



# CITY OF PORT LINCOLN

**Strategic Plan**

**2007-2017**

**Adopted 21st May 2007**

**Port Lincoln**  
*Seafood Capital of Australia*

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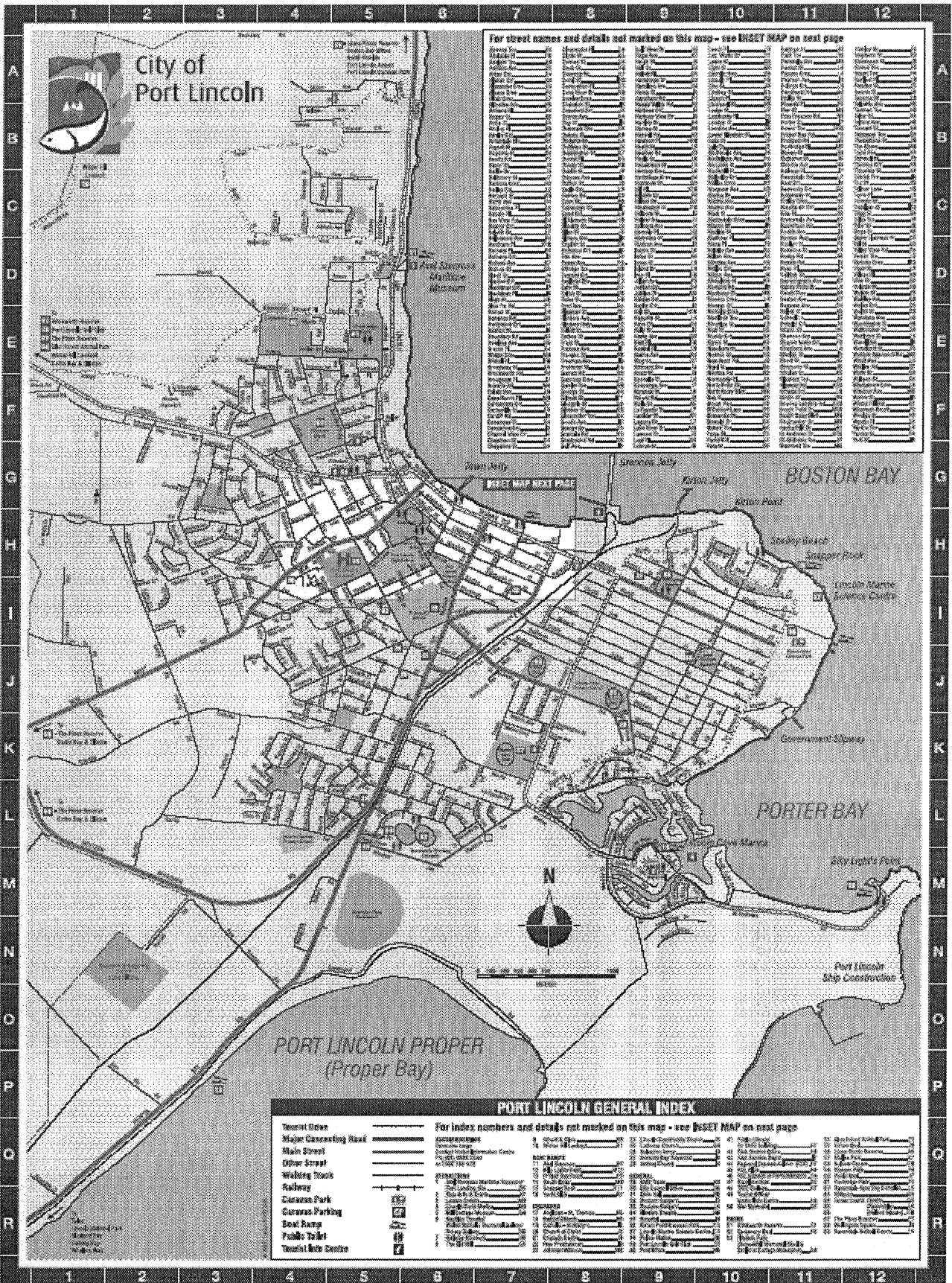
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# City of Port Lincoln Map



## City Statistics

Total area:	3,800 hectares
Population Estimated:	14,788
Average Rainfall:	490 mm
Foreshore (length)	21 km
Recreational Open Space Area:	220 hectares
Lincoln Cove Southern Lake Area:	2 hectares
Roadways Unsealed (length)	11 km
Roadways Sealed (length):	160 km
Assessments to June 2006:	8023
Site Value Rateable Properties: June 2006	\$733,990,400
Local Board of Main Roads proclaimed	22 November 1866
District Council of Port Lincoln proclaimed	1 January 1880
Town Corporation proclaimed	8 August 1921
Proclaimed City:	30 January 1971
Boundaries extended	26 March 1981

## Message from the Mayor

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This Plan represents Council's vision of the objectives for which we should strive given the requirements of State Government planning and financial strategies for the next decade. The Plan embodies the desires of a broad section of our community.

It is important to remember the Plan is flexible. Key objectives may vary. Annual budgetary constraints may change priorities. But in broad measure the Plan reflects Council's vision for the next ten years.

Within the desires of the community it is important to remember some key constraints

1. The fundamental role of all Government, including our Council, is to provide **INFRASTRUCTURE** for a happy, healthy and prosperous community
2. **RATEPAYERS**, rather than electors, contribute some 60% to 70% of Council's annual cash flow.
3. **ELECTORS**, rather than ratepayers, generally desire a greater concentration upon **SERVICES** from Council.
4. The demands of State Government relative to Council **PLANNING AND DEVELOPMENT** are difficult to meet, demonstrated by Council's current PAR saga, the Native Vegetation Council and the EPA.
5. Rising accounting demands, particularly relative to depreciation of Council assets, place all Councils in a near impossible financial predicament.

Given the above constraints, I can assure our community City Councilors and all our staff are genuinely striving to deliver a happy, healthy, prosperous community as envisioned within the STRATEGIC PLAN 2007 – 2017.

**Peter W Davis**  
Mayor

## Message from the CEO

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Council as the elected representatives of our community has set out to develop a strategy that will underpin sustainable development in Port Lincoln for the next ten years.

This Strategic Plan has been developed with the assistance of the Community, Business groups and Council staff to reflect community sentiment and lifestyle requests within the parameters of financial sustainability and environmental responsibility.

The excellent response council received from the community has primarily indicated that the community wants to continue the direction and strategies Council has set during the current strategic plan but with increased effort given to:

- Regulatory services such as building and planning, dog control, parking and fire control.
- Infrastructure maintenance and construction inclusive of footpaths, roads and storm water.
- Maintenance and improvement of parklands, playgrounds and sporting facilities
- Aesthetics of township entrances
- Streetscape improvements in residential and central business district

Based on a moderate population growth of 1.5% to 2% Council does not perceive significant increases on the demand for services and has set a financial goal not to increase total property rates revenue more than 4% over the previous years rates revenue for the life of the plan.

To meet Council's core functions, service levels and community expectations Council has resolved to set annual budgets from the strategic plan that are responsible and achievable and are substantiated by long term asset and financial planning.

Over the ten years of the strategic plan council has budgeted to return an Operational Surplus each year, maintain a capital asset replacement and construction program of 35% of revenue and has foreshadowed that no borrowings will be required over the life of the plan.

To meet the communities expectations while recognizing the communities capacity to fund improved levels of service, Council will strive to meet its strategic performance targets by maintaining its current staff to population ratio, continuous review of program efficiency, core asset consolidation and improvement programs and maximizing supporting grants from the State and Federal Governments.

I believe this ten-year strategic plan for the City of Port Lincoln, underpinned by detailed asset planning is financially sound, sustainable and achievable and will progressively improve the aesthetics of the City and lifestyle of its community.

**Geoff Dodd**  
**Chief Executive Officer**

## External Relevant Plans and Strategies

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1. South Australian Strategic Plan, 2004

[www.stateplan.sa.gov.au](http://www.stateplan.sa.gov.au)

2. Local Government Association Strategic Plan 2004 – 2007

[www.lga.sa.gov.au](http://www.lga.sa.gov.au)

3. Eyre Regional Development Board Strategic Plan 2006

[www.erdb.org.au](http://www.erdb.org.au)

4. Zero Waste SA Strategy

[www.zerowaste.sa.gov.au](http://www.zerowaste.sa.gov.au)

# Alignment with the South Australian Strategic Plan 2004

Council has aligned its goals with the objectives of higher order plans

South Australian Strategic Plan Objectives	City of Port Lincoln Strategic Plan Objectives
Improving Well-being	Provide and support both structured and non structured recreation and sporting activities and facilities for all members of the community
	Provide safe open spaces to meet community needs
	Provide a safe and accessible transport network to meet the needs of industry, tourists and the community
Tourism	Enhance the image of public places
	Develop the image of the City through enhancing entrances and signage
Tourism and Building Communities	Provide facilities activities and services that support our Community
Building Communities	Encourage a sense of community pride in the City
	Improve the provision and maintenance of public infrastructure and facilities to support the growth of the City
	Identify and facilitate the provision of activities and programs for the City's youth
Attaining Sustainability	Efficient and effective management of the City's waste
	Sustainable management of water resources
	Protect our people and our environment from bushfire



## Introduction

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The Strategic Plan outlines priorities and directions for the City of Port Lincoln for the 10-year period 2007 – 2017. This is the second Strategic Plan for the City of Port Lincoln. It provides the structure for the creation of the City of Port Lincoln's future. The Strategic Plan has been developed with the City's community through an extensive process involving:

- A comprehensive consultation process involving the community, industry, government and other key stakeholders through a community survey, meetings with special interest groups and focus groups to determine their needs and any key issues
- Review and analysis of the information collected through the consultation process
- Consideration of State and regional plans
- Workshops with Elected Members, Council's Management Team and Council staff
- Input and analysis by an external consultant

The Plan's strategic directions focus on seven key areas:

- *Recreation and Open Spaces*
- *City Image*
- *Infrastructure*
- *Transport Network*
- *Environment*
- *Community Projects*
- *Economic Development*

Objectives and Strategies have been developed for each of these key areas.

