



Annual Budget 2021/22

Adopted by Council
28 June 2021

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**UNIFORM PRESENTATION OF FINANCES
FOR THE YEAR ENDED 30th JUNE 2022**

Annual Budget 2021/22

	Annual Budget 2020/21	Forecast #3 2020/21	Annual Budget 2021/22
	\$	\$	\$
Income	21,712,654	21,373,830	22,459,537
Expenses	<u>(21,617,969)</u>	<u>(21,680,305)</u>	<u>(22,696,394)</u>
Operating Surplus/(Deficit)	94,685	(306,475)	(236,857)
Net Outlays on Existing Assets			
Capital Expenditure on renewal and replacement of Existing Assets	(1,974,278)	(1,745,783)	(2,603,500)
Add back Depreciation, Amortisation & Impairment	4,154,445	4,164,118	4,164,103
Proceeds from Sale of Replaced Assets	<u>43,000</u>	<u>90,000</u>	<u>45,500</u>
	2,223,167	2,508,335	1,606,103
Net Outlays on New and Upgraded Assets			
Capital Expenditure on New and Upgraded Assets	(2,555,946)	(2,108,548)	(5,535,420)
Amounts received specifically for New and Upgraded Assets	<u>-</u>	<u>-</u>	<u>1,281,020</u>
	(2,555,946)	(2,108,548)	(4,254,400)
Net Lending/(Borrowing) for Financial Year	<u>(238,094)</u>	<u>93,312</u>	<u>(2,885,154)</u>

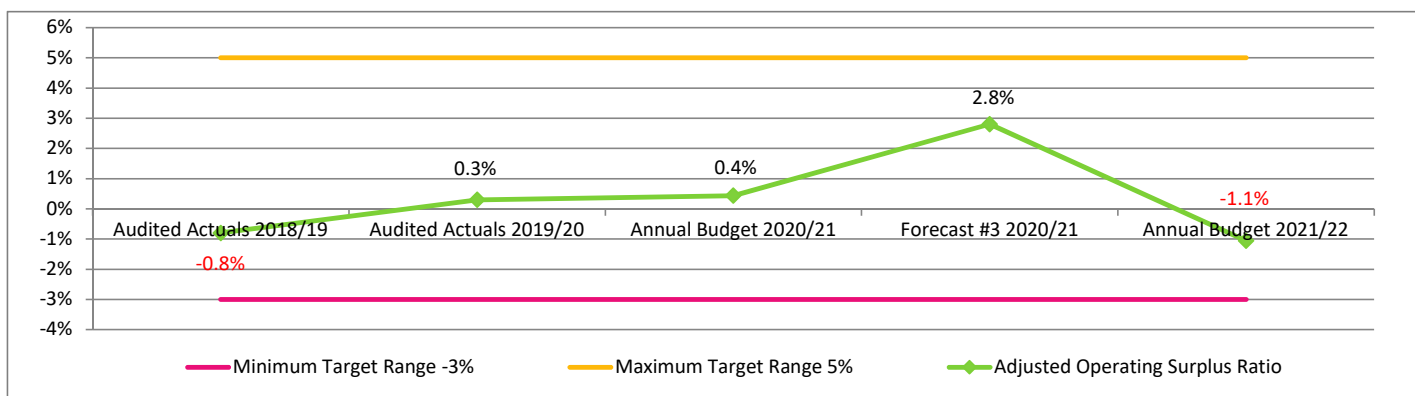
This note is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis. All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis. The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	Audited Actuals 2018/19	Audited Actuals 2019/20	Annual Budget 2020/21	Forecast #3 2020/21	Annual Budget 2021/22
Operating Surplus Ratio					
<u>Operating Surplus/(Deficit)</u> Operating Revenue	0.8%	-0.6%	0.4%	-1.4%	-1.1%

This ratio expresses the operating surplus as a percentage of operating revenue. Council's Target Range is -3% to +5%.

Adjusted Operating Surplus Ratio	-0.8%	0.3%	0.4%	2.8%	-1.1%
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*In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants. The **Adjusted Operating Surplus Ratio** adjusts for the resulting distortion in the disclosed operating result for each year. In June 2020, an advance payment was made for 2020/2021 for the Supplementary Roads Funding.*



“Is Council covering its operating expenditure and depreciation charge from its operating revenue?”

- A positive percentage result indicates that Council is covering costs and indicates available funding for future capital expenditure or ability to pay down debt.
- A negative percentage result indicates that Council is not covering costs and indicates the percentage increase required in operating revenue or the approximate decrease in operating expenses required to achieve a break-even operating.

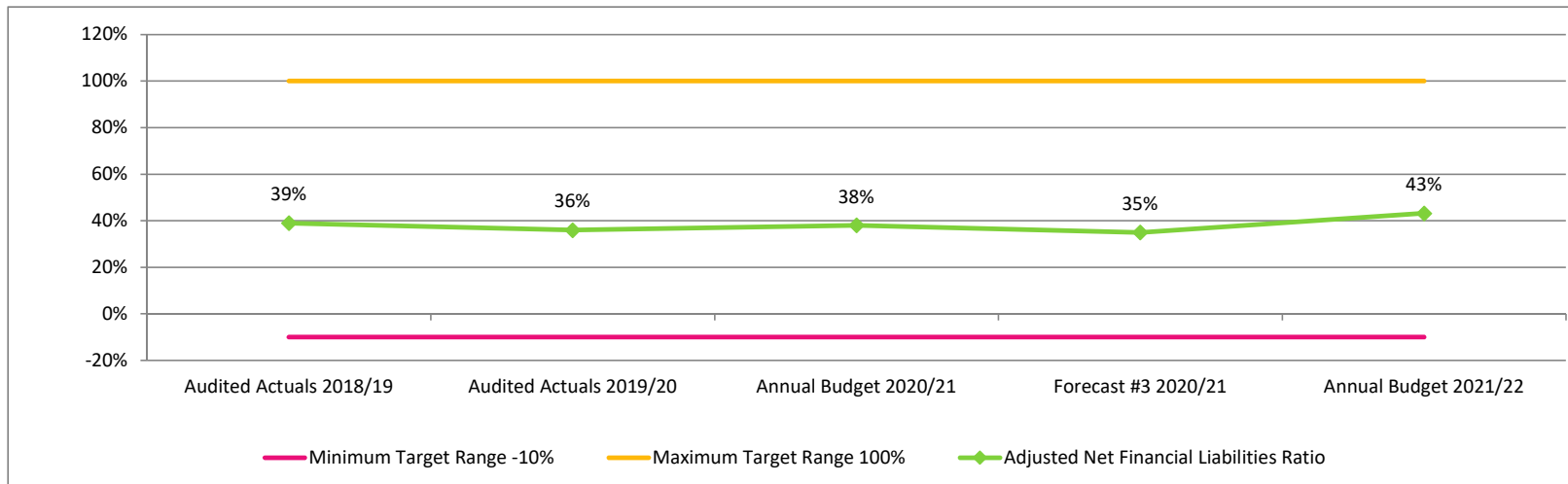
FINANCIAL INDICATORS
FOR THE YEAR ENDED 30th JUNE 2022

Annual Budget 2021/22

	Audited Actuals 2018/19	Audited Actuals 2019/20	Annual Budget 2020/21	Forecast #3 2020/21	Annual Budget 2021/22
Net Financial Liabilities Ratio					
<u>Net Financial Liabilities</u>	33%	32%	38%	32%	43%
Total Operating Revenue					

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue. Council's Target Range is -10% to +100%.

Adjusted Net Financial Liabilities Ratio	39%	36%	38%	35%	43%
<i>In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants. The Adjusted Net Financial Liabilities Ratio adjusts for the resulting distortion in the disclosed operating result for each year.</i>					

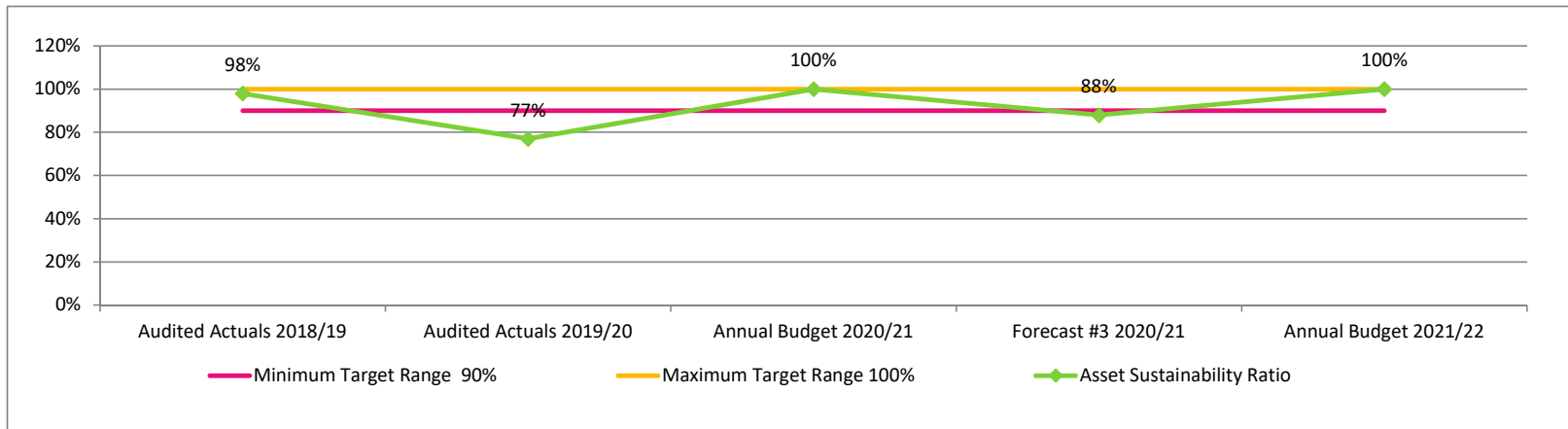


“Does Council have a manageable level of debt and other liabilities when considering its available revenue and other cash reserves?”

- A Target Range of -10% to 100% indicates that Council has a manageable level of debt and other liabilities.

	Audited Actuals 2018/19	Audited Actuals 2019/20	Annual Budget 2020/21	Forecast #3 2020/21	Annual Budget 2021/22
Asset Sustainability Ratio					
Net Asset Renewals	98%	77%	100%	88%	100%
Infrastructure & Asset Management					
Plan required Expenditure					

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets. Council's Target Range is 90% to 100%.



“Is Council replacing its assets at the same rate as the assets are wearing out?”

- A result within the Target Range of 90% to 100% indicates that sufficient funds have been allocated to replace Council assets.
- The Draft Annual Budget 2021/22 Asset Sustainability Ratio is 100%.
- This indicates that additional funds have been allocated to replace Council assets for the 2021/22 financial year.

Summary (based on the three ratios)

The above ratios indicate that the Draft Budget 2021/22 is financially sustainable:

- The Adjusted Operating Surplus is within the Target Range
- The Net Financial Liabilities are at acceptable levels
- The Asset Sustainability Ratio of 100% within the adopted Target Range.

**STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30th JUNE 2022**

Annual Budget 2021/22

	Annual Budget 2020/21	Forecast #3 2020/21	Annual Budget 2021/22
	\$	\$	\$
INCOME			
Rates	15,134,094	15,124,458	15,687,462
Statutory Charges	290,600	309,000	284,400
User Charges	2,270,721	2,474,495	2,572,706
Grants, Subsidies and Contributions	2,291,788	1,603,964	1,984,114
Investment Income	79,821	59,727	78,640
Reimbursements	735,762	772,982	902,902
Other Income	909,868	1,029,204	949,313
Total Income	21,712,654	21,373,830	22,459,537
EXPENSES			
Employee Costs	6,105,584	5,918,993	6,708,747
Materials, Contracts & Other Expenses	11,065,295	11,385,548	11,562,454
Finance Costs	292,646	211,646	261,090
Depreciation, Amort & Impairment	4,154,445	4,164,118	4,164,103
Total Expenses	21,617,969	21,680,305	22,696,394
OPERATING SURPLUS / (DEFICIT)	94,685	(306,475)	(236,857)
Asset disposal & fair value adjustments	-	(265,349)	-
Amounts received specifically for new or upgraded assets	-	-	1,281,020
Physical Resources received free of charge	59,000	-	-
NET SURPLUS / (DEFICIT)	153,685	(571,824)	1,044,163
Transferred to Equity Statement			
Changes in revaluation surplus - IPP&E	-	-	-
Impairment (expense)/recoupment offset to asset revaluation reserve	-	-	-
TOTAL COMPREHENSIVE INCOME	153,685	(571,824)	1,044,163

	Annual Budget 2020/21	Forecast #3 2020/21	Annual Budget 2021/22
	\$	\$	\$
ASSETS			
Current Assets			
Cash and Cash Equivalents	2,646,895	4,906,152	2,753,624
Trade and Other Receivables	1,708,210	1,701,161	1,701,161
Financial Assets	101,635	184,590	173,914
Total Current Assets	4,456,740	6,791,903	4,628,699
Non-Current Assets			
Financial Assets	445,580	621,931	488,017
Infrastructure, Property, Plant & Equipment			
Land	63,955,394	78,762,300	78,762,300
Buildings	17,429,153	25,405,158	25,805,522
Infrastructure	95,757,778	99,896,011	103,562,187
Plant and Equipment	897,392	1,043,557	1,060,941
Furniture and Fittings	355,672	348,345	226,458
Library Books	292,206	-	-
Resource Recovery Centre	2,031,474	2,295,864	2,416,338
Leisure Centre	11,669,915	16,035,756	15,882,562
Right-of-Use Assets	-	736,284	736,284
Total Non-Current Assets	192,834,564	225,145,206	228,940,609
Total Assets	197,291,304	231,937,109	233,569,308
LIABILITIES			
Current Liabilities			
Trade and Other Payables	2,502,248	2,841,284	2,833,909
Borrowings	459,451	635,166	635,166
Provisions	760,153	921,321	921,321
Total Current Liabilities	3,721,852	4,397,771	4,390,396
Non-Current Liabilities			
Borrowings	7,061,688	7,413,049	8,008,460
Provisions	2,382,973	2,421,123	2,421,123
Total Non-Current Liabilities	9,444,661	9,834,172	10,429,583
Total Liabilities	13,166,513	14,231,943	14,819,979
NET ASSETS	184,124,791	217,705,165	218,749,328
EQUITY			
Accumulated Surplus	40,626,716	40,870,858	41,915,021
Asset Revaluation Reserves	142,321,543	175,563,506	175,563,506
Other Reserves	1,176,532	1,270,801	1,270,801
TOTAL EQUITY	184,124,791	217,705,165	218,749,328

CASH FLOW STATEMENT
FOR THE YEAR ENDED 30th JUNE 2022

Annual Budget 2021/22

	Annual Budget 2020/21	Forecast #3 2020/21	Annual Budget 2021/22
	\$	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Operating Receipts	21,261,480	20,608,888	21,630,919
Investment Receipts	79,821	59,727	78,640
<u>Payments</u>			
Operating Payments to suppliers & employees	(16,466,901)	(16,459,078)	(17,380,974)
Finance Payments	(292,646)	(211,646)	(261,090)
Net Cash provided by (or used in) Operating Activities	4,581,755	3,997,892	4,067,495
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets	-	-	1,281,020
Sale of Replaced assets	43,000	90,000	45,500
Sale of Surplus assets	-	-	-
Repayments of Loans by community groups	127,413	157,153	144,590
<u>Payments</u>			
Expenditure on renewal/replacement of assets	(1,974,278)	(1,745,783)	(2,603,500)
Expenditure on new/upgraded assets	(2,555,946)	(2,108,548)	(5,535,420)
Loans made to community groups	-	(211,000)	-
Net Cash provided by (or used in) Investing Activities	(4,359,811)	(3,818,178)	(6,667,810)
CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
Proceeds from Borrowings	428,000	211,000	1,100,000
Proceeds from Bridging Finance	-	-	-
<u>Payments</u>			
Repayments of Borrowings	(472,076)	(476,618)	(504,589)
Repayments of Bridging Finance	-	-	-
Repayment of Lease Liabilities	-	(147,624)	(147,624)
Net cash provided by (or used in) Financing Activities	(44,076)	(413,242)	447,787
Net Increase (Decrease) in cash Held	177,868	(233,528)	(2,152,528)
Cash & Cash Equivalents at beginning of Period	2,469,027	5,139,680	4,906,152
Cash & Cash Equivalents at end of period	2,646,895	4,906,152	2,753,624

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30th JUNE 2022

Annual Budget 2021/22

	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
	\$	\$	\$	\$
Annual Budget 2021/22				
Balance at end of previous reporting period	40,870,859	175,563,506	1,270,801	217,705,166
Restated opening balance	40,870,859	175,563,506	1,270,801	217,705,166
Net Surplus/ (Deficit) for Year	1,044,163	-	-	1,044,163
Balance at End of Period - 30 June 2021	41,915,022	175,563,506	1,270,801	218,749,329
Forecast #3 2020/21				
Balance at end of previous reporting period	41,442,683	175,563,506	1,270,801	218,276,990
Restated opening balance	41,442,683	175,563,506	1,270,801	218,276,990
Net Surplus/ (Deficit) for Year	(571,824)	-	-	(571,824)
Balance at End of Period - 30 June 2021	40,870,859	175,563,506	1,270,801	217,705,166
Annual Budget 2020/21				
Balance at end of previous reporting period	40,473,031	142,321,543	1,176,532	183,971,106
Restated opening balance	40,473,031	142,321,543	1,176,532	183,971,106
Net Surplus/ (Deficit) for Year	153,685	-	-	153,685
Balance at End of Period - 30 June 2021	40,626,716	142,321,543	1,176,532	184,124,791

Operating Income 2020/21

	Annual Budget 2020/21			Forecast #3 2020/21			Annual Budget 2021/22		
		\$	\$	\$	\$	\$	\$	\$	
Administration Operational Income	14,203,107			13,577,056			14,771,092		
Rates Income	12,455,746			12,446,110			12,999,133		
Rates General			11,967,382			11,962,909		12,442,298	
NRM Levy Reimbursement			679,530			679,530		694,331	
Mandatory Rebates			-143,166			-144,591		-150,375	
Discretionary Rebates			-25,000			-26,078		-27,121	
Rates General Remitted			-27,000			-27,000		-5,000	
Rates Discount			-61,000			-63,660		-65,000	
Rates Fines			60,000			60,000		100,000	
Rates & Legal Costs Recovered (NO GST)			5,000			5,000		10,000	
Grants Commissions Income	1,433,826			717,632			1,435,264		
Grants Commission			1,433,826			717,632		1,435,264	
Other Grants Income	-0			20,900			-0		
WHS Grant Funding - EPLGA			-0			20,900		-0	
Interest Received	50,000			18,000			50,000		
LGFA Deposit Interest			10,000			14,000		10,000	
Bank Deposit Interest			40,000			4,000		40,000	
Other Administrative Income	263,535			374,414			286,695		
Donations & Windfall Gains Received			1,000			1,000		1,000	
Insurance - Special Events Cover			800			800		1,000	
Freedom Of Information Charges			100			250		100	
WHS Support - Shared Services Income			37,023			40,000		42,000	
Centrelink Parental Allowance Received			-0			-0		13,815	
Property Searches (GST Excl)			25,000			25,000		25,000	
Staff Reimbursements - Uniform & Other			1,000			1,000		1,000	
Receipt Roundings			-0			-0		-0	
LSL received from other Councils			-0			25,000		10,000	
Admin Costs Recovered			10,000			10,000		10,000	
Lease/ Permit Fees for Council			5,000			5,000		5,000	
Insurance Reimbursements			10,000			89,000		10,000	
Salary Sacrifice - PED Reimbursement			2,000			2,000		2,000	
Shared Services Costs Recovered & Reimbursement Income			20,959			20,959		19,748	
EPLGA Regional Assessment Panel			150,653			150,653		146,032	
Reimbursement/ Refund of Contribution/Levy			-0			3,752		-0	
Public Order & Safety Operational Revenue	137,850			137,850			137,800		
Animal Management	127,300			127,300			127,300		
Dog Registration Income (DCMB)			110,000			110,000		110,000	
Dog Fines & Costs Recovered			15,000			15,000		15,000	
Dog Control Other Income			2,000			2,000		2,000	
Cat Trap Income			300			300		300	
Animal Management Equipment Hire Bonds			-0			-0		-0	
Fire Prevention	3,000			3,000			3,000		
Bush Fire Prevention Fines			500			500		500	
Fire Other Income - Cost Recovery			2,500			2,500		2,500	
Other Public Service Income	7,550			7,550			7,500		
Services Levy Reimburse.			7,550			7,550		7,500	
Health Operational Revenue	25,353	25,353		25,353	25,353		25,300	25,300	
Immunization Program			20,453			20,453		20,400	
Health Inspection Other Income			500			500		500	
Septic Tank Application Income			1,000			1,000		1,000	
High Risk Manufactured Water Income			3,400			3,400		3,400	
Social Security & Welfare Operational Revenue	34,615	34,615		74,615	74,615		41,291	41,291	
Kirton Court Maintenance Fees			27,240			27,240		28,916	
Kirton Court Contribution Liability			7,375			7,375		7,375	
Youth-Led COVID-19 Recovery Grant			-0			40,000		5,000	
Housing & Community Operational Income	4,229,469			4,267,819			4,474,907		
Cemetery Income	86,356			86,356			86,356		
Cemetery Fees			75,000			75,000		75,000	
Cemetery Prepaid Burials and Vaults			4,000			4,000		4,000	
Headstone Permits			2,000			2,000		2,000	
Cremator Lease Income			5,356			5,356		5,356	
Waste & Recycling Service Charges	2,678,348			2,678,348			2,688,329		
Recycling Service Charge			425,125			425,125		426,903	
Waste Collection Service Charge			2,253,223			2,253,223		2,261,426	
Waste Management Income	974,988			977,488			1,093,000		
Sangarb Fees - Landfill			750,000			750,000		900,000	
Recycling Revenue			55,000			55,000		55,000	
Tree Chipping Revenue			500			500		500	
Sangarb Fees Greenwaste			85,000			85,000		85,000	
Local Litter & Nuisance Act Income			300			2,800		2,500	
Additional Bin Collection Service			50,000			50,000		50,000	
Transport Relief Fund Grant			34,188			34,188		-0	

