,566	4.79%
\$22,950,000	\$217,039	\$227,562	\$10,522	4.85%

Payment of Rates

Payment of rates for the year ending 30 June 2027 will be allowed to be paid in quarterly instalments with the first payment due on the second Friday of September 2026 and the first Friday in December 2026, March 2027 and June 2027.

A quarterly rates notice will be sent to ratepayers at least 30 days prior to each due date. A ratepayer may also pay their rates in a single instalment due by 11 September 2026.

To make bill paying more convenient for customers, the City of Port Lincoln provides the following services for the payment of the rates notice:

- BPAY service using the telephone or internet. BPAY is available 24 hours a day, 7 days a week. Contact your Bank or financial institution for further details.

- Payment through the mail by posting a cheque with the 'tear off' remittance advice to the City of Port Lincoln.
- Payment in person at the Council Office, Level One, Civic Centre, 60 Tasman Terrace, Port Lincoln. Cheque, cash and EFTPOS facilities are available Monday to Friday 9am to 4.30pm.
- Payment via Council Website – at anytime.

Incentive for Early Payment of Rates

Council has previously offered a 2% discount on general rates for payment of rates received in full on or before the September payment date and will continue to offer a 2% discount on general rates for payment of rates and charges in full on or before Friday 11 September 2026.

Late Payment of Rates

The Local Government Act provides that Council imposes an initial fine of 2% on any payment of rates, whether by instalment or otherwise, that is received late. A payment that continues to be late is then charged a prescribed interest rate on the expiration of each month that it continues to be late. Should Council refer the debt to a debt collection agency for collection, then any debt collection charges will be recoverable from the ratepayer. When Council receives a payment in respect of overdue rates Council applies the money as follows;

- To satisfy any costs awarded in connection with court proceedings to satisfy any interest costs incurred by Council in the recovery of debt,
- Payment of any fines imposed, and
- Payment of rates, in chronological order, starting with the oldest account first.

Recovery of Outstanding Rates

The Council has a documented procedure for the recovery of outstanding rates. The process is based on the forwarding of reminder notices when 2 instalments remain unpaid. If, after a period of 21 days, 2 instalments remain unpaid, the outstanding amount is referred to Council's debt collection agent for recovery action.

Sale of Land for Non-Payment of Rates

Section 184 of the Local Government Act 1999 provides that a Council may sell any property where the rates have been outstanding for three years or more. The Council is required to notify the owner of the land of its intention to sell the land, provide the owner with details of the outstanding amount(s), and advise the owner of its intention to sell the land if payment is not received within one month.

Rate Concessions

Council rates concessions are no longer directly applied by Council and the full rates account is payable.

The State Government manages the Cost of Living Concession for pensioners and self-funded retirees and should be contacted directly for further information.

Remission and Postponement of Rates

Individuals and businesses can apply to have their rates postponed and/or enter into an agreed payment plan if they meet the hardship criteria outlined in Council's **Financial Hardship Policy 7.63.17**. This will be upon application and assessed on a case by case basis.

Rebate of Rates

The Local Government Act 1999 requires councils to rebate the rates payable on some properties. Specific provisions are made pursuant to Section 160 to 165 for land used for health services, community services, religious purposes, public cemeteries and educational institutions. Council also provides Discretionary Rebates for some community groups or organisations pursuant to Section 166, however this rebate is not applicable to rateable properties owned or managed by community groups holding a licence pursuant to the Liquor Licensing Act 1997.

An application for rebate shall only be required upon establishment of a property which meets the criteria as outlined in the Local Government Act 1999 and the rebate will continue to be applied annually unless Council is notified, or becomes aware, of a change in circumstances.

Policy 7.63.8 Council Contribution Scheme for Developments

As per Section 166 and Council's Policy 7.63.8 Council Contribution Scheme For Developments, Council also provides some rebates of rates to encourage continuing building activity and land development in the City. These are in relation to development construction with a value in excess of \$1,000,000 and subdivision development, including strata and community title developments, where there are unsold new allotments.