An annual review of the achievements of the stated performance outcomes will be undertaken as part of the Annual Business Plan with reference to relevant Key Performance Indicators.

During Year One of the Strategic Plan Council will develop and adopt Long Term Financial Plans, and Infrastructure and Asset Management Plans as per the Local Government Act Section 122 (1a).

The plan is not "set in stone"; it is a dynamic, working document that will be continuously reviewed and updated over the ten-year period.

## Our Vision

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Our vision is:

**A progressive, vibrant and safe Regional City that is an attractive place in which to live and work**

The vision reflects our commitment to:

- Providing services and infrastructure that meet the needs of our community
- Building a safe environment for our community
- Improving community wellbeing
- Environmental sustainability.

We will achieve this through:

Delivering value for money services that meet the diverse needs of our community now and in the future.

## Our Principles and Values

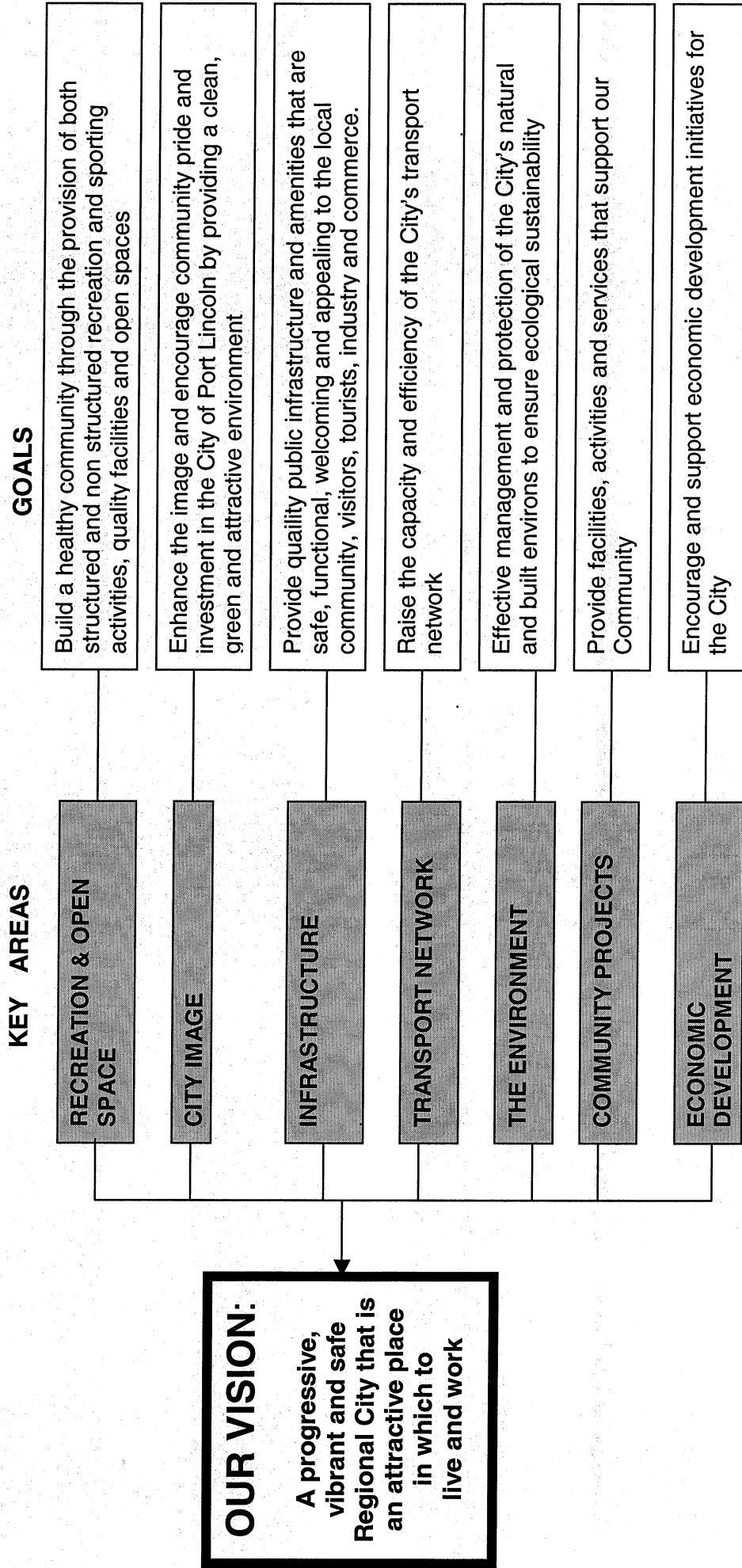
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We are committed to:

- honesty and transparency in all things we do
- accountability and fiscal responsibility
- being responsive to our community's needs
- focussing on the 'big picture'
- being socially responsible

## Key Areas & Goals

To achieve its Vision, the City of Port Lincoln has identified seven key areas and developed goals for each of these areas. To achieve these goals, key objectives and strategies have been developed. These are to be found in the Action Plan on page 11 of this Strategic Plan.



## Objectives and Strategies

### KA 1: RECREATION & OPEN SPACES

**GOAL:** Build a healthy community through the provision of both structured and non structured recreation and sporting activities, quality facilities and open spaces

Key Objectives • Strategies	Performance Outcome - Action
<p><b>1.1 Recreation and Sporting Activities &amp; Facilities</b></p> <p><i>Provide and support both structured and non structured recreation and sporting activities and quality facilities for all members of the community</i></p> <ul style="list-style-type: none"> <li>• provide safe and accessible multi use trails (eg walking/bicycle) for all members of the community, including the disabled</li> <li>• improve the provision, design and maintenance of playground facilities</li> <li>• continue the improvement of the Ravensdale Sporting Complex as a regional sporting facility</li> </ul>	<p>Increased number of multi use trails</p> <ul style="list-style-type: none"> <li>- continued maintenance of Parnkalla Trail</li> <li>- program to upgrade and seal sections of Parnkalla Trail</li> <li>- program to build multi use trail from Tasman Terrace to Axel Stenross Maritime Museum</li> </ul> <p>Playground plan reviewed and implemented</p> <ul style="list-style-type: none"> <li>- construction and upgrade of playgrounds as per current plan</li> <li>- ongoing maintenance of all playgrounds</li> </ul> <p>Improved facilities for regional sport</p> <ul style="list-style-type: none"> <li>- construction of shade/shelter and terracing</li> <li>- all carparks to have carpark lighting</li> <li>- fencing and seating around oval perimeter</li> <li>- upgrade oval drainage</li> <li>- construct tennis facility</li> <li>- construct basketball facility</li> <li>- extend and upgrade table tennis and gymnastic facilities</li> </ul>

<ul style="list-style-type: none"> <li>• improve recreational boating facilities</li> <li>• improve facilities at secondary sporting grounds</li> <li>• provide a safe swimming environment that meets the needs of the community, tourists and visitors</li> </ul> <p><b>1.2 Open Spaces</b></p> <p><i>Provide safe open spaces to meet community needs</i></p> <ul style="list-style-type: none"> <li>• Review Community Land Management Plans to guide the use of open spaces in the City of Port Lincoln</li> <li>• Improve the safety and overall standards of open space through a comprehensive review of land under the care and control of Council</li> </ul> <p><b>1.3 Funding and Resources</b></p> <p><i>Provide funding and resources to achieve goals.</i></p> <ul style="list-style-type: none"> <li>• Explore partnering and funding arrangements for key infrastructure development projects</li> </ul>	<p>Improvement of the Axel Stenross and Billy Lights Point boat ramps</p> <ul style="list-style-type: none"> <li>- upgrade pontoons at Billy Lights Point boatramp</li> <li>- upgrade facilities at Axel Stenross boatramp</li> </ul> <p>Improvements to other sporting grounds</p> <ul style="list-style-type: none"> <li>- Poole Oval - seal roadways and upgrade changerooms and toilets</li> <li>- Kirton Oval - seal road way, fencing of oval and upgrade building and toilets</li> <li>- Centenary Oval - upgrade facilities</li> </ul> <p>Swimming environment rated as satisfactory</p> <ul style="list-style-type: none"> <li>- investigate swimming facility options</li> <li>- maintain and upgrade jetty swimming enclosure</li> </ul> <p>Community Land Management Plans reviewed and an Open Space Development plan implemented</p> <ul style="list-style-type: none"> <li>- parkland consolidation undertaken</li> <li>- new parklands established</li> </ul> <p>Maintenance standards of land, under the care and control of Council, improved</p> <ul style="list-style-type: none"> <li>- implement maintenance program for land under the care and control of Council</li> </ul> <p>Successful funding applications</p> <ul style="list-style-type: none"> <li>- relevant funding sourced and applied for</li> </ul>
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## Objectives and Strategies

**KA 2: CITY IMAGE**

**GOAL:** Enhance the image and encourage community pride and investment in the City of Port Lincoln through providing a clean, green, public, pristine environment

Key Objectives and Strategies	Performance Outcome - Action
<p><b>2.1 Public Places and facilities</b></p> <p><i>Enhance the image of public places.</i></p> <ul style="list-style-type: none"> <li>• Develop a program for the display of public art</li> <li>• Improve the cleanliness of public places through the provision of litter bins and the control of vandalism</li> <li>• Implement planned maintenance and construction program of public amenities</li> <li>• Provide a safe foreshore environment for the Community to use</li> </ul>	<p>Public art program developed and implemented</p> <ul style="list-style-type: none"> <li>- public art budget established</li> </ul> <p>Additional CCTVs and public bins in place</p> <ul style="list-style-type: none"> <li>- additional street bins within CBD</li> <li>- extend CCTV infrastructure in consultation with SAPOL</li> </ul> <p>Public amenities improved to a high standard</p> <ul style="list-style-type: none"> <li>- ongoing upgrade program established</li> <li>- new facilities constructed                             <ul style="list-style-type: none"> <li>▪ RSL cemetery</li> <li>▪ North Shields cemetery</li> <li>▪ Tasman Terrace/Yacht Club</li> </ul> </li> </ul> <p>Increased patronage of the foreshore by families</p> <ul style="list-style-type: none"> <li>- continued support for the foreshore dry zone</li> </ul>