Operating Income 2020/21

	Annual Budget 2020/21		Forecast #3 2020/21		Annual Budget 2021/22	
	\$		\$		\$	
Marina Tripartite Agreement	402,777		427,927		542,222	
Lincoln Cove - DPTI		23,000		23,000		23,000
Marina Fund-Reimbursement		379,777		404,927		519,222
Development Income	87,000		97,700		65,000	
Town Planning - Other Income		200		500		-0
Development Lodgement fees		30,000		30,000		-0
Development Plan Assessment fee		40,000		50,000		65,000
Land Division fee		2,500		2,500		-0
Statement of Requirement fees		3,000		3,000		-0
Non Complying fees		200		200		-0
Development on Coastal Land Referral fee		200		200		-0
Land Division adjacent to main Road Referral fee		200		200		-0
Development adjacent to Main Road Referral fee		200		200		-0
Advertising Displays Referral fee		100		100		-0
State Heritage Places Referral fee		100		100		-0
Environmental Significance Referral fee		100		500		-0
DA - Certificate of Title Fee		4,000		4,000		-0
Public Notification fee		1,000		1,000		-0
Advertising fee		1,200		1,200		-0
DA - CFS Referral Fee		200		200		-0
DA - Encumbrance Fee		100		100		-0
Building Consent Only Fee		700		700		-0
DA - Extension of Approval or Consent		1,000		1,000		-0
DA -Swimming Pool, Spa or Safety Fence		500		500		-0
DA Assessments - Other Councils		1,500		1,500		-0
Protection of the Environment Operational Revenue	171,250	171,250	120,000	120,000	115,000	115,000
Green Energy Initiative Rebates		1,250		-0		-0
Recycled Water Scheme Sales		170,000		120,000		115,000
Sport & Recreation Operational Income	463,868		571,396		605,734	
Nautilus Arts Centre	319,500		314,373		400,184	
Nautilus Arts Centre Facilities and Gallery Hire		20,000		7,000		10,000
Nautilus Arts Centre Operational donations and grants		1,000		1,000		1,000
Nautilus Arts Centre Production Merchandise Income		500		500		500
Nautilus Arts Centre Production and Concert Ticket Sales - Purchased Shows		40,000		39,100		30,000
Nautilus Arts Centre Production and Concert Ticket Sales - Hired Shows		90,000		40,000		110,000
Nautilus Arts Centre Production and Concert Ticket Sales (GST Exempt)		1,000		1,000		1,000
Nautilus Arts Centre Card/Program Income		3,000		3,000		3,500
Nautilus Arts Centre Gallery and Shop Sales Income		44,000		90,000		90,000
Nautilus Arts Centre Bar Sales Income		6,000		3,000		6,000
Gallery & Shop Sales - Commission Income		15,500		30,000		20,000
Production and Concert Ticket Sales - Commission Income		7,000		1,500		10,000
Nautilus Theatre - Hire Fees		35,000		15,000		35,000
Production Reimbursement of Costs		1,000		1,000		1,000
Area Sponsorship Income		2,000		2,000		2,000
Gallery Exhibition Sponsorship		1,000		3,000		3,000
Art Prize Nomination Fee		2,500		2,947		2,500
Art Prizes - Sponsorship and Donations Received		7,000		11,700		7,000
Nautilus Arts Centre - R&R Lease and Outgoings Payments		43,000		62,626		67,684
Other Hall Income	4,000		4,000		3,000	
Arteyrea Hall Hire Fees		4,000		4,000		3,000
Community Library	59,643		114,472		106,050	
Library PLSA Grant		43,443		91,852		92,000
Library Item Replacement - admin fee		-0		-0		50
Library Item Replacement		200		1,000		1,000
Library Book Sale Income		3,000		3,000		3,000
Library Other Income		5,000		5,000		5,000
Library Contributions Received DCLEP		5,000		5,500		5,000
Library Events Income		2,000		500		-0
Library Room & Equipment Hire		1,000		-0		-0
Library Grant Income		-0		7,620		-0
Parkalla Trail	6,100		1,800		1,500	
Parks & Gardens Trainee Salary Subsidy & Incentives Payments		5,000		-0		-0
Bond for Use of Council Parks & Reserves		-0		-0		-0
Parks & Reserves Income (including equipment hire)		500		1,200		1,000
Parks & Reserves Permit Fees		600		600		500
Leisure Centre	23,625		22,050		24,000	
Stadium User Fees		23,625		22,050		24,000
Other Sport & Recreation Income	51,000		114,701		71,000	
Sport & Recreation Reimbursements (Insurance)		1,000		16,296		20,000
Sport & Recreation Reimbursements (Water)		25,000		25,000		25,000
Sport & Recreation Reimbursements (Other)		-0		32,055		1,000
Ravendale Electricity Reimbursement		25,000		25,000		25,000
Australia Day COVID Safe Grant		-0		16,350		-0
Mining, Manufacturing & Construction Operational Income	48,500	48,500	56,500	56,500	60,000	60,000
DA Assess Against Build R		25,000		30,000		60,000
DA App. Certif. Occupancy		500		500		-0

Operating Income 2020/21

	Annual Budget 2020/21			Forecast #3 2020/21			Annual Budget 2021/22		
		\$		\$			\$		
Application for Ess Safety Provisions			500			1,000		-0	
Building Act Other			2,500			5,000		-0	
DA Asses Building Rules - Other Councils			20,000			20,000		-0	
Transport & Communication Operational Revenue	752,331			636,522			413,200		
Grant Funding Income		733,331			613,172			389,850	
Grants Commission Road Funding			203,034			82,875		165,750	
Roads to Recovery			530,297			224,100		224,100	
Local Roads & Community Infrastructure			-0			306,197		-0	
Parking Control		10,500			10,500			10,500	
Onstreet Parking Expiations			10,000			10,000		10,000	
Onstreet Parking Impound Fees			500			500		500	
Other Footpath Income		8,500			12,850			12,850	
Business Use of Footpath Income			8,500			12,850		12,850	
Economic Affairs Operational Revenue	730,700			963,113			879,100		
Visitor Information Centre		672,700			948,063			831,100	
Tour Sales			450,000			700,000		600,000	
Souvenirs & Local Produce Sales			150,000			150,000		150,000	
MH Permit Income			6,000			6,000		5,000	
Tour Sales Commissions			54,000			77,000		66,000	
Commissions Other			1,000			1,000		1,000	
Rental Income			3,600			3,463		-0	
Online Booking Commissions			2,500			2,500		2,000	
Online Booking Fees			500			3,000		2,000	
Reimbursements and costs recovered			100			100		100	
Operator Contributions			5,000			5,000		5,000	
Other Tourism Income		58,000			15,050			48,000	
Cruise Ship Costs Recovered			58,000			-0		28,000	
Economic Development Strategy Funding			-0			-0		20,000	
Tourism Media Campaign Funding Received			-0			15,050		-0	
Other Purposes NEC Operational Revenue	915,611			943,606			936,113		
Community Loan		29,821			41,727			28,640	
Community Loans - Interest			29,821			41,727		28,640	
Plant & Machinery Overheads and Income		231,345			231,345			228,000	
Plant Mach Hire Overhead			222,345			222,345		220,000	
Diesel Fuel Rebate			9,000			9,000		8,000	
Employee Overheads and Income		606,945			616,634			623,503	
Works indirect expenditure allocation overhead			481,633			475,495		522,603	
Employee Private use of vehicle Group B Contributions			900			900		900	
LGA Workers Comp Scheme, Risk Management & Insurance Rebate			124,412			140,239		100,000	
Private Works Income		15,000			16,400			14,800	
Private Works Undertaken Income			15,000			15,000		10,000	
Vandalism Reimbursements			-0			1,400		4,800	
Rental & Lease Income		32,500			37,500			41,170	
Rental Income - Flinders Theatre			32,500			32,500		32,500	
Other Income			-0			5,000		8,670	

Operating Expenditure 2020/21

		Annual Budget 2020/21		Forecast #3 2020/21		Annual Budget 2021/22	
		\$		\$		\$	
Administration		-4,414,007		-4,422,448		-4,603,715	
Advertising		-50,000		-51,760		-36,100	
Advertising	General Advertising		-2,000		-2,000		-1,000
	Council News Page		-12,000		-12,000		-12,000
	Employment		-15,000		-15,000		-0
	Corporate Community Advertising		-20,000		-7,000		-7,000
	Council Radio Community Advertising		-0		-14,760		-15,100
	Promotional Material		-1,000		-1,000		-1,000
Professional Services		-156,642		-167,272		-133,280	
Audit Services	Audit Services		-20,600		-20,600		-22,000
	Audit Travel & Accom		-4,262		-4,262		-4,500
Audit & Risk Committee			-2,280		-2,280		-2,280
Consultant Fees	Asset Revaluations		-2,000		-5,000		-50,000
	General Consultants		-23,000		-13,630		-15,000
	CEO - Recruitment & Performance Review		-10,000		-17,000		-5,000
	Procurement Review		-50,000		-60,000		-0
	Electoral Roll - Annual Review & Maintenance		-4,500		-4,500		-4,500
Legal Charges	Legal Charges		-20,000		-20,000		-10,000
	Governance Legal Fees		-5,000		-5,000		-5,000
	Human Resources Legal Fees		-5,000		-5,000		-5,000
	Council Properties Legal Fees		-10,000		-10,000		-10,000
Banking Services		-46,050		-46,050		-45,550	
Bank Charges			-1,000		-1,000		-500
Bank Variations & Cash Adjustments			-50		-50		-50
Bank Charges GST Inclusive			-45,000		-45,000		-45,000
Operational Building Expenses		-560,349		-559,529		-564,513	
Depreciation Equipment			-96,500		-93,792		-82,543
Insurance	Insurance		-352,774		-352,774		-365,000
	Non Asset Purchase (under \$3000)		-10,000		-10,000		-10,000
	Maintenance		-12,000		-12,000		-10,000
	End User Computer Devices - Ongoing Replacement		-10,000		-10,000		-10,000
	Elected Members - IT Equipment		-1,000		-1,000		-1,000
Building Maintenance	Office Building Maintenance		-15,513		-17,401		-17,970
	Office Building Utilities		-30,000		-30,000		-28,000
	Office Building Cleaning		-32,562		-32,562		-40,000
WHS & Risk Management Expenses		-151,955		-174,288		-157,964	
	WHS & Risk Management - training		-5,000		-5,000		-5,000
	WHS Employee Health Programs		-7,000		-3,500		-3,000
	WHS & Risk Management - other		-1,000		-1,000		-2,500
	WHS First Aid Officers Allowances		-1,560		-1,560		-1,560
	WHS & Risk Admin Salary & Super		-127,395		-132,328		-135,904
	LG Risk Mgt Fund Expend - WHS Initiatives		-10,000		-10,000		-10,000
	WHS Projects Funded by EPLGA		-0		-20,900		-0
Staffing Expenses		-1,681,262		-1,615,561		-1,697,126	
Administration Training	Training - Personal & Professional Development Courses		-10,000		-1,000		-10,000
	Corporate & Governance Training Costs		-10,000		-10,000		-10,000
Executive Meeting, Training & Travel Expenses			-6,000		-6,000		-6,000
Administration Salaries	Finance & Business Salaries		-664,669		-608,181		-578,121
	Corporate Governance Salaries		-746,311		-789,907		-860,774
Motor Vehicle Allowances			-69,430		-28,526		-28,498
Administration Superannuation	Finance & Business Superannuation		-83,083		-76,023		-75,156
	Corporate Governance Superannuation		-81,766		-87,342		-104,522
Salary Sacrifice PED Purchases			-2,000		-2,000		-2,000
Centrelink Parental Allowance Paid			-4,443		-4,800		-13,815
Paid Parental Leave Allowance			-0		-0		-7,200
Internet & Mobile Phone Allowance			-3,560		-1,782		-1,040
IT Communication Expenses		-366,193		-362,563		-487,564	
IT Communications	IT Communications		-15,000		-15,000		-15,000
	Website Hosting Charges		-9,000		-9,000		-9,360
	Website & Intranet Development		-5,000		-3,000		-0
	My Local App Development		-2,000		-1,000		-2,100
Telephone	Telephone		-33,000		-33,000		-33,000
	Telephone Maintenance		-10,000		-10,000		-10,000
	After Hours Call Service		-5,000		-5,000		-5,000
Computer System	Accounting Software (ITVision)		-81,463		-81,463		-83,500
	System Contractor (Iocane)		-55,000		-55,000		-55,000
	IT Disaster Recovery Test		-4,500		-4,500		-4,500
	Application Software		-6,000		-6,000		-6,000
	MapInfo*		-13,230		-12,600		-13,000
	Synergy Online Support - Annual Fee		-1,000		-1,000		-1,000
	Computer Server Maint Licencing Exp		-66,000		-66,000		-66,000
	Computer Software Licencing Exp		-50,000		-50,000		-50,000
	Tonkin / Conquest Software Asset Management		-10,000		-10,000		-10,000
	Cyber Security		-0		-0		-10,000
Information Technology - Salaries	IT - Wages		-0		-0		-100,092
	IT - Superannuation		-0		-0		-12,512
	IT - Training		-0		-0		-1,500
Operational Administration Expenses		-129,420		-174,920		-183,800	