Ratepayers can obtain further information about concessions by:
Telephoning the Department
of Human Services
– ConcessionsSA Hotline:

on **1800 307 758**
Email: **concessions@sa.gov.au**
Visiting the website:
www.dhs.sa.gov.au

City of Port Lincoln
Long term Financial Plan for the 10 Years ending 30 June 2036
STATEMENT OF COMPREHENSIVE INCOME

	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	2030/31 \$'000	2031/32 \$'000	2032/33 \$'000	2033/34 \$'000	2034/35 \$'000	2035/36 \$'000
Income												
Rates	18,925	19,680	20,916	21,962	23,060	23,867	24,703	25,567	26,462	27,388	28,347	29,339
Statutory Charges	345	396	403	417	429	440	451	462	474	486	498	510
User Charges	3,807	3,553	3,757	3,888	4,005	4,105	4,208	4,313	4,421	4,531	4,644	4,761
Grants, Subsidies and Contributions - operating	4,123	2,175	3,256	3,407	3,509	3,597	3,687	3,779	3,873	3,970	4,070	4,171
Grants, Subsidies and Contributions - capital	455	1,133	1,324	914	928	951	975	999	1,024	1,050	1,076	1,103
Investment Income	184	162	167	184	185	188	191	195	199	203	207	211
Reimbursements	646	2,040	760	787	811	831	852	873	895	917	940	964
Other Income	1,843	2,007	1,374	1,422	1,465	1,501	1,539	1,577	1,617	1,657	1,698	1,741
Total Income	30,328	31,147	31,957	32,981	34,392	35,481	36,605	37,766	38,965	40,202	41,480	42,800
Expenses												
Employee Costs	8,936	9,773	10,316	10,630	10,949	11,223	11,503	11,791	12,086	12,388	12,697	13,015
Materials, Contracts & Other Expenses	15,083	16,460	15,939	16,481	16,776	17,195	17,820	18,066	18,517	18,980	19,650	19,941
Depreciation, Amortisation & Impairment	5,478	5,421	5,510	5,640	5,837	6,009	6,186	6,369	6,561	6,762	6,954	7,151
Finance Costs	408	278	262	268	223	170	134	99	73	52	31	10
Total Expenses	29,906	31,931	32,028	33,020	33,785	34,597	35,644	36,325	37,236	38,181	39,332	40,116
Operating Surplus / (Deficit)	422	(784)	(72)	(39)	607	884	961	1,441	1,728	2,021	2,148	2,684
Asset Disposal & Fair Value Adjustments	(816)	(206)	-	-	-	-	-	-	-	-	-	-
Amounts Received Specifically for New or Upgraded Assets	89	1,934	1,192	860	568	1,098	1,125	1,006	1,061	872	893	916
Net Surplus / (Deficit)	(305)	944	1,120	821	1,176	1,982	2,086	2,447	2,790	2,893	3,042	3,599
Changes in Revaluation Surplus - I,PP&E	58,756	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	58,756	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	58,451	944	1,120	821	1,176	1,982	2,086	2,447	2,790	2,893	3,042	3,599

City of Port Lincoln
Long term Financial Plan for the 10 Years ending 30 June 2036
STATEMENT OF FINANCIAL POSITION