<ul style="list-style-type: none"> <li>• Continuous improvement of cemetery facilities</li> <li>• Enhance street cleanliness through the provision of a planned street sweeping program</li> <li>• Maintenance program for the City's parks and gardens</li> <li>• Improve streetscapes in CBD and Main Arterial Road network</li> </ul> <p><b>2.2 Entrances and Signage</b></p> <p><i>Develop the image of the City through enhancing entrances and signage</i></p> <ul style="list-style-type: none"> <li>• Improve entrances to the City</li> <li>• Provide signage that assists residents, tourists and visitors</li> </ul>	<p>Standard of cemetery facilities maintained and improved</p> <ul style="list-style-type: none"> <li>- <i>ongoing maintenance of cemeteries</i></li> </ul> <p>Standard of street sweeping improved</p> <ul style="list-style-type: none"> <li>- <i>program reviewed and implemented</i></li> </ul> <p>Continuous improvement of City's parks and gardens</p> <ul style="list-style-type: none"> <li>- program reviewed and developed</li> </ul> <p>City of Port Lincoln CBD upgrade completed</p> <ul style="list-style-type: none"> <li>- <i>current works continued to completion</i></li> </ul> <p>Arterial road network amenity improved</p> <ul style="list-style-type: none"> <li>- <i>program of arterial road network streetscape improvements developed</i></li> </ul> <p>Entrances to Port Lincoln improved</p> <ul style="list-style-type: none"> <li>- <i>Lincoln Highway (recognised as main entrance), Flinders Highway, New West Road, Verran and Mortlock Terrace entrances upgraded</i></li> </ul> <p>Community satisfaction with signpost program</p> <ul style="list-style-type: none"> <li>- <i>directional signage program developed and implemented</i></li> </ul>
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<p><b>2.3 Community Pride</b></p> <p><i>Encourage a sense of community pride in the City</i></p> <ul style="list-style-type: none"> <li>• Encourage volunteers and 'friends groups' that provide a range of assistance to the community of Port Lincoln</li> <li>• Encourage community ownership and participation in enhancing the City's image through awards and similar programs</li> </ul> <p><b>2.4 Funding and Resources</b></p> <p><i>Funding and resources provided to achieve a positive image for the City</i></p> <p>The City of Port Lincoln to provide funding for achievements of objective with any shortfall to be sourced from State and Federal funding programs</p>	<p>Increased number of volunteers</p> <ul style="list-style-type: none"> <li>- recognition program established for Community Volunteer effort</li> </ul> <p>Development of award programs</p> <ul style="list-style-type: none"> <li>- Community Grants program increased annually by the CPI</li> <li>- expand volunteer participation for Council programs             <ul style="list-style-type: none"> <li>▪ Library</li> <li>▪ Parks and Gardens</li> <li>▪ Walking and Cycling trails</li> </ul> </li> </ul> <p>Successful funding applications</p> <ul style="list-style-type: none"> <li>- relevant funding sourced and applied for</li> </ul>
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## Objectives and Strategies

### KA 3: INFRASTRUCTURE

**GOAL:** Provide quality public infrastructure and amenities that are safe, functional, welcoming and appealing to the local community, visitors, tourists, industry and commerce

Key Objectives & Strategies	Performance Outcome - Action
<p><b>3.1 Public Infrastructure and Facilities</b></p> <p><i>Improve the provision and maintenance of public infrastructure and facilities to support the growth of the City</i></p> <ul style="list-style-type: none"> <li>• Improve stormwater management infrastructure including the provision of kerbing throughout the City</li> <li>• Develop infrastructure and asset management plan to meet strategic development requirements.</li> <li>• Develop and implement a footpath construction and maintenance program</li> <li>• Develop and implement a road construction and maintenance program</li> </ul>	<p>Stormwater management plan implemented</p> <ul style="list-style-type: none"> <li>- citywide stormwater review</li> <li>- upgrades to major networks</li> <li>- pump replacement program</li> </ul> <p>10 year infrastructure and asset management plan developed</p> <ul style="list-style-type: none"> <li>- implement and review annually</li> </ul> <p>10 year footpath construction program implemented</p> <ul style="list-style-type: none"> <li>- significant percentage of footpaths constructed on developed residential streets</li> <li>- CBD footpath replacement program completed</li> </ul> <p>10 year road construction program implemented</p> <ul style="list-style-type: none"> <li>- All residential roads sealed</li> <li>- Road reconstruction and reseal program implemented</li> <li>- CBD parking improvements program developed and implemented</li> </ul>

<ul style="list-style-type: none"> <li>• Develop and implement a replacement and maintenance program for Council Plant</li> <li>• Develop and implement a Building Asset Management Plan</li> </ul> <p><b>3.2 Funding and Resources</b></p> <p><i>Funding and Resources are provided to achieve goals</i></p> <ul style="list-style-type: none"> <li>• The City of Port Lincoln to provide funding for achievements of objective with any shortfall to be sourced from State and Federal funding programs</li> </ul>	<p>10 year Plant replacement and maintenance program implemented</p> <ul style="list-style-type: none"> <li>- 10 year Plant replacement reserve established</li> </ul> <p>10 year Building Asset Management Plan developed</p> <ul style="list-style-type: none"> <li>- implement and review annually</li> </ul> <p>Successful funding applications</p> <ul style="list-style-type: none"> <li>- relevant funding sourced and applied for</li> </ul>
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## Objectives and Strategies

**KA 4: TRANSPORT NETWORK**

**Goal: Raise the capacity and efficiency of the City's transport network**

Key Objectives & Strategies	Performance Outcome - Actions
<p><b>4.1 Traffic Management</b></p> <p><i>Provide a safe and accessible transport network to meet the needs of industry, tourists and the community</i></p> <ul style="list-style-type: none"> <li>• Develop a traffic management plan for the City</li> <li>• Upgrade parking facilities in the CBD including parking for tourists</li> </ul>	<p>Traffic management plan in place</p> <ul style="list-style-type: none"> <li>- road network review undertaken</li> <li>- alternate north/south local route to Lincoln Highway identified and planned</li> <li>- London Street Bridge designed, funded and built</li> <li>- railway crossings reviewed and upgraded in partnership with the State Government</li> <li>- fringe roads sealed</li> </ul> <p>Increased number of CBD Parking spaces</p> <ul style="list-style-type: none"> <li>- strategic property acquisitions undertaken for off street carparks</li> <li>- timed carpark review undertaken and implemented</li> <li>- improved traffic inspection practices within CBD</li> </ul>

<p><b>4.2 Advocacy &amp; Support</b></p> <ul style="list-style-type: none"> <li>Lobby government (Federal and State) and industry groups regarding the provision of heavy vehicle access through the City of Port Lincoln</li> </ul> <p><b>4.3 Funding and Resources</b></p> <p><i>Funding and Resources are provided to achieve goals</i></p> <ul style="list-style-type: none"> <li>The City of Port Lincoln to provide funding for achievements of objectives with any shortfall to be sourced from State and Federal funding .</li> </ul>	<p>Federal and State Government support for safe heavy vehicle access routes</p> <ul style="list-style-type: none"> <li>Heavy Vehicle CBD by-pass investigated</li> </ul> <p>Successful funding applications</p> <ul style="list-style-type: none"> <li>relevant funding sourced and applied for</li> </ul>
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## Objectives and Strategies

### KA 5: THE ENVIRONMENT

**Goal:** Effective management and protection of the City's natural and built environs to ensure ecological sustainability

Key Objectives & Strategies	Performance Outcome - Actions
<p><b>5.1 Waste Management:</b> <i>Efficient and effective management of the City's waste.</i></p> <ul style="list-style-type: none"> <li>• Encourage and promote waste reduction, recycling and reuse for the residential sector</li> <li>• Encourage industry to participate in waste minimization and recycling and reuse opportunities</li> <li>• Investigate and adopt practices that will reduce Council's own waste generation</li> </ul>	<p>Increased participation rates in waste minimisation, recycling and reuse Tonnage to landfill reduced</p> <ul style="list-style-type: none"> <li>- <i>introduce kerbside recycling bins</i></li> <li>- <i>review and extend the waste separation and recycling facilities at Hassell Road</i></li> <li>- <i>improve compaction capabilities</i></li> </ul> <p>Increased participation rates in waste minimisation, recycling and reuse Tonnage to landfill reduced</p> <ul style="list-style-type: none"> <li>- <i>waste separation incentives in place for industry and businesses</i></li> <li>- <i>support industry to convert waste into a useable product</i></li> </ul> <p>Reduction in Council's own waste</p> <ul style="list-style-type: none"> <li>- <i>Waste minimisation strategy and plan implemented</i></li> </ul>

<p><b>5.2 Water Resources:</b></p> <p><i>Sustainable management of water resources</i></p> <ul style="list-style-type: none"> <li>• Develop and implement strategies (for example mulching, water tolerant species etc) that will reduce water usage on public open spaces</li> <li>• Identify water reuse opportunities in new residential developments and existing businesses</li> <li>• Identify stormwater storage opportunities</li> <li>• Incorporate water reduction strategies and storage facilities into Council's development requirements</li> <li>• Encourage the Community to capture rainwater for household use to minimise water consumption</li> </ul>	<p>Open space water consumption reduced whilst maintaining standards</p> <ul style="list-style-type: none"> <li>- recycled waste water scheme extended to CBD and foreshore over the next 5 years</li> </ul> <p>Water reuse opportunities identified</p> <ul style="list-style-type: none"> <li>- discussions with developers for dual reticulation schemes where practical</li> <li>- discussions with industry and business to identify additional uses for reuse water</li> </ul> <p>Incorporate opportunities into Stormwater Management Plan</p> <ul style="list-style-type: none"> <li>- investigate Mallee Park Drain Reserve as potential stormwater storage and wetland</li> </ul> <p>Water friendly development</p> <ul style="list-style-type: none"> <li>- encourage greater rain water tank capacity, than required, in new developments</li> </ul> <p>Water friendly education strategies</p> <ul style="list-style-type: none"> <li>- provide information on rainwater and household use</li> <li>- rainwater tank rebates</li> </ul>
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**5.3 Fire Prevention**

*Protect our people and our environment from bushfire*

- Continuous improvement of fire prevention strategies
- Promote fire prevention management with landowners and residents
- Support community fire prevention initiatives

**5.4 Advocacy and Support**

*Advocate on behalf of the community*

- Lobby government (Federal and State level), business and community organisations to achieve positive environmental solutions for the City of Port Lincoln.