Operating Expenditure 2020/21

		Annual Budget 2020/21		Forecast #3 2020/21		Annual Budget 2021/22	
		\$		\$		\$	
Other General Operations	Fringe Benefits Tax		-15,000		-28,000		-62,000
	Vehicle Private Use - Group B		-4,000		-4,000		-4,000
	Agency Commission Fees		-10,000		-10,000		-10,000
	Uniforms		-15,000		-15,000		-10,000
	Security Cash Collection		-1,000		-1,000		-1,000
	Records Destruction		-2,000		-2,000		-1,000
	Pre-Employment Costs		-15,000		-40,000		-5,000
	Recruitment Costs		-0		-0		-20,000
	Records Storage, Retrieval And Transfer Costs		-12,000		-12,000		-7,000
	Staff Appreciation Dinner		-2,000		-0		-10,000
	Employee Assistance Program		-2,500		-2,500		-2,500
	Sundry Staff Expenses (incl GST)		-2,000		-11,500		-3,000
	Fuel Card Fees		-1,620		-1,620		-1,600
	Other Expenditure		-4,500		-4,500		-4,500
Other General Operations (GST Free)	Sundry Staff Expenses		-1,800		-1,800		-1,200
Gen-Op Printing	Printing		-10,000		-10,000		-10,000
Stationery & photocopy paper	Stationery		-10,000		-10,000		-10,000
Postage/Freight	Postage/Freight GST Applied		-20,000		-20,000		-20,000
Expenses Oncharged to Third Parties			-1,000		-1,000		-1,000
Rating Expenses			-715,665		-713,219		-730,481
Assessment maintenance			-35,000		-32,554		-35,000
Rates Fines Remitted			-1,000		-1,000		-1,000
NRM Levy Rebates			-135		-135		-150
NRM Levy			-679,530		-679,530		-694,331
Community Expenses			-130,193		-127,316		-139,000
Public & Community Civic & Mayoral Receptions, Events & Functions			-5,000		-5,000		-5,000
Governance Functions			-2,000		-2,000		-2,000
DPTI e-Planning Contribution Portal			-6,000		-6,000		-6,000
Community Grant Funding	In Kind Community Funding - Function Requests		-22,693		-6,472		-10,000
	In Kind Community Funding - Tunarama		-15,000		-8,344		-15,000
	Major Community Funding		-72,000		-57,000		-57,000
	Major Community Programs - Liveable & Active Communities		-0		-30,000		-30,000
	Minor Community Funding		-5,000		-6,000		-6,000
Donations	Other Donations		-500		-500		-0
	Business Excellence Awards		-1,000		-0		-1,000
	Volunteers - General		-1,000		-1,000		-2,000
	Council Member Discretionary Fund		-0		-5,000		-5,000
Elected Body Expenses			-270,625		-274,430		-282,305
Mayoral Allowance			-57,668		-57,970		-58,628
Elected Members Expenditure	Members Allowances		-133,357		-135,860		-135,577
	Mayoral Expenses		-6,000		-6,000		-6,000
	Training & Travel		-5,000		-5,000		-5,000
	Members Other Expenses		-5,100		-6,100		-5,100
Subscriptions	Subscriptions LGA		-28,500		-28,500		-36,000
	Subscriptions EPLGA		-30,000		-30,000		-30,000
	Subscriptions Other		-5,000		-5,000		-6,000
Other Administrative Expenses			-155,653		-155,540		-146,032
Shared Services & Projects	Regional Public Health Plan		-5,000		-5,000		-0
	EPLGA Regional Assessment Panel		-150,653		-150,540		-146,032
Public Order & Safety			-563,490		-577,718		-597,814
Animal Management			-377,499		-386,795		-393,354
Dog Pound Build Maintenance			-1,000		-2,500		-2,500
Dog Pound Equip. Maintenance			-500		-500		-500
Dog Control Other Expenses	Other Expenditure		-14,600		-14,600		-14,600
	Printing, Postage & Stationery		-3,500		-3,500		-3,500
	Dog Food / Cleaning		-1,000		-1,000		-1,500
	Dogs - Legal Costs		-1,500		-1,500		-1,500
	Dogs - Fine Enforcement Recovery Costs		-1,000		-4,000		-2,000
	Dogs - Signage		-3,000		-3,000		-3,000
	Dog Microchipping Day - General Expenses		-1,000		-1,000		-1,000
	Dogs - PPE		-500		-500		-500
	Cat Expenditure		-3,500		-3,500		-3,500
Compliance Officer Training			-4,500		-4,500		-4,500
Compliance Officers Salaries - Animal Management Tasks	Compliance Officer Salary - Animal Management Tasks		-198,433		-159,786		-162,642
	On-Call Allowance		-13,046		-13,056		-12,995
Compliance Officers - Vehicle Use	Vehicle Use - Compliance Officer		-20,000		-20,000		-20,000
Other General Public Services Exp	Compliance Officer Memberships		-100		-100		-120
	Regulatory Services Salaries		-77,844		-120,791		-123,985
	Regulatory Services Superannuation		-9,731		-15,099		-16,118
Compliance Officer Superannuation - Animal Management			-22,745		-17,863		-18,894
Fire Prevention			-184,741		-189,673		-203,210
Fire Prevention	Bushfire Prevention Program - Maintenance		-162,988		-168,288		-179,953
	Observation Tower Maintenance		-1,700		-1,700		-1,400
	Fire Clean Up Costs		-2,500		-2,500		-2,500
Fire Access Track Upgrade	Fire Access Track Upgrades		-6,000		-12,173		-11,357
Fire Fighting Infrastructure Depreciation			-3,553		-0		-0
Fire Prevention Officers	Other Expenditure		-4,500		-1,512		-4,500
	Training & Travel		-3,500		-3,500		-3,500

Operating Expenditure 2020/21

	Annual Budget 2020/21		Forecast #3 2020/21		Annual Budget 2021/22	
		\$		\$		\$
Other		-1,250		-1,250		-1,250
Community & Emergency Services Membership Leave		-1,250		-1,250		-1,250
Health		-291,770		-292,821		-298,747
Health & Immunization Expenses		-285,564		-286,615		-292,401
Preventative Services	Immunizations	-20,453		-20,453		-20,400
	COVID-19 Associated Expenditure	-5,000		-5,000		-5,000
EHO Training		-7,000		-7,000		-5,000
Health Inspection Other Exp	Other Expenditure	-7,000		-7,000		-7,000
	Health Legal Advice	-4,000		-4,000		-2,000
	Environmental Health HRMW Sample Testing	-1,200		-1,200		-1,200
Environmental Health Officer (EHO)	Salary	-213,699		-214,633		-222,390
Superannuation		-26,712		-26,829		-28,911
Other Health Services	Sharps Syringe Disposal	-500		-500		-500
Plant & Pests Expenses		-6,206		-6,206		-6,346
Vertebrate Pests Exp.	Vertebrate Pests Other	-5,388		-5,388		-5,542
Noxious Insects Exp.	Noxious Insects Expenditure	-818		-818		-804
Social Security and Welfare		-41,019		-83,019		-48,228
Kirton Court Units		-31,019		-31,019		-33,228
Kirton Court Units	Resident Funded Maintenance	-8,000		-8,000		-9,000
	Utilities & Other Expenditure	-10,208		-10,208		-10,500
	Council Funded Expenses	-4,745		-4,745		-5,328
Kirton Court Units Rates		-8,066		-8,066		-8,400
Community Support		-0		-42,000		-7,000
Building Age & Dementia Friendly Community Projects		-0		-2,000		-2,000
Youth-Led COVID-19 Recovery Grant Expenditure		-0		-40,000		-5,000
Other Social Security & Welfare Services		-10,000		-10,000		-8,000
Reconciliation Plan		-10,000		-10,000		-8,000
Housing and Community Amenities		-5,499,376		-5,553,440		-5,733,610
Cemetery		-134,025		-135,845		-136,753
Cemetery Operational Expenses	Happy Valley	-6,637		-6,957		-7,951
	North Shields - Maintenance	-2,013		-3,513		-3,021
	Pioneer Cemetery	-2,174		-2,174		-1,521
	North Shields - Curator Contractor	-94,000		-94,000		-96,060
	North Shields - Plaques	-4,000		-4,000		-3,000
	North Shields - Utilities	-21,000		-21,000		-21,000
	North Shields - Cemetery Rafts & Cremation Beds	-4,000		-4,000		-4,000
	Cemeteries Association Membership	-200		-200		-200
Public Conveniences		-133,689		-171,435		-169,276
Public Toilets Other Expenses	Lincoln Cove Toilets	-11,275		-11,275		-11,393
	Public Toilets Other	-122,413		-160,160		-157,883
Community Safety		-11,259		-11,330		-12,430
CCTV Operations	CCTV Operations	-5,000		-5,000		-6,100
CCTV Depreciation		-6,259		-6,330		-6,330
Waste Collection		-2,310,743		-2,307,935		-2,401,730
San Garbage Building Maint		-7,100		-7,100		-5,820
Weighbridge Software Operating Expenses		-200		-200		-200
Garbage Collection	Households	-437,000		-437,000		-431,135
San Garbage Parks & Street Collection	Business District	-50,000		-50,000		-49,056
Garbage Disposal	Hassell Road Operations	-460,513		-460,513		-471,371
	Disposal (Eyre Waste site)	-1,100,000		-1,100,000		-1,153,380
	Disposal (Transport)	-220,000		-220,000		-227,218
Sanitation & garbage other costs	Street Bin Maintenance	-1,313		-1,505		-1,782
	RRC - Revegetation	-2,000		-2,000		-2,000
	Groundwater & Landfill Gas Monitoring	-25,000		-25,000		-25,000
	Landfill Gas Burner	-4,616		-4,616		-4,769
	Landfill Compliance Costs	-3,000		-0		-0
	Waste Management Strategy	-0		-0		-30,000
Recycling		-500,000		-518,775		-474,910
Recycling Expenditure	Tree Chipping	-50,000		-68,775		-50,000
	Recycling Processing, Bailing & Freight	-235,000		-235,000		-205,000
	Recycling Kerbside Collection	-215,000		-215,000		-219,910
Landfill		-893,643		-856,966		-926,576
Solid Waste Levy Return		-700,000		-700,000		-770,000
San Garbage Depreciation		-48,560		-77,050		-77,050
Landfill Cell 4 Depreciation		-101,023		-35,856		-35,466
RRC Capping Amortisation		-26,000		-26,000		-26,000
RRC Post Closure Amortisation		-18,060		-18,060		-18,060
Street Cleaning		-103,850		-103,850		-102,850
Street Cleaning	Lincoln Cove	-1,850		-1,850		-1,850
	Other Areas	-102,000		-102,000		-101,000
Litter & Nuisance Expenditure		-0		-0		-2,500