	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	2030/31 \$'000	2031/32 \$'000	2032/33 \$'000	2033/34 \$'000	2034/35 \$'000	2035/36 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,558	3,315	1,889	2,116	2,048	2,036	2,032	2,015	2,016	4,151	4,252	6,733
Trade & Other Receivables	2,081	1,985	1,985	1,818	1,909	1,976	2,045	2,116	2,190	2,267	2,346	2,429
Other Current Assets	-	112	116	48	36	32	15	16	17	18	19	-
Total Current Assets	6,639	5,412	3,990	3,982	3,993	4,044	4,092	4,148	4,223	6,436	6,617	9,161
Non-Current Assets												
Financial Assets	279	317	201	154	117	85	70	54	37	19	0	0
Infrastructure, Property, Plant & Equipment	301,329	307,760	310,693	310,784	310,243	311,003	310,821	311,067	312,074	312,082	314,546	315,279
Other Non-Current Assets	1,034	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	302,642	308,078	310,895	310,938	310,360	311,088	310,891	311,121	312,110	312,101	314,546	315,279
TOTAL ASSETS	309,281	313,490	314,885	314,920	314,353	315,132	314,983	315,268	316,334	318,537	321,163	324,440
LIABILITIES												
Current Liabilities												
Cash Advance Debenture	2,500	6,000	6,800	7,470	5,818	5,140	3,290	1,563	258	-	-	-
Trade & Other Payables	3,999	4,189	4,286	3,474	3,978	4,056	4,165	4,218	4,302	4,389	4,506	4,569
Borrowings	120	622	644	595	603	493	489	503	518	533	385	101
Provisions	1,210	1,210	1,210	1,238	1,238	1,238	1,238	1,238	1,238	1,238	1,238	1,238
Total Current Liabilities	7,829	12,021	12,940	12,776	11,636	10,927	9,181	7,522	6,315	6,159	6,129	5,907
Non-Current Liabilities												
Borrowings	5,797	4,870	4,226	3,631	3,028	2,535	2,046	1,543	1,025	492	107	6
Provisions	2,020	2,020	2,020	1,992	1,992	1,992	1,992	1,992	1,992	1,992	1,992	1,992
Total Non-Current Liabilities	7,817	6,890	6,246	5,624	5,021	4,527	4,038	3,535	3,018	2,484	2,099	1,998
TOTAL LIABILITIES	15,646	18,911	19,186	18,399	16,657	15,455	13,219	11,057	9,333	8,644	8,228	7,905
Net Assets	293,635	294,579	295,699	296,520	297,696	299,678	301,764	304,211	307,001	309,894	312,935	316,535
EQUITY												
Accumulated Surplus	44,691	45,745	46,865	47,687	48,862	50,844	52,930	55,378	58,167	61,060	64,102	67,701
Asset Revaluation Reserves	247,677	247,677	247,677	247,677	247,677	247,677	247,677	247,677	247,677	247,677	247,677	247,677
Other Reserves	1,267	1,157	1,157	1,157	1,157	1,157	1,157	1,157	1,157	1,157	1,157	1,157
Total Equity	293,635	294,579	295,699	296,520	297,696	299,678	301,764	304,211	307,001	309,894	312,935	316,535

City of Port Lincoln
Long Term Financial Plan for the 10 Years ending 30 June 2036
STATEMENT OF CASH FLOWS

	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	2030/31 \$'000	2031/32 \$'000	2032/33 \$'000	2033/34 \$'000	2034/35 \$'000	2035/36 \$'000
Cash Flows from Operating Activities												
Receipts:												
Rates Receipts	19,596	18,027	20,916	22,129	23,430	23,817	24,650	25,513	26,406	27,330	28,287	29,277
Statutory Charges	345	427	403	417	429	440	451	462	474	486	498	510
User Charges	3,807	3,890	3,757	3,888	4,005	4,105	4,208	4,313	4,421	4,531	4,644	4,761
Grants, Subsidies and Contributions (operating purpose)	4,123	2,295	3,256	3,407	3,509	3,597	3,687	3,779	3,873	3,970	4,070	4,171
Investment Receipts	184	163	167	184	185	188	191	195	199	203	207	211
Reimbursements	646	2,080	760	787	811	831	852	873	895	917	940	964
Other	3,445	2,352	1,374	1,422	1,465	1,501	1,539	1,577	1,617	1,657	1,698	1,741
Payments:												
Payments to Employees	(8,785)	(8,931)	(11,526)	(10,630)	(10,949)	(11,223)	(11,503)	(11,791)	(12,086)	(12,388)	(12,697)	(13,015)
Payments for Materials, Contracts & Other Expenses	(14,584)	(16,331)	(14,632)	(17,293)	(16,732)	(17,134)	(17,728)	(18,030)	(18,451)	(18,912)	(19,551)	(19,898)
Finance Payments	(330)	(278)	(262)	(268)	(223)	(170)	(134)	(99)	(73)	(52)	(31)	(10)
Net Cash provided (or used in) Operating Activities	8,447	3,694	4,212	4,043	5,930	5,953	6,212	6,793	7,275	7,743	8,064	8,712
Cash Flows from Investing Activities												
Receipts:												
Amounts Received Specifically for New/Upgraded Assets	89	1,934	1,192	860	568	1,098	1,125	1,006	1,061	872	893	916
Grants utilised for capital purposes	455	1,133	1,324	914	928	951	975	999	1,024	1,050	1,076	1,103
Sale of Replaced Assets	55	5	85	-	-	-	-	-	-	-	-	-
Sale of Surplus Assets	-	720	-	-	-	-	-	-	-	-	-	-
Repayments of Loans by Community Groups	93	96	112	116	48	36	32	15	16	17	18	19
Payments:												
Expenditure on Renewal/Replacement of Assets	(1,469)	(5,279)	(5,385)	(2,590)	(3,601)	(4,408)	(3,632)	(4,013)	(4,562)	(4,986)	(7,589)	(6,010)
Expenditure on New/Upgraded Assets	(2,337)	(6,455)	(3,143)	(3,141)	(1,694)	(2,361)	(2,373)	(2,601)	(3,006)	(1,784)	(1,829)	(1,874)
Loans Made to Community Groups	-	(150)	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(3,115)	(7,996)	(5,817)	(3,841)	(3,751)	(4,684)	(3,873)	(4,594)	(5,466)	(4,832)	(7,430)	(5,846)