**5.5 Funding and Resources**

*Funding and Resources are provided to support environmental programs, projects and initiatives*

- Identify and access external funding, where necessary, to achieve environmental goals and objectives

- Risk of fire minimised
- *Port Lincoln Bushfire Plan to be continuously reviewed and actioned*
  - *Work with DCLEP and other key stakeholders on developing a Regional Bushfire Prevention Plan*
- Resources allocated to fire prevention plan
- *Fire Prevention Officer appointed for an initial 2 year program*
  - *Resources for fire prevention increased*
- Community awareness raised on fire prevention initiatives
- *assist community groups to action fire prevention programs*
- City receives Government Agencies' support for bush fire prevention for the City
- *City continues to lobby Government with regard to Native Vegetation issues*
- Successful funding applications
- *relevant funding sourced and applied for*



# Objectives and Strategies

## KA 6: COMMUNITY PROJECTS

**Goal:** Provide facilities, activities and services that support our Community

Key Objectives & Strategies	Performance Outcome - Action
<p><b>6.1 Infrastructure</b></p> <p><i>Provide facilities that support our Community and visitors to our City.</i></p> <ul style="list-style-type: none"> <li>• Undertake a feasibility study into the viability of establishing a joint use community/visitor information centre</li>   <li>• Ongoing development of Civic Hall</li> </ul>	<p>Community Centre constructed in Hallet Place to incorporate: Tourist Information Centre Library Community Centre Interpretive Centre</p> <ul style="list-style-type: none"> <li>- feasibility study completed</li> <li>- tennis relocated to Ravendale</li> <li>- funding secured</li> </ul> <p>Expanded and improved facilities of Nautilus Theatre and Galleries</p> <ul style="list-style-type: none"> <li>- upstairs seating</li> <li>- lighting</li> <li>- carpet and painting</li> <li>- toilets upgraded</li> </ul> <p>1<sup>st</sup> floor upgraded for records storage and offices for Council Administration</p> <ul style="list-style-type: none"> <li>- feasibility study and budget allocation made</li> <li>- installation of storage facilities and construction of required works</li> <li>- connecting walkway established between Civic Centre and Civic Hall</li> </ul>

<ul style="list-style-type: none"> <li>• Ongoing development of Arteryea Gallery and Workshop</li> <li>• Review of Council owned Community Buildings</li> <li>• Development of new shelter and kennel facility</li> </ul> <p><b>6.2 Community</b></p> <p><i>Encourage the provision of activities and programs for the City's community</i></p> <ul style="list-style-type: none"> <li>• Encourage and support youth participation in community groups, activities and programs.</li> <li>• Promote existing Council community services such as libraries, sport and recreation etc</li> </ul> <p><b>6.3 Funding and Resources</b></p> <p><i>Funding and Resources are provided to achieve goals.</i></p>	<p>Expanded and improved facilities</p> <ul style="list-style-type: none"> <li>- <i>upgrade of gallery and workshop</i></li> </ul> <p>Encourage multi use facilities</p> <ul style="list-style-type: none"> <li>- review and consolidation of Community Buildings</li> </ul> <p>Shelter and Kennel Facility established</p> <ul style="list-style-type: none"> <li>- <i>kennel facility built at Hassell Road</i></li> <li>- <i>leased to RSPCA</i></li> </ul> <p>Increase in youth participation</p> <ul style="list-style-type: none"> <li>- <i>financially support West Coast Youth Services</i></li> <li>- <i>support YAC</i></li> </ul> <p>Existing services maintained</p> <ul style="list-style-type: none"> <li>- <i>budget allocation for community services retained</i></li> </ul> <p>Successful funding applications</p> <ul style="list-style-type: none"> <li>- <i>relevant funding sourced and applied for</i></li> </ul>
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## Objectives and Strategies

### KA 7: ECONOMIC DEVELOPMENT

**Goal:** Encourage and support economic development initiatives in our City

Key Objectives & Strategies	Performance Outcome - Actions
<p><b>7.1 Partnerships</b></p> <p><i>Develop collaborative partnerships to facilitate economic development initiatives</i></p> <ul style="list-style-type: none"> <li>• Develop collaborative partnerships to address emerging issues and trends and economic development opportunities.</li> <li>• Investigate and Support of higher education and skill based training opportunities</li> </ul>	<p>Develop and foster partnerships with the Eyre Regional Development Board, Tourism EP, Eyre Peninsula Local Government Association, LGA, Port Lincoln Chamber of Commerce and Tourism, State and Federal Government Agencies, developers and investors</p> <ul style="list-style-type: none"> <li>- continue support for ERDB, TEP, EPLGA, PLCC&amp;T</li> <li>- encourage CBD consolidation and development</li> <li>- expansion of Educational facilities</li> <li>- joint use partnerships encouraged</li> </ul> <p>Investigate suitable site for education facilities</p>

## 7.2 Sustainable Business investment and growth

*Facilitate and encourage sustainable business investment and growth in the City*

- Facilitate and support initiatives to attract new industry to the City
- Sponsor and promote events (eg Tunarama) to attract tourists and visitors to the City.

- Continue to support the growth of existing local business.

## 7.3 Regulatory Framework

*Council's regulatory framework supports sustainable economic growth*

- Ensure Council provides a regulatory and planning framework that encourages and supports sustainable economic development.

Increased number of new businesses and industry

- support private investment in CBD with carpark developments, streetscaping and traffic management programs
- support development of alternative port for fishing industry
- maintain rating incentives for residential subdivisions and business developments

Increased number of visitors to the City of Port Lincoln

- continued support for major events such as Tunarama, Port Lincoln Yacht Week, Port Lincoln Show and Race week
- continued support of tourism
  - Tourist Information Centre
  - Cultural visits
  - sporting events/sports tourism
  - conferences
  - facilities upgrades

Increased expansion and growth in existing businesses

- support current investment in CBD with carpark developments, streetscaping and traffic management programs

Regulatory framework supports sustainable economic development

- continued renewal of City Development Plan
- facilitate Federal and State Government support for economic development

**7.3 Funding and Resources**

*Funding and Resources are provided to support economic development projects and initiatives*

- Identify and access external funding to achieve economic development goals and objectives

Successful funding applications  
- *relevant funding sourced and applied for*

# City of Port Lincoln Strategic Plan 2007-2017

## Appendix 1

### Financial forecasts (2007-2017)

- Summary Operational Expenditure and Revenue
- Capital Expenditure ten year forecast
  - Capital Revenue ten year forecast

Amended 2006-07	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Budget Summary Operational Expenditure</b>										
Administration	\$1,701,373	\$2,401,115	\$2,598,955	\$2,744,729	\$2,877,015	\$2,926,541	\$3,041,049	\$3,279,195	\$3,396,723	\$3,520,383
Public Order & Safety	\$134,992	\$181,466	\$152,858	\$179,369	\$184,468	\$189,716	\$195,117	\$216,948	\$223,239	\$229,718
Health	\$283,800	\$94,071	\$86,798	\$92,528	\$95,537	\$98,647	\$101,860	\$105,181	\$108,613	\$112,160
Social Security & Welfare	\$181,250	\$31,725	\$32,724	\$33,750	\$38,794	\$39,357	\$39,939	\$40,792	\$41,416	\$42,062
Housing & Community Amenities	\$1,814,121	\$1,923,126	\$2,018,069	\$2,229,648	\$2,344,847	\$2,467,888	\$2,599,419	\$2,742,991	\$2,893,803	\$3,055,459
Protection of the Environment	\$274,000	\$211,150	\$230,521	\$268,151	\$281,978	\$275,560	\$269,656	\$264,244	\$259,304	\$254,817
Sport & Recreation	\$1,547,052	\$1,411,316	\$1,378,945	\$1,358,067	\$1,381,228	\$1,406,044	\$1,433,233	\$1,464,907	\$1,494,082	\$1,529,776
Mining, Manufacturing & Construction	\$148,470	\$151,389	\$156,474	\$200,443	\$207,228	\$214,244	\$221,501	\$272,605	\$281,892	\$291,498
Transport & Communication	\$1,581,098	\$1,507,162	\$1,479,355	\$1,466,366	\$1,460,699	\$1,457,228	\$1,433,248	\$1,434,618	\$1,437,970	\$1,437,970
Economic Affairs	\$273,514	\$257,842	\$264,289	\$319,943	\$326,795	\$336,363	\$351,154	\$358,675	\$366,435	\$381,941
Other Purposes NEC	\$1,671,429	\$1,657,368	\$1,700,736	\$1,791,191	\$1,838,351	\$1,886,850	\$1,936,726	\$1,988,021	\$2,040,775	\$2,095,031
	<b>\$9,611,099</b>	<b>\$9,817,731</b>	<b>\$10,037,100</b>	<b>\$10,274,707</b>	<b>\$11,037,036</b>	<b>\$11,298,211</b>	<b>\$11,626,902</b>	<b>\$12,166,587</b>	<b>\$12,540,900</b>	<b>\$12,950,816</b>