Operating Expenditure 2020/21

		Annual Budget 2020/21		Forecast #3 2020/21		Annual Budget 2021/22	
		\$		\$		\$	
Litter & Nuisance Expenditure	Local Litter & Nuisance Act Enforcement Expenditure		-0		-0		-2,500
Street Lighting		-216,500		-216,500		-220,000	
Street Lighting	Lincoln Cove		-15,000		-15,000		-20,000
	Other Areas		-201,500		-201,500		-200,000
Town Planning		-262,743		-240,134		-267,117	
Town Planning Travel & Training			-5,000		-5,000		-4,000
Town Planning Salaries	Town PI Salaries		-170,947		-150,859		-169,363
Town Planning Superannuation			-28,840		-26,319		-29,214
Town Planning Legal Fees	Legal Fees		-10,000		-10,000		-10,000
Town Planning Consultants	General Planning		-5,000		-5,000		-5,000
Town Planning Other Expenses	Town Planning Advertising		-1,500		-1,500		-1,500
	Certificate of Title Expenses		-5,000		-5,000		-0
	Bluebeam Licencing & Software		-1,000		-1,000		-1,000
	Town Planning Subscriptions		-600		-600		-600
	Council Contribution to EPLGA Regional Assessment Panel		-29,156		-29,156		-26,440
CAP Committee	Sitting Fees		-2,500		-2,500		-0
	Other Expenses		-200		-200		-0
	Training		-2,000		-2,000		-0
Planning Development & Infrastructure Act Transition			-1,000		-1,000		-0
Planning Project Development	Masterplan Project Development		-0		-0		-20,000
Tripartite Agreement		-477,940		-479,590		-497,940	
Marina Fund - DPTI LGFA transfer			-15,000		-15,000		-23,000
Marina Fund - 20% Rates			-206,040		-206,040		-206,040
Marina Tripartite Maintenance Work			-256,900		-256,900		-266,900
	Lincoln Cove Marina Expenses		-0		-1,650		-2,000
Lincoln Cove		-0		-5,180		-5,200	
Lincoln Cove	Pontoon Lease		-0		-5,180		-5,200
Stormwater Management		-454,985		-505,900		-516,328	
Stormwater Drainage Maintenance	General Maintenance		-65,092		-89,092		-80,970
	Stormwater Dredging - Laguna Beach		-0		-0		-25,000
	Liverpool St Pump Station Drainage		-15,286		-12,720		-7,000
	Le Brun St Pump Station Drainage		-13,286		-13,686		-17,303
	Eyre Street Pump Station		-11,320		-10,520		-10,303
Stormwater Drainage Depreciation			-350,000		-379,882		-375,752
Protection of the Environment		-327,899		-266,438		-291,772	
Environment Protection		-37,583		-37,583		-57,074	
Storm Damage	Storm Damage		-35,823		-35,823		-15,211
Water Sensitive Urban Design Projects	Detention Basin Maintenance		-1,760		-1,760		-1,863
Environmental Strategies / Initiatives	Environmental Initiatives		-0		-0		-40,000
Water Reuse Scheme		-290,316		-228,855		-234,698	
Depreciation Water Reuse Scheme Infrastructure			-151,257		-116,996		-108,765
Water Re-Use facility	Electricity		-27,000		-27,000		-27,000
	Consumables		-20,000		-20,000		-20,000
	Equipment Maintenance		-59,059		-51,859		-47,933
	Telephone Connection		-6,000		-6,000		-4,000
	Soil & Groundwater Monitoring		-7,000		-7,000		-7,000
	Recycled Water Network Review		-20,000		-0		-20,000
Sport & Recreation		-4,440,946		-4,509,078		-4,718,194	
Halls Maintenance		-113,933		-109,676		-120,421	
Halls Building Maintenance	Nautilus Arts Centre Building Maintenance		-32,770		-28,513		-29,640
	Arteyrea Building Maintenance		-3,513		-3,513		-3,782
	Utilities - Electricity, Water and Gas		-52,000		-52,000		-57,000
	Nautilus Arts Centre Cleaning		-25,650		-25,650		-30,000
Nautilus Arts Centre Operations		-616,243		-659,037		-719,528	
Nautilus Arts Centre (Civic Hall)	Theatre Stage Expenses		-2,000		-3,000		-2,000
	Employees - Salaries		-136,396		-136,396		-137,429
	Employees - Super		-14,197		-14,197		-15,013
	Telephone & IT Communication Exp		-1,500		-1,500		-1,500
	Non-Production Advertising and Promotion		-4,800		-4,800		-4,800
	Production Advertising		-10,000		-10,000		-10,000
	Online booking and Ticket Sales expenses		-4,000		-4,000		-4,000
	Gallery and Exhibition Expenses		-2,500		-5,000		-2,500
	Production Promoter Payments - Hire Shows		-91,000		-41,000		-111,000
	Production Promoter Payments - Purchased Shows		-40,000		-50,320		-30,000
	Function Expenses		-6,500		-8,000		-7,000
	Production and workshop expenses		-1,500		-1,500		-1,500
	Purchase of Stock Items for Gallery Shop		-2,500		-2,500		-3,000
	Theatre and Gallery Technical Services		-30,000		-25,000		-30,000
	General Admin & Operational Exp		-30,000		-30,000		-22,761
	Training Expenses		-1,000		-1,000		-2,000
	Bar Expenses		-4,000		-4,000		-4,000
	Royalty Payments		-3,100		-3,100		-3,000

Operating Expenditure 2020/21

		Annual Budget 2020/21		Forecast #3 2020/21		Annual Budget 2021/22	
		\$		\$		\$	
	Future Production Research		-1,500		-1,500		-2,000
	Art Prize Sponsorship		-1,000		-1,000		-1,000
	Payment of Art Prizes		-7,000		-10,000		-7,000
Nautilus Arts Centre - Depreciation	Buildings		-160,000		-195,730		-197,553
	Furniture & Fittings		-15,250		-12,994		-27,972
	Other Community Assets		-0		-0		-0
Gallery & Shop - Artist Payments			-44,000		-90,000		-90,000
Nautilus Theatre Technical Equipment maintenance			-2,500		-2,500		-2,500
Library			-650,402		-648,608		-655,838
Library Salaries	Salaries		-350,852		-351,267		-362,878
Library - Superannuation			-43,669		-43,600		-46,068
Library Furniture & Fittings Depreciation			-20,000		-20,912		-16,372
Library Collection Depreciation			-63,500		-0		-0
Library Building Maintenance			-1,000		-1,000		-2,000
Library Leasing Expenditure	Library Lease Expenditure Other		-38,100		-38,100		-38,100
	Library Rental Payments		-57,100		-57,100		-57,100
Library Other Expend	Periodicals		-4,000		-4,000		-4,000
	Printing & Stationery		-5,000		-6,000		-5,000
	Postage		-3,500		-3,500		-3,000
	Library Management Software Lic		-5,000		-5,000		-5,000
	Cleaning		-30,000		-25,000		-25,000
	Training & Travel Expenses		-1,000		-3,000		-3,000
	Insurance		-1,681		-1,681		-1,820
	Maintenance & Office Equipment (Non Capital)		-2,000		-5,000		-2,000
	Maintenance & IT Hardware/Software (Non Capital)		-3,000		-3,000		-3,000
	Advertising		-2,000		-2,000		-2,000
	Other expenditure		-3,500		-3,500		-3,500
	Kids Activities		-6,000		-6,000		-6,000
	Library Executive Meetings		-1,500		-0		-1,000
Temporary Staff Placements - Infrastructure	Library Book Sale - Purchases from Proceeds		-3,000		-3,000		-3,000
	Library Events		-2,000		-1,000		-1,000
	SMS Reminder Service		-3,000		-3,000		-2,000
Library - Collection Purchased			-0		-61,948		-63,000
Community Infrastructure			-507,747		-417,902		-498,384
Community Infrastructure Employees	Community Infrastructure - Salary		-451,441		-358,423		-441,048
	Community Infrastructure - Super		-56,306		-44,479		-57,336
Community Infrastructure Contractual Expenses	Temporary Staff Placements - Infrastructure & Assets		-0		-15,000		-0
Parks & Reserves			-757,908		-872,818		-922,547
Parks & Gardens Infrastructure Depreciation			-92,000		-128,534		-150,592
Development of Strategies for Open Space, Parks	Open Space Strategy		-0		-0		-10,000
Foreshore Comm Assets Maint	Makybe Diva Monument Maintenance		-500		-500		-500
	Foreshore Boardwalk Maintenance		-4,080		-3,550		-3,313
	Matthew Flinders Statue Maintenance		-756		-981		-761
	Tuna Polers Statue Maintenance		-500		-500		-500
Pks Gdns Other Expend	Flinders Park		-41,791		-41,791		-53,787
	Eyre Park		-26,873		-28,373		-24,859
	Wellington Square		-19,480		-15,560		-17,022
	Tennis Courts		-15,840		-16,840		-16,859
	Shaen Street Reserve		-15,267		-13,467		-14,322
	First Landing Reserve		-2,304		-2,804		-3,105
	Old Mill		-11,632		-11,632		-11,211
	Shelley Beach Reserve		-4,740		-4,740		-4,908
	Billy Lights Point		-18,350		-18,350		-17,861
	Adelaide Place		-5,540		-5,540		-5,608
	Dickens Street Park		-14,416		-14,666		-16,449
	Moonta Park		-10,370		-7,970		-8,655
	Shepherd Ave Lawns		-3,862		-3,862		-9,016
	Median Strips		-10,662		-10,862		-12,016
	North Point		-28,679		-28,679		-28,885
	South Point		-17,736		-17,886		-18,966
	Bishop Street		-1,936		-2,096		-3,005
	Train Playground		-15,546		-18,650		-19,266
	Fishermans Monument		-1,736		-1,736		-2,284
	Winters Hill		-3,325		-3,325		-3,381
	Playgrounds		-32,334		-50,534		-50,164
	Playground Audit		-0		-13,415		-16,000
	Foreshore		-94,018		-105,472		-113,265
	Lincoln Cove Reserves		-24,587		-22,987		-22,977
	Laguna Beach Reserve		-19,000		-18,500		-18,259
	Leisure Centre Grounds Maintenance		-7,096		-11,096		-10,743
	Parks & Gardens Other Expenditure		-11,205		-11,555		-11,227
	Parks & Gardens Supervisor		-16,567		-26,167		-27,291
	B Reserves		-43,170		-43,170		-45,465
	C Reserves		-22,832		-27,632		-25,527
	D Reserve		-11,470		-18,670		-17,411
	Fence Reimbursements		-0		-738		-0
	IPOS Readings		-768		-928		-1,042
	Vehicle & Plant Use - Parks & Gardens		-93,000		-93,000		-95,000
	Outdoor Furniture - Maint & Replacement		-3,540		-2,820		-2,782
	Water Leaks - SA Water Usage		-5,000		-20,000		-5,000
	Summer Tree Branch Drop Maintenance		-5,398		-3,238		-3,261