City of Port Lincoln
Long Term Financial Plan for the 10 Years ending 30 June 2036
STATEMENT OF CASH FLOWS

	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Financing Activities												
Receipts:												
Proceeds from CAD	-	3,500	800	670	-	-	-	-	-	-	-	-
Proceeds from Borrowings	1,850	150	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayments of CAD	-	-	-	-	(1,652)	(677)	(1,850)	(1,727)	(1,305)	(258)	-	-
Repayments of Borrowings	(6,890)	(499)	(524)	(539)	(482)	(482)	(489)	(484)	(498)	(513)	(528)	(379)
Repayment of Principal Portion of Lease Liabilities	(102)	(90)	(98)	(105)	(113)	(121)	(4)	(5)	(5)	(5)	(5)	(6)
Repayment of Bonds & Deposits	(27)	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(5,168)	3,060	178	25	(2,247)	(1,280)	(2,344)	(2,216)	(1,808)	(776)	(533)	(385)
Net Increase/(Decrease) in Cash & Cash Equivalents	164	(1,242)	(1,427)	227	(68)	(11)	(4)	(17)	1	2,135	101	2,481
plus: Cash & Cash Equivalents - beginning of year	4,393	4,558	3,315	1,889	2,116	2,048	2,036	2,032	2,015	2,016	4,151	4,252
Cash & Cash Equivalents - end of the year	4,558	3,315	1,889	2,116	2,048	2,036	2,032	2,015	2,016	4,151	4,252	6,733

PUBLIC CONSULTATION

Council adopted the Draft Annual Business Plan and Budget for 2026/27 including the Long Term Financial Plan 2027-2036 - Financial Summary for public consultation on 18 May 2026. Public consultation commenced on 21 May 2026 and concluded 12 June 2026.

Members of the public were invited to view the draft plan via Council's online Engagement Hub at:

yoursay.portlincoln.sa.gov.au

Copies of the plan were also available to be viewed at the Council Administration Office and Port Lincoln Library.

Two community information sessions were held at the Port Lincoln Library, on Thursday 4th and Friday 5th June 2026, where the details of the draft budget were discussed with staff and Elected Members.

Council set aside one hour at the Ordinary Council Meeting held on Monday 15 June 2026 at 6.30pm, to allow members of the public the opportunity to make submissions with respect to Council's Draft Annual Business Plan and Annual Budget 2026/27.

Four verbal submissions were heard at the Council Meeting, along with five written submissions and seven attendees to the information sessions.

At a Special Meeting of Council held on 29 June 2026, the Annual Business Plan and Annual Budget 2026/27 was formally adopted.







CONTACT

For further information on the **Annual Business Plan & Budget** contact the Council Administration Office:

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