Amended 2006-07	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Budget Summary Operational Revenue</b>										
Administration	-\$7,828,364	-\$8,591,022	-\$8,950,828	-\$9,708,627	-\$9,944,806	-\$10,402,448	-\$10,797,402	-\$11,202,350	-\$11,636,795	-\$12,172,348
Public Order & Safety	-\$65,250	-\$83,294	-\$86,526	-\$93,392	-\$97,039	-\$100,836	-\$104,789	-\$108,906	-\$113,193	-\$117,657
Health	-\$14,000	-\$14,350	-\$14,709	-\$15,453	-\$15,840	-\$16,236	-\$16,642	-\$17,058	-\$17,484	-\$17,921
Social Security & Welfare	-\$181,295	-\$23,522	-\$23,997	-\$24,485	-\$27,997	-\$28,522	-\$29,060	-\$30,111	-\$30,676	-\$31,256
Housing & Community Amenities	-\$680,600	-\$718,815	-\$726,476	-\$774,828	-\$800,644	-\$827,646	-\$855,908	-\$885,512	-\$916,544	-\$949,099
Protection of the Environment	-\$20,000	-\$20,500	-\$30,000	-\$41,000	-\$42,025	-\$43,076	-\$44,153	-\$45,256	-\$46,388	-\$47,547
Sport & Recreation	-\$280,800	-\$256,370	-\$262,779	-\$269,349	-\$290,059	-\$297,311	-\$304,743	-\$312,362	-\$320,171	-\$328,171
Mining, Manufacturing & Construction	-\$31,000	-\$31,775	-\$32,569	-\$33,384	-\$35,074	-\$35,950	-\$36,849	-\$37,770	-\$38,715	-\$39,683
Transport & Communication	-\$431,094	-\$427,621	-\$441,812	-\$470,595	-\$486,172	-\$494,067	-\$499,660	-\$516,286	-\$524,852	-\$533,632
Economic Affairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Purposes NEC	-\$1,219,857	-\$870,127	-\$893,589	-\$942,679	-\$968,351	-\$994,807	-\$1,023,070	-\$1,050,166	-\$1,079,122	-\$1,108,963
	<b>-\$10,752,260</b>	<b>-\$11,037,396</b>	<b>-\$11,463,286</b>	<b>-\$12,384,359</b>	<b>-\$12,700,933</b>	<b>-\$13,233,647</b>	<b>-\$13,703,842</b>	<b>-\$14,198,159</b>	<b>-\$14,716,130</b>	<b>-\$15,338,277</b>

<b>Operational Surplus (Deficit)</b>	<b>\$1,141,161</b>	<b>\$1,219,665</b>	<b>\$1,426,186</b>	<b>\$1,679,397</b>	<b>\$1,663,897</b>	<b>\$1,935,436</b>	<b>\$2,076,941</b>	<b>\$2,031,571</b>	<b>\$2,175,230</b>	<b>\$2,387,461</b>
Add back non-cash depreciation	\$2,097,000	\$2,044,888	\$2,018,030	\$2,026,737	\$2,006,448	\$1,989,155	\$1,974,758	\$1,963,163	\$1,954,283	\$1,948,033
	\$3,238,161	\$3,264,553	\$3,444,215	\$3,706,134	\$3,670,345	\$3,924,591	\$4,051,699	\$3,994,735	\$4,129,512	\$4,335,495
Add Capital Revenue	\$841,300	\$1,025,000	\$1,025,000	\$1,712,500	\$1,450,000	\$750,000	\$850,000	\$775,000	\$200,000	\$1,050,000
Less Capital Expenditure	\$4,079,461	\$4,289,553	\$4,469,215	\$5,418,634	\$5,120,345	\$4,674,591	\$4,901,699	\$4,769,735	\$4,329,512	\$5,385,495
<b>Surplus/(Deficit)</b>	<b>\$4,180,548</b>	<b>\$4,282,000</b>	<b>\$4,865,375</b>	<b>\$8,261,428</b>	<b>\$3,840,465</b>	<b>\$4,967,605</b>	<b>\$5,327,061</b>	<b>\$4,951,016</b>	<b>\$2,848,691</b>	<b>\$4,578,138</b>
	<b>-\$101,087</b>	<b>\$7,553</b>	<b>-\$396,160</b>	<b>\$1,291,247</b>	<b>\$1,279,879</b>	<b>-\$293,015</b>	<b>-\$425,363</b>	<b>-\$181,281</b>	<b>\$1,480,821</b>	<b>\$807,357</b>

<b>Transfers from Reserves</b>										
- Plant Replacement		\$197,000	\$279,000	\$34,150	\$66,100	\$262,200	\$63,773	\$271,015	\$352,280	\$240,938
- Community Infrastructure			\$50,000	\$2,700,000	\$50,000	\$300,000	\$750,000			
- Open Space/Park Development										
- CBD Carpark Reserve		\$40,000		\$355,000				\$400,000		

<b>Transfer to - Community Infrastructure Reserve</b>										
- Major Plant Reserve		\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000
- CBD Carpark Reserve		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
- Water Reuse Scheme Reserve		\$36,500	\$13,175	\$27,500	\$41,463	\$34,662	\$28,082	\$21,711	\$15,534	\$9,539

<b>Cash Position @ End of Year</b>	<b>\$4,152,239</b>	<b>\$4,159,792</b>	<b>\$3,763,632</b>	<b>\$5,054,879</b>	<b>\$2,212,084</b>	<b>\$3,198,949</b>	<b>\$2,773,586</b>	<b>\$2,592,305</b>	<b>\$4,073,126</b>	<b>\$4,860,482</b>
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CITY OF PORT LINCOLN - STRATEGIC PLAN 2007-2017  
CAPITAL EXPENDITURE 10 YEAR FORECAST

30/06/2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Budget Summary Capital Expenditure</b>										
<b>Administration</b>										
IT program - 2 servers plus ancillary	\$30,000	\$30,750	\$31,519	\$32,307	\$33,114	\$33,942	\$34,791	\$35,661	\$36,552	\$37,466
Software	\$20,000	\$10,500	\$10,763	\$11,032	\$11,307	\$11,590	\$11,880	\$12,177	\$12,481	\$12,793
Photocopier 3 yearly Office/library		\$30,000			\$30,750			\$31,519		
Telephone system (voip)	\$20,000									
Carpet replacement	\$20,000									
Records Room (civic hall)	\$100,000									
Walkway between offices	\$40,000									
Refurbish Upstairs Civic Hall			\$100,000							
Partition & furnish offices			\$75,000							
Chamber chairs		\$10,000								
Airconditioning		\$40,000								
<b>Public Order &amp; Safety</b>										
Hassell road - kennel facility infrastructure	\$100,000									
-shed & kennel construction	\$200,000									
-office facility	\$75,000									
<b>Health</b>										
<b>Social Security &amp; Welfare</b>										
-Kiron Court	\$30,000					\$40,000				
<b>Housing &amp; Community</b>										
Toilets- Yacht Club Replacement			\$140,000							
-replacement/upgrade program	\$10,000	\$10,250		\$10,506	\$65,000	\$10,769	\$11,038	\$11,314	\$11,597	\$11,887
-North Shields Cemetery		\$80,000								
-RSL Cemetery	\$40,000									
Cemetery Dev	\$20,000	\$20,500	\$21,013	\$21,588	\$22,076	\$22,628	\$23,194	\$23,774	\$24,368	\$24,977
Storm water upgrades										
-Drainage assessment consultant	\$60,000									
-Noolina/Grantala/Mortlock*				\$200,000						
-Ravendale/Stage 3*		\$200,000								
-Belair/Kooyonga/Mallee Park/Seaton Ave*			\$200,000							
-Mallee Park Drainage Wetland						\$300,000				
-Tobruk Tce Marine Ave					\$200,000					
-Happy Valley								\$100,000		
-Flinders Hwy									\$200,000	
-Pump replacements(lebrun & Liverpool)			\$60,000				\$90,000			
<b>Waste Disposal</b>										
-Cell construction (4 year life)	\$250,000	\$256,250	\$262,656	\$269,223	\$275,953	\$282,852	\$289,923	\$297,171	\$304,601	\$312,216
-Waste diversion shed/facility*	\$50,000									
-hydraulic compactor & bailer*		\$350,000	\$100,000	\$350,000						
-cell closure (4 years)		\$100,000	\$100,000						\$400,000	
-kerbside recycling system*										
<b>Protection of the Environment</b>										
Water Re-use extention*	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000					
<b>Sport &amp; Recreation</b>										
Nautilus Theatre - seating upstairs *			\$100,000							
- toilet reconstruct *										
-additional lighting*		\$50,000								\$50,000
-repair & carpet*				\$75,000						



CITY OF PORT LINCOLN - STRATEGIC PLAN 2007-2017  
CAPITAL EXPENDITURE 10 YEAR FORECAST

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
30/06/2007										
Artery Gallery - repaint & repair	\$5,000					\$20,000				
<b>Community Centre*</b>										
-Design & Project management				\$250,000						
-Tourist Office 500 sq mt				\$500,000						
-Library 1000 sq mt				\$1,000,000						
-Community centre 1000 sq mt				\$500,000						
-Interpretive Centre 500 sq mt				\$150,000						
-Café 150 sq mt				\$250,000						
-car park & roadways				\$100,000						
-landscaping				\$472,500						
-furnishing & contingencies										
<b>Ravendale</b>										
Community Centre -shade & terrace	\$100,000									
Carpark lighting	\$50,000		\$85,000							
Fence & Paths & seating	\$45,000									
Oval Drainage System	\$15,000									
Tennis facility*		\$800,000	\$800,000							
Basketball stadium(school)*		\$40,000				\$1,500,000				
Carparks T/Tennis & Gymnasitics										
Table Tennis Extension	\$50,000		\$50,000							
Gymnasitics Facility upgrade										
<b>Poole Oval</b>										
Seal roadways, carparks, paths			\$50,000							
Changerooms & Toilets				\$50,000						
<b>Kirton Oval</b>										
Seal roadways, paths & External fencing				\$50,000						
Upgrade building & toilets						\$50,000				
<b>Jetty - swim enclosure replacement*</b>										
Boat Ramps - Billy Lights point upgrade*										
-Avel Stenross upgrade*	\$100,000							\$250,000		
<b>Parks &amp; Gardens*</b>										
-Highview Drive		\$250,000								
-Puckridge Park			\$100,000							
-Wharf Reserve				\$150,000						
-Victoria Crescent					\$100,000					
-Marina Stage 3 / Ravendale						\$100,000				
-Centenary Oval							\$250,000			
<b>Playgrounds - as per report</b>	\$45,000	\$46,125	\$47,278	\$48,460	\$49,672	\$50,913	\$52,166	\$53,491	\$54,828	\$56,199
<b>Transport &amp; Communication</b>										
Ravendale -demolish A & H shed										
<b>Footpath program -Residential</b>	\$400,000	\$420,000	\$441,000	\$463,050	\$486,203	\$510,513	\$536,038	\$562,840	\$590,982	\$620,531
<b>Road Reseals program</b>	\$300,000	\$307,500	\$315,188	\$323,067	\$331,144	\$339,422	\$347,908	\$356,606	\$365,521	\$374,659
<b>Road Construction - Kerbing and Seal</b>	\$260,000	\$273,000	\$286,650	\$300,983	\$316,032	\$331,833	\$348,425	\$365,846	\$384,138	\$403,345
- Minor improvements (Parking)	\$50,000	\$30,750	\$31,519	\$32,307	\$33,114	\$33,942	\$34,791	\$35,661	\$36,552	\$37,466