Operating Expenditure 2020/21

		Annual Budget 2020/21		Forecast #3 2020/21		Annual Budget 2021/22	
		\$		\$		\$	
Heritage Trail		-6,080		-6,080		-6,127	
Heritage Trail	Heritage Trail Maintenance		-6,080		-6,080		-6,127
Parnkalla Trail		-22,420		-22,420		-24,665	
Parnkalla Trail	Parnkalla Trail Maint		-22,420		-22,420		-24,665
Other Sport & Recreation		-856,903		-706,197		-745,519	
Spt Rec Depreciation			-679,516		-540,674		-535,591
Spt Rec Other Expend	Spt Rec Centenary Oval		-66,986		-58,986		-66,754
	Spt Rec Kirton Oval		-22,782		-18,782		-20,216
	Spt Rec Poole Oval		-30,008		-30,308		-34,738
	Skate Park Other Expenditure		-6,559		-6,559		-6,514
	Swimming Encl Maint		-11,013		-11,813		-9,563
	Town Jetty Maintenance		-2,863		-3,863		-4,021
	Ravendale Complex Maintenance		-6,000		-4,500		-4,500
	BMX Track		-2,174		-1,710		-1,621
Sport & Rec Club Expenses - Utilities	Sport & Rec Club Expenses - Utilities		-29,000		-29,000		-32,000
Sport and Recreation Strategies	Sport and Recreation Strategy		-0		-0		-15,000
	Coastal & Marine Facilities Strategy		-0		-0		-15,000
Ravendale Operational		-104,596		-157,096		-95,551	
Ravendale Complex	Ravendale Electricity		-28,000		-28,000		-25,000
	Lights Maintenance		-6,000		-18,000		-6,000
	Scoreboard Maintenance		-1,000		-1,000		-1,000
	Oval & Ground Maintenance		-66,569		-62,069		-62,509
	Artificial Hockey Pitch Maintenance		-3,027		-48,027		-1,042
Leisure Centre		-782,644		-864,852		-831,751	
Leisure Centre- Operating Expenditure	Management Fees		-130,000		-130,000		-161,000
	Operating Expenditure		-109,000		-49,000		-171,500
	Legal Fees		-3,000		-20,000		-5,000
	General Consultants		-0		-15,000		-0
	Insurance		-56,861		-56,861		-60,557
	Utilities		-128,000		-128,000		-0
	Repairs & Maintenance		-5,783		-22,717		-5,500
Leisure Centre Depreciation			-350,000		-443,274		-428,194
Other Cultural Services		-22,070		-44,392		-97,863	
Arteyrea	Arteyrea Expenses Payable by Council		-5,900		-10,152		-10,100
Radio Expenditure			-3,100		-3,100		-3,100
Other Community Support Services	MOU Community Funding - Muroto & SANFL		-8,000		-8,000		-8,000
	Flags		-1,200		-1,200		-1,000
	Christmas Decorations		-3,370		-5,090		-5,163
	Australia Day COVID Safe Grant Funding Expenditure		-0		-16,350		-0
	Other Expenditure		-500		-500		-500
Arts and Cultural Contributions	Arts & Cultural Facilitator Contribution		-0		-0		-70,000
Mining, Manufacturing & Construction		-143,471		-142,247		-159,927	
Building Assessment Expenses		-140,471		-139,247		-156,927	
Building Act Training			-3,500		-3,500		-3,500
Building Act Salaries	Building General Salaries		-120,863		-119,808		-131,841
Building Act Superannuation			-15,108		-14,939		-16,586
Building Act Other Expenditure	Building Act Other Expenditure		-1,000		-1,000		-5,000
Building Fire Safety Committee		-3,000		-3,000		-3,000	
Building Act Fire & Safety Comm	Consultants		-3,000		-3,000		-3,000
Transport & Communication		-2,178,560		-2,035,050		-2,040,722	
Road Maintenance		-1,984,523		-1,893,864		-1,854,678	
	Rd Maint Sealed Other		-62,708		-65,908		-67,259
Unsealed Road Maintenance	Road Maint Unsealed		-3,066		-1,946		-2,063
Road Maintenance Other	Weedspraying		-61,136		-85,136		-52,430
	Roadside Mowing		-60,000		-72,000		-76,170
	Road Maintenance Other		-49,959		-28,159		-27,738
	Car Park Maintenance		-513		-513		-721
	Tree Removal		-17,054		-25,054		-23,816
	Tree Planting		-22,258		-11,058		-8,190
	Tree Trimming		-88,919		-76,218		-83,827
	Tree Pruning Tasman Tce		-22,640		-29,990		-0
	Works Supervisor - Administration Hours		-11,834		-27,834		-29,713
Bridges Depreciation			-43,291		-40,762		-40,444
Road Base Depreciation			-170,844		-170,844		-168,986
Road Surface Depreciation			-476,204		-483,604		-497,627
Footway depreciation			-250,000		-243,462		-242,242
Kerb & water Table Depreciation			-325,000		-321,254		-317,101
Depreciation - Bus Shelters			-526		-0		-0
Carpark Depreciation - Other Comm Assets			-237,241		-156,414		-156,414
Kerb & Water Table Maintenance	Kerbing Maintenance		-5,133		-0		-0
	Road Maint Kerb - Road Reseal Repairs		-41,704		-0		-3,000
Footpath Maintenance	Footpath Maintenance		-34,494		-53,708		-56,936
Traffic Control		-131,853		-113,453		-94,596	
Traffic Control Maintenance	Traffic Control Signs		-10,699		-19,099		-11,816
	Traffic Control Linemarking		-50,000		-40,800		-29,591
	Traffic Control Other		-46,154		-27,750		-27,208

Operating Expenditure 2020/21

		Annual Budget 2020/21		Forecast #3 2020/21		Annual Budget 2021/22	
		\$		\$		\$	
	Street Signs		-20,991		-20,991		-21,678
	Parking Signs		-4,013		-4,813		-4,303
Parking Control		-16,300		-17,300		-23,300	
	Onstreet Parking Impounding		-800		-1,800		-1,800
	Parking Reg Search Fees		-500		-500		-500
	Onstreet Parking Other Ex		-1,000		-1,000		-1,000
	Fine Enforcement Recovery & Other Expenses		-1,000		-1,000		-1,000
	Electronic Infringement Module		-14,000		-14,000		-0
	Parking Action Plans / Strategies		-0		-0		-20,000
	CBD Access & Parking Action Plan		-0		-0		-20,000
Other Transport & Maintenance		-45,883		-10,433		-68,148	
	Boat Ramp Maintenance		-3,113		-3,113		-3,021
	Billy Lights		-2,770		-3,570		-2,563
	Axel Stenross		-40,000		-1,000		-60,000
	Axel Stenross Boat Ramp Dredging		-0		-2,750		-2,563
	Proper Bay Road Boat Ramp maintenance		-0		-0		-0
Economic Affairs		-1,575,773		-1,643,727		-1,785,519	
Economic Development Expenses		-451,191		-331,580		-365,389	
	Contribution To Regional Development Australia Board (RDA)		-90,000		-90,000		-91,835
	Community Development Training Expenditure		-4,000		-4,000		-4,000
	Community Development Officers Salaries		-265,016		-153,495		-219,580
	Community Development Officers Superannuation		-32,781		-18,907		-27,974
	Project Officers Salaries		-51,017		-56,158		-0
	Project Officers Superannuation		-6,377		-7,020		-0
	Other Economic Services		-2,000		-2,000		-2,000
	Initiate a regular community & business leaders forum		-0		-0		-20,000
	Economic Development Strategies		-0		-0		-20,000
	Economic Development Strategy		-0		-0		-20,000
Off Street Parking		-7,400		-7,400		-6,700	
	Offstreet parking Other Ex		-3,000		-3,000		-3,500
	Lincoln Cove Carpark Water Expenses		-4,400		-4,400		-3,200
	Carpark Water Meter Expenses		-0		-0		-0
Visitor Information Centre		-937,857		-1,129,316		-1,031,578	
	Visitor Information Centre		-450,000		-700,000		-600,000
	Tour Operator & Agency Payments		-295,176		-244,535		-251,006
	Salaries		-30,581		-23,231		-25,101
	Superannuation		-4,000		-4,000		-5,000
	Telephone & IT Communications		-10,000		-10,000		-10,000
	Advertising & Promotion		-2,000		-2,000		-2,000
	Training Expenses		-4,000		-4,000		-4,000
	Admin & Other Expenditure		-2,000		-2,000		-461
	Repairs & Maintenance		-7,000		-7,000		-9,260
	Water, Electricity, Gas Expenses		-6,300		-6,300		-6,300
	Cleaning Expenses		-1,000		-1,000		-1,500
	Postage & Courier Expenses		-1,850		-1,850		-2,800
	IT License Fees		-1,500		-1,500		-1,500
	Computer Hardware/Software (Under \$3K) & Maint		-2,500		-2,500		-2,500
	Printing & Stationery		-500		-500		-500
	Sundry Staff Expenditure		-80,000		-80,000		-70,000
	Stock Purchases		-2,000		-1,450		-1,500
	Accreditation Expenses		-26,000		-26,000		-26,000
	Lease / Rental Payments		-300		-300		-1,000
	Visitor Centre-Other Expenses		-11,000		-11,000		-11,000
	VIC Website and Promotion		-150		-150		-150
	Online Booking Fees		-0		-0		-0
Tourism		-177,941		-174,047		-380,179	
	Tourism Expenditure		-10,638		-10,638		-10,750
	Council Economic Development & Tourism Contribution		-15,000		-5,000		-0
	Spend Map		-7,000		-7,000		-7,000
	Tourism Town Map & Visitor Guide		-104,200		-0		-75,211
	Cruise Ships Visits		-0		-0		-15,000
	Tourism - Other		-5,000		-0		-6,000
	Australia Day Breakfast		-32,000		-0		-0
	Implementation of Tourism Strategy		-0		-47,050		-0
	Tourism Media Campaign		-0		-5,000		-0
	SA Tourism Commission Conference Sponsorship		-0		-84,573		-194,204
	Tourism Development Salaries		-0		-10,572		-24,711
	Tourism Development Superannuation		-0		-0		-1,000
	Tourism Training		-0		-0		-10,000
	SA VIC Network Conference - Port Lincoln		-0		-0		-32,000
	Tourism & Economic Development Strategy		-4,102		-4,214		-4,303
	Motor Homes		-0		-0		-0
	Motor Home Dump Point Maintenance		-0		-0		-0
Nursery Expenses		-1,384		-1,384		-1,673	
	Nursery Other Expend		-1,384		-1,384		-1,673
	Nursery Other Expenditure		-0		-0		-0
Other Purposes NEC		-2,141,660		-2,154,319		-2,418,147	
Loan Expenses		-292,646		-211,646		-261,090	
	LGFA Community Loan - Interest Payments (Bowling, Hockey & Golf Club Loans)		-31,610		-32,610		-30,316
	LGFA IAF Acquisition Loan - Interest Payments		-168,036		-168,036		-160,314
	Bendigo Bank IAF Refurbishment Loan - Interest Payments		-93,000		-1,000		-55,460
	LGFA Cash Advance Debenture Loan - Interest Payments		-0		-10,000		-15,000
Plant and Machinery		-457,705		-427,287		-439,123	
	Plant & Machinery Fuel & Oil		-50,000		-50,000		-45,000
	Vehicle & Plant Use Civil Construction		-70,000		-70,000		-75,000
	Vehicle & Plant Use Civil Construction		-47,000		-47,000		-44,000
	Plant & Mach Repairs & Maintenance		-0		-0		-0