CITY OF PORT LINCOLN - STRATEGIC PLAN 2007-2017  
CAPITAL EXPENDITURE 10 YEAR FORECAST

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
30/06/2007										
Road construction fringe - Greyhound										
-Barley (to Noolina)				\$400,000	\$400,000					
-Frances (to Robertson)					\$80,000		\$60,000			
CBD Program (includes PLEC (italics))										
-Hallet*										
-Liverpool*	\$30,000	\$275,000	\$100,000	\$50,000						
-Napoleon*		\$185,000	\$400,000	\$390,000	\$110,000					
-Washington*						\$242,000	\$280,000	\$160,000	\$160,000	\$250,000
-Edinburgh*				\$190,000	\$310,000	\$150,000			\$120,000	
-Porter*										
-Tasman Terrace	\$1,250,000						\$180,000	\$160,000	\$160,000	\$160,000
-Eyre						\$75,000				
City Entrance Roads (fencing, footpaths, kerbs, Landscaping lighting, bicycle paths, seal trail)										
-Lincoln Hwy	\$150,000	\$150,000								
-Parrakilla Trail Sealing	\$30,000	\$30,750	\$31,519	\$32,307	\$400,000		\$33,114	\$33,942	\$34,791	\$35,661
-Boardwalk Tasman Tce/Stenross					\$400,000					
London Street Bridge*					\$400,000	\$200,000	\$1,250,000	\$1,250,000		
Railway Crossings										
CBD Carpark purchase/construction*	\$40,000			\$355,000				\$400,000		\$2,000,000
Road Network Review		\$80,000								\$0
Economic Affairs										
Tourism Infrastructure-Winters Hill Lookout			\$50,000							
Other Purposes										
Depot Offices	\$20,000									
Depot - Vehicle storage shed	\$197,000	\$25,000	\$161,000	\$34,150	\$66,100	\$262,200	\$63,773	\$271,015	\$352,280	\$240,938
Plant Purchases		\$279,000								
<b>Total</b>	<b>\$4,282,000</b>	<b>\$4,865,375</b>	<b>\$4,400,103</b>	<b>\$8,261,428</b>	<b>\$3,640,465</b>	<b>\$4,967,605</b>	<b>\$5,327,061</b>	<b>\$4,951,016</b>	<b>\$2,848,691</b>	<b>\$4,578,138</b>

CITY OF PORT LINCOLN - STRATEGIC PLAN 2007-2017  
CAPITAL REVENUE TEN YEAR FORECAST

<b>Capital Revenue &amp; reserve allocations</b>	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Administration</b>										
<b>Public Order &amp; Safety</b>					\$375,000					
RSPCA property sale										
<b>Health</b>										
<b>Social Security &amp; Welfare</b>										
<b>Housing &amp; Community</b>										
-Stormwater grants		\$100,000	\$100,000	\$100,000	\$100,000	\$150,000		\$50,000	\$100,000	
-Waste diversion shed/facility*		\$25,000								
-hydraulic compactor & baller*		\$50,000								
-Kerbside recycling grant		\$50,000	\$50,000							
<b>Protection of the Environment</b>										
Water re-use program grant	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000					
Proper Bay wetlands										
<b>Sport &amp; Recreation</b>										
Nautilus Theatre grant		\$25,000	\$50,000	\$37,500	\$25,000					
Community centre - grant				\$1,000,000						
Basketball stadium						\$250,000				
Tennis Facility			\$500,000							
Hockey Synthetic Field										
Jetty swim enclosure grant					\$25,000					
Boat ramp upgrade grants		\$50,000						\$125,000		
<b>Transport &amp; Communication</b>										
Open Space grants-Hallet*										
-Liverpool*		\$50,000		\$200,000	\$100,000	\$100,000			\$50,000	\$50,000
-Napoleon*										
-Washington*						\$50,000			\$50,000	
-Edinburgh*		\$100,000	\$200,000							

CITY OF PORT LINCOLN - STRATEGIC PLAN 2007-2017  
 CAPITAL REVENUE TEN YEAR FORECAST

<b>Capital Revenue &amp; reserve allocations</b>	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
-Porter*							\$100,000			
-Tasman Terrace	\$900,000									
CBD Bypass road TSA Grant										
Road Construction-Greyhound										
London Street Bridge - grant							\$500,000	\$500,000		\$1,000,000
Railway Crossing Verran / Mortlock					\$200,000	\$200,000				
Boardwalk tasman Tee / Stenross										
<b>Economic Affairs</b>										
Land for re-sale		\$500,000	\$1,000,000	\$250,000						
Reserve Consolidation and Development										
<b>Other Purposes</b>										
Sale of properties										
-Tourist office					\$500,000					
<b>Total</b>	<b>\$1,025,000</b>	<b>\$1,025,000</b>	<b>\$2,075,000</b>	<b>\$1,712,500</b>	<b>\$1,450,000</b>	<b>\$750,000</b>	<b>\$850,000</b>	<b>\$775,000</b>	<b>\$200,000</b>	<b>\$1,050,000</b>

City of Port Lincoln  
Strategic Plan 2007-2017

Appendix 2

Footpath Construction Program

## STRATEGIC PLAN - FOOTPATH CONSTRUCTION

ROAD NAME	FROM	TO	LENGTH (M)	LHS	RHS	AREA	ESTIMATE (\$)	COMMENTS
Abeona Terrace	Gloucester Terrace	Brockworth Road	202	C		242	\$16,214.00	
Alexander Crescent	Normandy Place	Roxanne Street	390		C	468	\$31,356.00	
Althorpe Avenue	Paringa Avenue	Margaret Avenue	440		C	528	\$35,376.00	
Amiens Place	Gasgony Crescent	End Gasgony Crescent	288		C	346	\$23,182.00	
Angas Street	Bretton Place	Shaen Street	540		C	648	\$43,416.00	
Angas Street	Shaen Street	Smith Street	120		C	144	\$9,648.00	
Anne Street	Verran Terrace	Coronation Place	80		C	96	\$6,432.00	
Ansley Place	St Andrews Terrace	Matthew Place	442		C	530	\$35,510.00	
Baillie Drive	Marine Avenue	Sleaford Terrace	534		C	641	\$42,947.00	
Barley Road	W BDY Lincoln South	Housing Trust BDY	333		C	400	\$26,800.00	
Bay View Road	Chapman Street	Lindsay Street	460	C		552	\$36,984.00	
Bellewood Avenue	Gasgony Crescent	Bretton Place	134	C		161	\$10,787.00	
Bernard Place	End Of LHS Kerb	Happy Valley Road	399	C		479	\$32,093.00	
Bernard Place	Hall Street	End of LHS Kerb	93	C		112	\$7,504.00	
Bonanza Road	High View Drive	Newton Street	416	C		499	\$33,433.00	
Bretton Place	Baudin Place	Hall Street	370		C	444	\$29,748.00	
Bretton Place	Hall Street	Eric Avenue	420		C	504	\$33,768.00	
Brockworth Road	Normandy Place	Dorset Place	298		C	358	\$23,986.00	
Brockworth Road	Dorset Place	Kemp Avenue	110		C	132	\$8,844.00	
Cardiff Road	Stevenson Street	Knott Street	420	C		504	\$33,768.00	
Cardiff Road	Knott Street	Volante Street	390	C		468	\$31,356.00	
Cardiff Road	Volante Street	Hindmarsh Street	310	C		372	\$24,924.00	
Carrowilla Street	Vigar Street	End	155		C	186	\$12,462.00	
Cassanova Street	Dickens Street	45 NW Bomar Street	270		C	324	\$21,708.00	
Cassanova Street	45 NW Bomar Street	Monalena Street	43		C	52	\$3,484.00	
Chapman Street	Seaview Road	Bay View Road	180		C	216	\$14,472.00	
Chapman Street	Bay View Road	Sarah Crescent	265		C	318	\$21,306.00	
Clyde Street	Mc Farlane Avenue	Flinders Highway	249		C	299	\$20,033.00	
Cook Street	Queen Street	Knott Street	400		C	480	\$32,160.00	
Cook Street	Knott Street	Trafalgar Street	380		C	456	\$30,552.00	
Cook Street	Trafalgar Street	Hindmarsh Street	384		C	461	\$30,887.00	
Coronation Place	Puckridge Place	Anne St	170		C	204	\$13,668.00	
Crawford Court	Baillie Drive	End	350	C		424	\$28,408.00	
Cronin Avenue	85w Third Avenue	123w Third Avenue	38		C	46	\$3,082.00	
Cronin Avenue	123w Third Avenue	Woolga Street	290		C	348	\$23,316.00	
Day Street	Dobbins Street	Morgan Street	83		C	100	\$6,700.00	
Dennis Street	St Andrews Terrace	Ansley Place	80	C		96	\$6,432.00	Connects to Kirton oval gates

## STRATEGIC PLAN - FOOTPATH CONSTRUCTION

ROAD NAME	FROM	TO	LENGTH (M)	LHS	RHS	AREA	ESTIMATE (\$)	COMMENTS
Dorset Place	Gloucester Terrace	Brockworth Road	160		C	192	\$12,864.00	
Dorset Place	Gloucester Terrace	Brockworth Road	160		C	192	\$12,864.00	
Dorset Place	Brockworth Road	Gloucester Terrace	160		C	192	\$12,864.00	
Dublin Street	Knott Street	Barnard Street	290	C		348	\$23,316.00	
Dublin Street	Barnard Street	Hindmarsh Street	470	C		432	\$28,944.00	
Duncan Avenue	18SE Flinders Avenue	9N Wandana Avenue	218		C	262	\$17,554.00	
Duncan Avenue	9N Wandana Avenue	Ocean Avenue	191		C	229	\$15,343.00	
Eden Street	Henderson Street	Follet Street	300		C	365	\$24,455.00	
Eltham Avenue	Brougham Place	Stevenson Street	300		C	360	\$24,120.00	
Eltham Avenue	Stevenson Street	Knott Street	280		C	336	\$22,512.00	
Eltham Avenue	Knott Street	Barnard Street	290		C	348	\$23,316.00	
Eltham Avenue	Barnard Street	Volante Street	180		C	216	\$14,472.00	
Eltham Avenue	Volante Street	Hindmarsh Street	300		C	360	\$24,120.00	
Eric Avenue	Breton Place	S BDY Lot No 15	135	C		162	\$10,854.00	
Eric Avenue	S BDY Lot No 15	S BDY Lot No 9	135	C		162	\$10,854.00	
Eric Avenue	S BDY Lot No 9	Mena Place	180	C		216	\$14,472.00	
Feltus Street	Coronation Place	Follett Street	242		C	290	\$19,430.00	
Flaxman Street	Shaen Street	Smith Street	110		C	132	\$8,844.00	
Flaxman Street	Smith Street	Valley View Road	170		C	204	\$13,668.00	
Flinders Avenue	Duncan Avenue	38E Banksia Crescent	100	C		120	\$8,040.00	
Flinders Avenue	38E Banksia Crescent	11W Banksia Crescent	148	C		178	\$11,926.00	
Flinders Avenue	110 W Banksia Cres	Springfield Drive	50	C		60	\$4,020.00	
Flinders Highway	Hilltop Drive	Normandy Place	250	C		300	\$20,100.00	
Flinders Highway	Happy Valley Road	Hilltop Drive	1130		H	1356	\$45,000.00	Hot mix path
Fram Street	Shepherd Avenue	Casanova Street	201	C		241	\$16,147.00	
Gascony Crescent	Normandy Place	Bellewood Avenue	222	C		266	\$17,822.00	
Gascony Crescent	Bellewood Avenue	End Gascony Cres	45	C		54	\$3,618.00	
Glengyle Street	Vigar Street	End	151		C	181	\$12,127.00	
Gloucester Terrace	Flinders Highway	Kemp Avenue	130		C	156	\$10,452.00	
Gloucester Terrace	Kemp Avenue	30M S Normandy Pl	454		C	545	\$36,515.00	
Gloucester Terrace	30m S Normandy Pl	Normandy Place	30		C	36	\$2,412.00	
Grange Grove	Flinders Highway	Jillian Avenue	220	C		264	\$17,688.00	
Grantiala Road	Tennant Street	W BDY Lot No 1	180	C		216	\$14,472.00	
Gulf Avenue	Duncan Avenue	End	128		C	154	\$10,318.00	
Haigh Street	Mortlock Terrace	Matilda Street	160		C	192	\$12,864.00	
Haigh Street	Matilda Street	Sleaford Terrace	160		C	192	\$12,864.00	
Hall Street	Smith Street	Shaen Street	130	C		156	\$10,452.00	

## STRATEGIC PLAN - FOOTPATH CONSTRUCTION

ROAD NAME	FROM	TO	LENGTH (M)	LHS	RHS	AREA	ESTIMATE (\$)	COMMENTS
Hall Street	Bernard Place	Breton Place	340	C		408	\$27,336.00	
Hall Street	Shaen Street	Bernard Street	240	C		288	\$19,296.00	
Hamilton Avenue	Hermitage Crescent	Ocean Avenue	240		C	288	\$19,296.00	
Heath Street	Verran Tce	Feltus Street	366		C	439	\$29,413.00	
Hecla Street	Feltus Street	Martindale Crescent	224	C		269	\$18,023.00	
Hill Top Drive	Ocean Avenue	Flinders Highway	644		C	773	\$51,791.00	
Hindmarsh Street	N BDY Lot No 394	Cook Street	220		C	264	\$17,688.00	
Hindmarsh Street	Cook Street	Kent Place	170		C	204	\$13,668.00	
Holder Road	New West Road	Lyle Drive	300		C	360	\$24,120.00	
Holroyd Avenue	Telfer Street	Tennant Street	190		C	228	\$15,276.00	
Kaye Drive	Flinders Highway	Ocean Avenue	296	C		355	\$23,785.00	
Kemp Avenue	Gloucester Terrace	Brockworth Road	214	C		257	\$17,219.00	
Kemp Avenue	Brockworth Road	End Kemp Avenue	50	C		60	\$4,020.00	
Kent Place	Finke Street	Hawson Place	65		C	78	\$5,226.00	
Kent Place	Hawson Place	Hawson Place	170		C	204	\$13,668.00	
Kent Place	Hawson Place	25m NW Victoria Cres	515		C	618	\$41,406.00	
Kent Place	25m NW Victoria Cres	Hindmarsh Street	64		C	77	\$5,159.00	
Kiama Avenue	Tennant Street	Telfer Street	100		C	120	\$8,040.00	
Kiama Avenue	Telfer Street	Sleaford Terrace	320		C	384	\$25,728.00	
Knott Street	London Street	Cook Street	200		C	240	\$16,080.00	
Knott Street	Cook Street	Queen Street	150		C	180	\$12,060.00	
Lincoln Highway	Flinders Highway	Baudin Place	670	C	S	1675	\$50,000.00	rehotmix existing surface RHS
Lincoln Place	Adelaide Place	115 E	115		S	288	\$8,000.00	rehotmix existing surface RHS
Lincoln Place	115 E	Mortlock Terrace	115	S	S	288	\$8,000.00	rehotmix existing surface RHS
Lindsay Avenue	Valley View Road	97N Valley View Rd	97		C	116	\$7,772.00	
Lindsay Avenue	97M Valley View Rd	Bay View Road	308		C	370	\$24,790.00	
Lipson Place	Torrens Street	Ansley Place	430		C	516	\$34,572.00	
Lorraine Avenue	Breton Place	Amiens Place	282	C		338	\$22,646.00	
Luke Street	St Andrews Terrace	Matthew Place	200		C	240	\$16,080.00	
Luke Street	Matthew Place	Dublin Street	185		C	222	\$14,874.00	
Mackarell Street	Myers Street	Kiama Avenue	180	C		220	\$14,740.00	
Margaret Avenue	Ocean Avenue	New West Road	416	C		499	\$33,433.00	
Martindale Crescent	Follet Street	Stamford Terrace	256		C	307	\$20,569.00	
Mason Street	Marine Avenue	Tobruk Terrace	124		C	149	\$9,983.00	
Matthew Place	Verran Terrace	Stevenson Street	530	C		636	\$42,612.00	
Matthew Place	Ansley Place	Gliddon Street	550		C	660	\$44,220.00	
Matthew Place	Gliddon Street	Hill Place	100		C	120	\$8,040.00	



## STRATEGIC PLAN - FOOTPATH CONSTRUCTION

ROAD NAME	FROM	TO	LENGTH (M)	LHS	RHS	AREA	ESTIMATE (\$)	COMMENTS
Matthew Place	Hill Place	Bentham Place	210		C	252	\$16,884.00	
McDonald Avenue	Normandy Place	N BDY Lot No 112	240	C		288	\$19,296.00	
McDonald Avenue	N BDY Lot No 112	Bretton Place	206	C		247	\$16,549.00	
McFarlane Avenue	Oxford Street	Prospect Rd	224	C		267	\$17,889.00	
McFarlane Avenue	Prospect Rd	Tennyson Tce	150		C	180	\$12,060.00	
McLaren Street	Torrrens Street	Ansley Place	550		C	660	\$44,220.00	
Mena Place	E BDY Lot No 41	Alexander Crescent	174		C	209	\$14,003.00	
Monalena Street	Cronin Avenue	Wattleton Street	220	C		264	\$17,688.00	
Morgan Street	Swan Street	Tobruk Terrace	267		C	320	\$21,440.00	
Mortlock Terrace	Lincoln Place	Park Terrace	180	C	S	450	\$15,000.00	rehotmix existing surface RHS
Mourilya Street	Carawilla Street	Monalena Street	240		C	288	\$19,296.00	
New West Road	Old BDY Line	Duncan Avenue	635	C		762	\$51,054.00	
New West Road	W BDY Lot No 17	Old BDY Line	1020	C		1224	\$82,008.00	
Newton Street	Kaye Drive	Easton Road	234	C		281	\$18,827.00	
Normandy Place	Alexander Crescent	Lincoln Highway	378		C	454	\$30,418.00	
Normandy Place	Flinders Highway	Alexander Crescent	280		C	336	\$22,512.00	
Ocean Avenue	Paringa Avenue	Duncan Avenue	400	C		480	\$32,160.00	
Oswald Drive	Valley View Road	Seaview Avenue	210	C		252	\$16,884.00	
Oxford Terrace	Penhurst Road	Trigg Street	120		C	144	\$9,648.00	
Oxford Terrace	Trigg Street	Normandy Place	190		C	228	\$15,276.00	
Paringa Avenue	Ocean Avenue	93E Duncan Avenue	145	C		174	\$11,658.00	
Paringa Avenue	93E Duncan Avenue	Duncan Avenue	93	C		112	\$7,504.00	
Park Terrace	Telford Avenue	E BDY of High School	175	S	C	810	\$21,000.00	rehotmix existing sprayseal LHS
Park Terrace	E BDY of High School	E BDY of Telstra	225	S	C	1060	\$27,000.00	rehotmix existing sprayseal LHS
Park Terrace	E BDY of Telstra	Mortlock Terrace	90	S		423	\$11,000.00	rehotmix existing sprayseal LHS
Passat Street	Barley Road	Shepherd Avenue	300		C	360	\$24,120.00	
Penhurst Road	Oxford Terrace	Brockworth Road	236	C		283	\$18,961.00	
Penhurst Road	Oxford Terrace	Brockworth Road	236	C		283	\$18,961.00	
Porter Street	Edinburgh Street	Blackman Place	250	S	HS		\$8,000.00	Hotmix existing sprayseal RHS
Porter Street	Blackman Place	Mortlock Terrace	350		C	420	\$28,140.00	
Prospect Road	McFarlane Avenue	Flinders Highway	230	C		278	\$18,626.00	
Ridgeway Street	Sleaford Terrace	Swann Street	101	C		121	\$8,107.00	
Robertson Road	Duncan Avenue	350m	350		C	420	\$28,140.00	
Robertson Road	350M	537M	187		C	224	\$15,008.00	
Rodda Avenue	Gulf Avenue	New West Road	390	C		468	\$31,356.00	
Sarah Crescent	Chapman Street	9 S Blacker Court	400	C		480	\$32,160.00	
Sarah Crescent	9 S Blacker Court	Yardea Street	90	C		108	\$7,236.00	