Operating Expenditure 2020/21

		Annual Budget 2020/21		Forecast #3 2020/21		Annual Budget 2021/22	
		\$		\$		\$	
Flinders Theatre Car Wash	Carwash Operations		-1,500		-1,500		-650
Major Plant and Vehicles - Lease Payments			-23,000		-20,000		-10,800
Major Plant and Vehicles - Labour, Registration and Other			-52,330		-33,130		-46,044
Wks - Loose Tools			-5,000		-5,000		-5,000
	Minor Plant & Equip Maintenance		-24,015		-19,715		-17,013
	Minor Plant & Equip Purchases (< \$3000)		-5,000		-5,000		-3,000
Major Plant Mach Depreciation			-175,000		-172,008		-186,308
Minor Plant Mach Depreciation			-4,860		-3,934		-6,308
Depot Operations Expenses			-95,344		-86,269		-85,265
Depot Expenditure	Depot Expenditure		-89,844		-75,942		-79,765
	First Aid Expenses OSPR14		-2,000		-2,000		-2,000
	Depot Welding		-3,500		-3,500		-3,500
	COVID-19 Roster - Time Not Worked		-0		-4,827		-0
Employee Costs & overheads			-802,065		-719,544		-953,652
Productivity Days - Outdoor Staff			-11,500		-12,562		-11,322
Compassionate Leave - All Staff			-1,000		-1,000		-1,000
LSL Paid Account - All Staff			-40,000		-40,000		-58,000
Domestic Violence Leave - Outdoor Staff			-2,000		-2,000		-2,000
LGA Workers Comp & Risk Services Insurance			-248,575		-248,575		-256,000
Workcover Top-Up Insurance			-6,323		-6,323		-6,670
	Personal Protective Clothing		-10,000		-10,000		-10,000
	Operations Salary		-156,329		-93,165		-176,649
Operations Superannuation			-19,373		-11,646		-22,964
Operations Travel & Training			-3,000		-3,000		-3,000
Outside Employees - Toil			-0		-0		-0
Income Maint Benefits Reimbursement (workers comp)			5,000		15,000		5,000
Income Maintenance Benefits (workers comp)			-5,000		-15,000		-5,000
Works Annual Leave Pay			-74,000		-74,000		-75,482
Works Public Holidays			-34,000		-34,000		-37,741
Works Sick Leave			-37,000		-37,000		-37,741
Works Superannuation			-119,525		-116,224		-126,209
Outdoor Staff - Additional Resources 2021-22			-0		-0		-90,000
	Training		-21,001		-18,010		-24,323
	License Refunds		-1,000		-1,000		-1,000
	Workgroup Meetings		-13,568		-7,168		-7,530
	On Call Allowance - General Operations		-2,000		-2,000		-4,000
	Works Risk Assessment & Audits		-1,872		-1,872		-2,021
Vandalism Expenditure			-24,127		-32,727		-25,006
Vandalism	Vandalism Expenditure		-20,000		-27,800		-20,682
	Public Toilets		-2,870		-3,510		-2,803
	Street Lights & Signs		-1,257		-1,417		-1,521
Property Maintenance			-439,180		-644,252		-623,494
Pest Plants Other Expenditure	Environmental Weed Control		-20,848		-22,448		-28,032
Mill Cottage Museum	Mill Cottage Expenses		-5,257		-6,257		-4,273
Building Assets - Depreciation			-290,000		-475,752		-462,433
Properties Other Expenditure	Misc Properties		-9,513		-8,793		-7,863
	Lincoln Cove Footbridge		-4,013		-21,914		-10,466
	Asbestos Compliance & Removal		-5,000		-5,000		-5,000
	Office Space Rental Payment Expenses		-75,000		-75,000		-77,400
	Civic Centre Building Body Corporate Outgoings		-16,000		-16,000		-17,500
	Flinders Theatre Building Maintenance		-7,800		-7,800		-5,400
	Baptist Church & Manse Maintenance		-5,748		-5,288		-5,127
Transport Asset IT expenses			-20,550		-22,550		-22,550
	RSM -Reseal List of Roads		-13,000		-15,000		-15,000
	Conquest Software - Annual Fee		-7,550		-7,550		-7,550
Private Works			-10,044		-10,044		-7,966
Private Works	Various		-10,044		-10,044		-7,966

Capital Expenditure by Class

Description	Annual Budget 2020/21	Forecast #3 2020/21	Annual Budget 2021/22
OFFICE BUILDING CAPITAL - FURNITURE	\$10,000	\$0	\$10,000
CIVIC CENTRE - ADMIN AREA AND COMMUNITY DEVELOPMENT AIRCONDITING SYSTEM REPLACEMENT	\$0	\$5,000	\$0
FLINDERS PARK - MILL COTTAGE - HISTORICAL OUTHUSE BUILDING / KITCHEN	\$8,000	\$8,200	\$0
CALISTHENICS CLUB - ROOF REPAIRS	\$40,000	\$0	\$0
NAUTILUS ARTS CENTRE - MAIN HEATING & COOLING SYSTEM	\$15,000	\$15,000	\$200,000
PUCKRIDGE PARK - TOILET BLOCK ROOF REPLACEMENT	\$0	\$1,800	\$0
KIRTON OVAL - SOCCER + SOFTBALL CLUB SHED (GREEN SHED)	\$20,000	\$20,000	\$0
CENTENARY OVAL - ENTRANCE GATES - TICKET BOOTH	\$10,000	\$35,000	\$0
ARTEYREA - WORKSHOP HALL	\$280,000	\$10,000	\$640,000
CIVIC CENTRE - FRONT BALCONIES BALUSTRADE	\$0	\$65,000	\$0
Replacement	\$383,000	\$184,809	\$850,000
HALLET PLACE REDEVELOPMENT	\$150,000	\$70,000	\$100,000
ARTEYREA - WORKSHOP HALL	\$0	\$0	\$80,000
LINCOLN SOUTH - PUBLIC CONVENIENCES	\$75,000	\$0	\$0
NAUTILUS ARTS CENTRE - FIRE ESCAPE DEVELOPMENT	\$115,000	\$50,000	\$95,000
NAUTILUS ARTS CENTRE - UPSTAIRS SPACES	\$0	\$0	\$12,400
NAUTILUS ARTS CENTRE- ROOFSpace ACCESS SAFETY UPGRADE	\$15,000	\$6,100	\$0
NAUTILUS ARTS CENTRE - STUDIO ROOM AIR CONDITIONER	\$8,000	\$8,000	\$0
NAUTILUS ARTS CENTRE - INSTALLATION OF NEW POWER BOARD FOR UPSTAIRS RENTAL	\$0	\$4,257	\$0
NAUTILUS ARTS CENTRE - UPSTAIRS WORKS COMPLETED BY ROGUE AND RASCAL	\$0	\$33,454	\$0
New/ Upgraded	\$363,000	\$171,811	\$287,400
BUILDINGS	\$746,000	\$356,620	\$1,137,400
LEISURE CENTRE AQUATIC FACILITY - GUTTER & ROOF REPAIRS	\$20,000	\$20,000	\$0
LEISURE CENTRE BASKETBALL STADIUM - COURTS RESURFACE	\$9,500	\$9,500	\$0
LEISURE CENTRE OFFICE TENANCY - GUTTER & ROOF REPAIRS	\$15,000	\$15,000	\$0
LEISURE CENTRE DIVE TENANCY - GUTTER & ROOF REPAIRS	\$15,000	\$15,000	\$0
LEISURE CENTRE - POOL INFLATABLE	\$0	\$14,000	\$0
LEISURE CENTRE - CHLORINE AUTO SHUTDOWN SYSTEM	\$0	\$16,000	\$0
LEISURE CENTRE - FENCING AND LANDSCAPING	\$0	\$0	\$35,000
LEISURE CENTRE - GYMNASIUM AIR CONDITIONER	\$0	\$0	\$90,000
LEISURE CENTRE BASKETBALL STADIUM - ROOF REPAIRS	\$0	\$0	\$75,000
LEISURE CENTRE AQUATIC FACILITY - ROOF REPAIRS	\$0	\$0	\$75,000
LEISURE CENTRE - BOILERS	\$0	\$24,000	\$0
Replacement	\$59,500	\$83,500	\$275,000
New/ Upgraded	\$0	\$0	\$0
LEISURE CENTRE	\$59,500	\$83,500	\$275,000
OFFICE FURNITURE, EQUIPMENT & FITTINGS	\$5,000	\$5,000	\$0
OFFICE FURNITURE & EQUIPMENT	\$0	\$0	\$5,000
Replacement	\$5,000	\$5,000	\$5,000
OFFICE VIDEO CONFERENCING FACILITIES	\$12,000	\$4,620	\$0
New/Upgraded	\$12,000	\$4,620	\$0
FURNITURE & FITTINGS	\$17,000	\$9,620	\$5,000
LIBRARY BOOKS PURCHASED	\$14,000	\$0	\$0
Replacement	\$14,000	\$0	\$0
LIBRARY BOOKS FREE OF CHARGE	\$59,000	\$0	\$0
Received Free of Charge	\$59,000	\$0	\$0
LIBRARY BOOKS	\$73,000	\$0	\$0
12 SMITH STREET DRAINAGE SWALE	\$0	\$10,000	\$0
Replacement	\$0	\$10,000	\$0
STORMWATER WORKS	\$500,000	\$60,000	\$1,015,000
WASHINGTON STREET DRAINAGE - FROM PORTER STREET TO EYRE STREET	\$11,010	\$11,010	\$0
New/Upgraded	\$511,010	\$71,010	\$1,015,000
STORMWATER	\$511,010	\$81,010	\$1,015,000

Capital Expenditure by Class

Description	Annual Budget 2020/21	Forecast #3 2020/21	Annual Budget 2021/22
WASTE WATER TREATMENT PLANT WATER FILTERS - TRI-MEDIA FILTER VALVES	\$20,000	\$20,000	\$0
Replacement	\$20,000	\$20,000	\$0
WATER REUSE SCHEME - SOUTH POINT IRRIGATION	\$20,000	\$0	\$20,000
WATER REUSE SCHEME PIPEWORK - LINCOLN COVE EAST	\$33,000	\$0	\$33,000
WATER REUSE SCHEME TANK - LINCOLN COVE EAST	\$6,500	\$0	\$25,000
WATER REUSE SCHEME PUMP - LINCOLN COVE EAST	\$16,500	\$0	\$18,000
WATER REUSE SCHEME SHED - LINCOLN COVE EAST	\$6,000	\$0	\$6,000
WATER REUSE SCHEME - RAW PUMP FEED	\$0	\$10,605	\$0
WATER REUSE SCHEME TELEMETRY - LINCOLN COVE EAST	\$8,000	\$0	\$8,000
New/Upgraded	\$90,000	\$10,605	\$110,000
FILTRATION	\$110,000	\$30,605	\$110,000
NAUTILUS ARTS CENTRE - LED STAGE LIGHTING	\$40,000	\$40,000	\$0
JETTY - TASMAN TERRACE	\$135,000	\$150,000	\$200,000
KIRTON POINT GROVNE	\$20,000	\$0	\$15,000
PUCKRIDGE PARK - TRAIL RENEWAL	\$20,000	\$20,000	\$0
FORESHORE TASMAN TERRACE - MAKYBE DIVA STATUE - PLINTH RESTORATION	\$5,000	\$3,600	\$0
AXEL STENROSS - LIGHT POLES	\$0	\$12,000	\$0
KIRTON OVAL - FENCING	\$10,000	\$10,000	\$0
HERITAGE TRAIL STAGE 1- LIGHTING	\$15,000	\$0	\$15,000
MARINA FOOTBRIDGE CONTROL PANEL	\$30,000	\$50,000	\$0
DOG POUND - DAY YARD	\$0	\$16,000	\$0
RAVENDALE FOOTBALL LIGHTING TOWERS	\$0	\$0	\$60,000
Replacement	\$275,000	\$331,600	\$290,000
LINCOLN COVE EAST RESERVE	\$150,000	\$0	\$150,000
MUROTO 30TH ANNIVERSARY PROJECT	\$7,000	\$7,000	\$0
PUCKRIDGE PARK - DETAILED DESIGN	\$25,000	\$0	\$100,000
IRRIGATION CONTROLLER UPGRADES - STAGE 1	\$35,000	\$0	\$35,000
CBD PRECINCT PLAN	\$190,000	\$150,000	\$50,000
CBD ACCESS & PARKING ACTION PLAN IMPLEMENTATION	\$0	\$0	\$50,000
LINCOLN SOUTH RESERVE REDEVELOPMENT	\$0	\$0	\$250,000
OPEN SPACE PROJECTS	\$0	\$0	\$200,000
SATC WHARF TOURISM PROJECT EXPENDITURE	\$0	\$0	\$200,000
TRAIN PLAYGROUND CAPITAL PROJECT	\$0	\$0	\$91,020
LIBRARY IT & EQUIP CAPITAL	\$10,000	\$10,000	\$0
PUBLIC WIFI NETWORK - FORESHORE & CBD	\$60,000	\$0	\$60,000
FORESHORE REDEVELOPMENT	\$0	\$0	\$2,200,000
NORTH SHIELDS CEMETERY - CREMATION AREA DESIGN WORK	\$15,000	\$30,000	\$0
NORTH SHIELDS CEMETERY - CREMATION BEDS AND RAFTS	\$0	\$25,500	\$0
MARINA PONTOON - UPGRADES	\$20,000	\$20,000	\$0
LED STREET LIGHTING	\$0	\$525,000	\$25,000
PARNKALLA TRAIL WHARF PRECINCT - CONSTRUCTION	\$410,000	\$1,006,486	\$0
PARNKALLA TRAIL WHARF PRECINCT - WAYFINDING & INTERPRETIVE SIGNAGE	\$0	\$55,000	\$0
PARNKALLA TRAIL WHARF PRECINCT - DESIGN	\$0	\$43,589	\$0
PARNKALLA TRAIL WHARF PRECINCT - STAGE 1B - BRIDGE	\$0	\$29,925	\$0
New/Upgraded	\$922,000	\$1,902,500	\$3,411,020
OTHER COMMUNITY ASSETS	\$1,197,000	\$2,234,100	\$3,701,020
ROAD RESEALS - ROADS TO BE ADVISED	\$750,000	\$750,000	\$750,000
UPPER SURFACE - LIVERPOOL STREET ON ROAD PARKING 001 (L&R) FROM MORTLOCK TERRACE TO PORTER STREET	\$57,000	\$0	\$0
WASHINGTON STREET - FROM PORTER STREET TO EYRE STREET	\$139,467	\$139,467	\$0
WASHINGTON STREET - FROM PORTER STREET TO EYRE STREET	\$51,000	\$51,000	\$0
Replacement	\$997,467	\$940,467	\$750,000