## STRATEGIC PLAN - FOOTPATH CONSTRUCTION

ROAD NAME	FROM	TO	LENGTH (M)	LHS	RHS	AREA	ESTIMATE (\$)	COMMENTS
Seaview Avenue	Chapman Street	Oswald Drive	300		C	360	\$24,120.00	
Shaen Street	Lincoln Highway	Flaxman Street	120	C		144	\$9,648.00	
Shaen Street	Flaxman Street	Hall Street	330	C		444	\$29,748.00	
Shields Street	Tulka Terrace	Tobruk Terrace	105		C	125	\$8,375.00	
Sinclair Street	Mortlock Terrace	Matilda Street	160	C		192	\$12,864.00	
Sinclair Street	Matilda Street	Kiama Avenue	320	C		384	\$25,728.00	
Smith Street	Flaxman Street	Hall Street	350		C	420	\$28,140.00	
Springfield Drive	330m South	Flinders Ave	120		C	144	\$9,648.00	
Springfield Drive	Robertson Road	235 S Robertson Rd	235		C	252	\$16,884.00	
Springfield Drive	235 S Robertson Rd	330m SOUTH	95		C	114	\$7,638.00	
St Andrews Terrace	E Bdy of KP School	1160 E Adelphi Tce	636	C		763	\$51,121.00	
St Andrews Terrace	1160 E Adelphi Tce	St Andrews Drive	116	C		139	\$9,313.00	
Stuart Terrace	New West Road	Ocean Avenue	366	C		439	\$29,413.00	
Swaffer Street	Mortlock Terrace	Myers Street	270	C		324	\$21,708.00	
Swann Street	Mitton Avenue	Morgan Street	260	C		312	\$20,904.00	
Tally Ho Avenue	Telford Avenue	New West Road	150		C	180	\$12,060.00	
Telfer Street	Kiama Avenue	Sleaford Terrace	346	C		415	\$27,805.00	
Telford Avenue	Bowling Avenue	Park Terrace	160	S		400	\$10,000.00	rehotmix existing sprayseal RHS
Tennant Street	Mortlock Terrace	Second Avenue	320		C	384	\$25,728.00	
Tennant Street	Second Avenue	Holroyd Avenue	340		C	408	\$27,336.00	
Tennant Street	Holroyd Avenue	W BDY Not No 86	60		C	72	\$4,824.00	
Tennyson Terrace	New West Road	Flinders Highway	252		C	302	\$20,234.00	
Trafalgar Street	Cardiff Road	London Street	200		C	240	\$16,080.00	
Trafalgar Street	London Street	Cook Street	190		C	228	\$15,276.00	
Trafalgar Street	Cook Street	Kent Place	172		C	206	\$13,802.00	
Trafalgar Street	Kent Place	Power Terrace	180		C	216	\$14,472.00	
Trigg Street	Flinders Highway	Oxford Terrace	256	C		307	\$20,569.00	
Tulka Terrace	Shields Street	Sleaford Terrace	190	C		228	\$15,276.00	
Valley View Road	Jordan Court	15 east Lindsay Aven	514	C		617	\$41,339.00	
Valley View Road	15east Lindsay Avenue	Flaxman Street	23	C		28	\$1,876.00	
Valley View Road	Walter Street	Jordan Court	340	C		408	\$27,336.00	
Verran Terrace	Follet Street	Sth BDY House No 85	400		C	480	\$32,160.00	
Verran Terrace	S BDY House No 85	N BDY House No 73	153		C	184	\$12,328.00	
Verran Terrace	N BDY House No 73	St Andrews Terrace	668		C	802	\$53,734.00	
Vigar Street	Barley Road	Passatt Street	267	C		320	\$21,440.00	
Volante Street	Lipson Place	Cardiff Road	920	C		1101	\$73,767.00	
Walkley Rd	Hambridge Street	Ocean Avenue	510	C		612	\$41,004.00	

## STRATEGIC PLAN - FOOTPATH CONSTRUCTION

ROAD NAME	FROM	TO	LENGTH (M)	LHS	RHS	AREA	ESTIMATE (\$)	COMMENTS
Wandana Avenue	Duncan Avenue	Ocean Avenue	293	C		352	\$23,584.00	
Wattleton Street	Monalena Street	Woolga Street	180	C		216	\$14,472.00	
Willison Street	George Street	Flinders Highway	70		C	84	\$5,628.00	
Windsor Avenue	Stamford Terrace	Proper Bay Road	550		C	660	\$44,220.00	Connect to Ravendale complex
Winter Street	Pearson Avenue	Rodda Avenue	100	C		120	\$8,040.00	
Yardea Street	Yardea Street	Mitalie Avenue	100		C	120	\$8,040.00	
Yardea Street	Kurla Street	26SW Mitalie Avenue	225	C		270	\$18,090.00	
Yardea Street	26SW Mitalie Avenue	10 W Sarah Crescent	190	C		228	\$15,276.00	
							<b>\$3,998,215.00</b>	Total 10 year footpath program.
S-spray seal								
H-hotmix								
C-insitu concrete								

City of Port Lincoln  
Strategic Plan 2007-2017

Appendix 3

Road Construction Program

# STRATEGIC PLAN - ROAD CONSTRUCTION

ROAD NAME	FROM	TO	ESTIMATE (\$)	COMMENTS
Angas	Shaen	Smith	\$ 26,500.00	New Kerbs
Averis	Flinders	Seal	\$ 42,000.00	Regravel
Averis	Hanchant	End	\$ 15,000.00	Seal - no kerbs
Baudin	Bretton	Flaxman	\$ 89,900.00	Widen and kerb
Bel-Air	Ravendale	Hotmix Section	\$ 70,697.00	Widen and kerb
Bernard	Happy Valley	Hall	\$ 34,760.00	New Kerb
Cronin	Mortlock	28 Cronin	\$ 121,410.00	Replace kerbs - reconstruct
Flinders Highway	Hilltop	Happy Valley	\$ 274,300.00	Reconstruct, widen to 10m and kerb.
Flinders Highway	Happy Valley	Winter Hill	\$ 160,350.00	Reconstruct, widen to 10m, no kerb.
Flinders Highway Access	Reevesby	End	\$ 4,600.00	New Kerb
Flinders Highway Access	Reevesby	North End	\$ 6,500.00	New Kerb
Flinders Highway Access	7E Crossover	13W Whillas	\$ 14,800.00	New Kerb
Flinders Highway Access	13W Whillas	20E Hanchant	\$ 18,000.00	New Kerb
Grantala	W bdt 1t 1	Nootina	\$ 83,100.00	Kerb LHS
Grantala	Nootina	Western Approach	\$ 45,000.00	Seal - no kerbs
Hage Avenue	Ravendale	Bickers	\$ 28,100.00	Kerb and seal
Hall	Smith	Shaen	\$ 30,100.00	New Kerb
Happy Valley	Flinders	Bernard	\$ 301,490.00	New Kerb
Harvey	Holder	End	\$ 21,110.00	Seal and kerb
Hindmarsh	Kent	KPCP	\$ 11,455.00	New Kerb
Karli Grove	Hawson South	Hawson North	\$ 12,400.00	New Kerb
Kurara	Robertson	New West (left side)	\$ 28,610.00	New Kerb
Kurara	Robertson	New West (right side)	\$ 38,010.00	New Kerb
La Fayette	Follett	End	\$ 21,500.00	Reconstruct existing
Laidlaw	New West	Grantala	\$ 78,110.00	Seal and kerb
Lower Flaxman	Flaxman	End	\$ 10,100.00	Kerb RHS
Mark	St. Andrews	Matthew	\$ 22,000.00	New Kerb
Matthew	Hill	Bentham	\$ 15,900.00	New Kerb
Mena	E bdy Lot 41	Alexander	\$ 17,800.00	New Kerb
Mitton Ave	End seal	End	\$ 22,450.00	Construct turnaround
Nootina	End Seal	Western Approach	\$ 27,000.00	Seal - no kerbs
Nootina	New West	Grantala	\$ 70,400.00	Kerb both sides
Normandy	Alexander	Flinders	\$ 29,010.00	New Kerb
Old West	New West	Council bdy	\$ 22,000.00	Seal - no kerbs
Pine Freezer	Railway Crossing	RRC Entrance	\$ 45,510.00	Kerb both sides

## STRATEGIC PLAN - ROAD CONSTRUCTION

Proper Bay	Puckridge	Windsor	\$	7,400.00	New Kerb
Proper Bay	Lincoln Building Supplies		\$	11,200.00	Spoon drain
Proper Bay	Council Boundary	Arrandale	\$	39,610.00	Kerb LHS
Proper Bay	Arrandale	Bluefin	\$	131,010.00	Kerb LHS
Queen	Cook	Horrocks	\$	23,200.00	New kerb
Reevesby	Flinders		\$	18,300.00	New Kerb
Short	McFarlane	End	\$	9,610.00	Seal and kerb
Sleaford	Telfer	End	\$	39,000.00	Seal and kerb
Snooks Landing	Hindmarsh	End	\$	24,200.00	Seal - no kerbs
St. Andrews	South Point	End Haldane's Block	\$	12,740.00	Kerb
St. Andrews	End Haldane's	Billy Lights	\$	57,000.00	Widen to 9.0m - no kerbs
Stevenson	Nth Bdy (Shops)	Queen	\$	14,450.00	Kerb
Stevenson	Cardiff	London	\$	46,710.00	Reconstruct existing
Tennant	62 Tennant	End	\$	43,650.00	Seal and kerb
Verran	Anne	Verran	\$	128,900.00	New kerb
Walter	Valley View	410M	\$	81,600.00	Kerb both sides
Watherston	Hall	Angas	\$	21,450.00	Kerb residents side
Whillas	Flinders	Existing Kerb	\$	74,410.00	Kerb RHS
Winter	Rodda	End	\$	11,350.00	Seal and kerb
York Street	Stevenson	End	\$	38,320.00	Seal and kerb
			\$	<b>2,694,082.00</b>	Total 10 year road construction program.