Capital Expenditure by Class

Description	Annual Budget 2020/21	Forecast #3 2020/21	Annual Budget 2021/22
ROAD LANDSCAPING	\$60,260	\$60,260	\$0
STUDENT CROSSING - STAMFORD TERRACE FROM WINDSOR AVENUE TO CORONATION PLACE	\$0	\$0	\$40,000
MARINA DRIVE - STUDENT CROSSING	\$0	\$25,000	\$0
New/Upgraded	\$60,260	\$85,260	\$40,000
ROAD CONSTRUCTION	\$1,057,727	\$1,025,727	\$790,000
WASHINGTON STREET - FROM PORTER STREET TO EYRE STREET - RIGHT SIDE	\$11,880	\$11,880	\$0
WASHINGTON STREET - FROM PORTER STREET TO EYRE STREET - LEFT SIDE	\$20,900	\$20,900	\$0
Replacement	\$32,780	\$32,780	\$0
GLOUCESTER TERRACE - KEMP AVENUE TO 30M SOUTH NORMANDY PLACE	\$110,000	\$0	\$110,000
New/Upgraded	\$110,000	\$0	\$110,000
KERBS	\$142,780	\$32,780	\$110,000
WASHINGTON STREET - FROM PORTER STREET TO EYRE STREET - LEFT SIDE	\$62,031	\$62,031	\$0
SHEPHERD AVENUE - FROM MOONTA CRESCENT TO BOMAR STREET	\$0	\$15,000	\$0
KNOTT STREET - FROM ELTHAM AVE TO CARDIFF RD	\$0	\$12,000	\$0
FLINDERS HIGHWAY - EAST BOUNDARY OF FLINDERS PARK TO HALLET PLACE	\$0	\$0	\$36,000
KNOTT STREET - ELTHAM AVENUE TO CARDIFF ROAD	\$0	\$0	\$48,000
BARLEY ROAD - AIDAS COURT TO PASSAT STREET	\$0	\$0	\$16,000
Replacement	\$62,031	\$89,031	\$100,000
NEW WEST ROAD - FROM KURARA RD TO END KERB	\$0	\$98,000	\$0
WASHINGTON STREET - FROM PORTER STREET TO EYRE STREET - RIGHT SIDE	\$40,176	\$40,176	\$0
KIAMA AVENUE - TELFER STREET TO SLEAFORD TERRACE	\$0	\$0	\$40,000
KIAMA AVENUE - TENNANT STREET TO TELFER STREET	\$0	\$0	\$40,000
PASSAT STREET - BARLEY ROAD TO SHEPHERD AVENUE	\$0	\$0	\$43,000
HAIGH STREET - DRIVEWAY 20 HAIGH STREET TO SLEAFORD TERRACE	\$0	\$0	\$20,000
MYERS STREET - ELLEN STREET TO HAIGH STREET	\$0	\$0	\$35,000
MYERS STREET - SINCLAIR STREET TO ELLEN STREET	\$0	\$0	\$35,000
HERMITAGE CRESENT - OXFORD TERRACE TO STUART TERRACE	\$0	\$0	\$22,000
HERMITAGE CRESENT - STUART TERRACE TO NEW WEST ROAD	\$0	\$0	\$55,000
New/Upgraded	\$40,176	\$138,176	\$290,000
FOOTPATHS	\$102,207	\$227,207	\$390,000
MARINA FOOTBRIDGE - BRIDGE LIDS	\$0	\$10,000	\$0
MARINA FOOTBRIDGE - CONTROL PANEL	\$0	\$0	\$50,000
MARINA FOOTBRIDGE - SAFETY UPGRADES	\$0	\$0	\$100,000
Replacement	\$0	\$10,000	\$150,000
BRIDGE	\$0	\$10,000	\$150,000
STRATEGIC LAND PURCHASE	\$360,000	\$402,300	\$0
New/Upgraded	\$360,000	\$402,300	\$0
LAND	\$360,000	\$402,300	\$0
CELL 4 RESOURCE RECOVERY CENTRE	\$0	\$0	\$200,000
New/Upgraded	\$0	\$0	\$200,000
RESOURCE RECOVERY CENTRE	\$0	\$0	\$200,000
MAJOR PLANT - CAPITAL PURCHASES	\$55,000	\$55,000	\$180,000
MINOR PLANT - CAPITAL PURCHASES	\$3,500	\$3,500	\$3,500
Replacement	\$58,500	\$58,500	\$183,500
MAJOR PLANT - CAPITAL PURCHASES	\$117,500	\$301,566	\$72,000
New/Upgraded	\$117,500	\$301,566	\$72,000
PLANT & MACHINERY	\$176,000	\$360,066	\$255,500
Total Replacement	\$1,907,278	\$1,765,687	\$2,603,500
Total New/Upgraded	\$2,585,946	\$3,087,848	\$5,535,420
Total Received Free of Charge	\$59,000	\$0	\$0
TOTALS	\$4,552,224	\$4,853,535	\$8,138,920

	Annual Budget 2020/21	Forecast #3 2020/21	Annual Budget 2021/22
RATE REVENUES			
<u>General Rates</u>	\$11,967,382	\$11,962,909	\$12,442,298
Before Discretionary rebates, remissions & writeoffs			
<u>Other Rates</u>			
NRM Levy	\$679,530	\$679,530	\$694,331
Recycling Service Charge	\$425,125	\$425,125	\$426,903
Waste Collection Service Charge	\$2,253,223	\$2,253,223	\$2,261,426
<u>Other Charges</u>			
Penalties for late payment	\$60,000	\$60,000	\$100,000
Rates & Legal Costs Recovered (NO GST)	\$5,000	\$5,000	\$10,000
<u>Less Discret rebates, remissions & writeoffs</u>			
Mandatory Rebates	\$143,166	\$144,591	\$150,375
Discretionary Rebates	\$25,000	\$26,078	\$27,121
Rates General Remitted	\$27,000	\$27,000	\$5,000
Rates Discount	\$61,000	\$63,660	\$65,000
ADJUSTED RATES FOR STATEMENT OF COMPREHENSIVE INCOME	\$15,134,094	\$15,124,458	\$15,687,462

ANNUAL BUSINESS PLAN PROJECTS 2021/22

New and Upgrade Capital Projects

Project or Initiative Description	Annual Budget 2021/22
Hallet Place Redevelopment	\$100,000
Nautilus Arts Centre - Upstairs Spaces	\$12,400
Nautilus Arts Centre - Fire Escape Development	\$95,000
Footpath Program	\$400,000
CBD Precinct Plan	\$50,000
CBD Access & Parking Action Plan Implementation	\$50,000
Public Wifi Network - Foreshore & CBD	\$60,000
Foreshore Redevelopment	\$2,200,000
Lincoln Cove East Reserve & South Point Reserve	\$260,000
LED Street Lighting	\$25,000
Irrigation Controller Upgrades - Stage 1	\$35,000
Lincoln South Reserve Redevelopment	\$250,000
Open Space Projects	\$200,000
Puckridge Park - Detailed Design	\$100,000
Train Playground Capital Project	\$91,020
Student Crossing - Stamford Terrace from Windsor Avenue to Coronation Place	\$40,000
Cell 4 - Resource Recovery Centre	\$200,000
Stormwater Works	\$1,015,000
SATC Wharf Tourism Project Expenditure	\$200,000
Arteyrea - Workshop Hall	\$80,000
Major Plant - Capital Purchases	\$72,000
	\$5,535,420

ANNUAL BUSINESS PLAN PROJECTS 2021/22

Renewal Capital Works

Project or Initiative Description	Annual Budget 2021/22
Marina Footbridge Control Panel	\$50,000
Marina Footbridge - Safety Upgrades	\$100,000
Footpath Program	\$100,000
Nautilus Arts Centre - Main Heating and Cooling System	\$200,000
Leisure Centre - Fencing & Landscaping	\$35,000
Leisure Centre - Gymnasium Air Conditioner	\$90,000
Leisure Centre Basketball Stadium - Roof Repairs	\$75,000
Leisure Centre Aquatic Facility - Roof Repairs	\$75,000
Heritage Trail - Solar Lighting	\$15,000
Kirtan Point Groyne	\$15,000
Ravendale Football Lighting Towers	\$60,000
Jetty - Tasman Terrace	\$200,000
Road Reseals	\$750,000
Arteyrea - Workshop Hall	\$640,000
Major Plant - Capital Purchases	\$180,000
	\$2,585,000

ANNUAL BUSINESS PLAN PROJECTS 2021/22

Operational Initiatives

Project or Initiative Description	Annual Budget 2021/22
SA VIC network conference - Port Lincoln	\$10,000
Open Space Strategy	\$10,000
Sport and Recreation Strategy	\$15,000
Coastal & Marine Facilities Strategy	\$15,000
Economic Development Strategy	\$20,000
Masterplan Project Development	\$20,000
CBD Access & Parking Action Plan	\$20,000
Recycled Water Network Review	\$20,000
Waste Management Strategy	\$30,000
Tourism & Economic Development Strategy	\$32,000
Environmental Initiatives	\$40,000
Asset Revaluation - Consultants	\$50,000
Arts & Cultural Facilitator Contribution	\$70,000
Stormwater Dredging - Laguna Beach	\$25,000
Axel Stenross Boat Ramp Dredging	\$60,000
	\$437,000



City of Port Lincoln

Council Administration Office

Level One, Civic Centre

60 Tasman Tce Port Lincoln SA 5606

T: 8621 2300 F: 8621 2399

E: plcc@plcc.sa.gov.au

Web: www.portlincoln.sa.gov.au