

# City of Port Lincoln









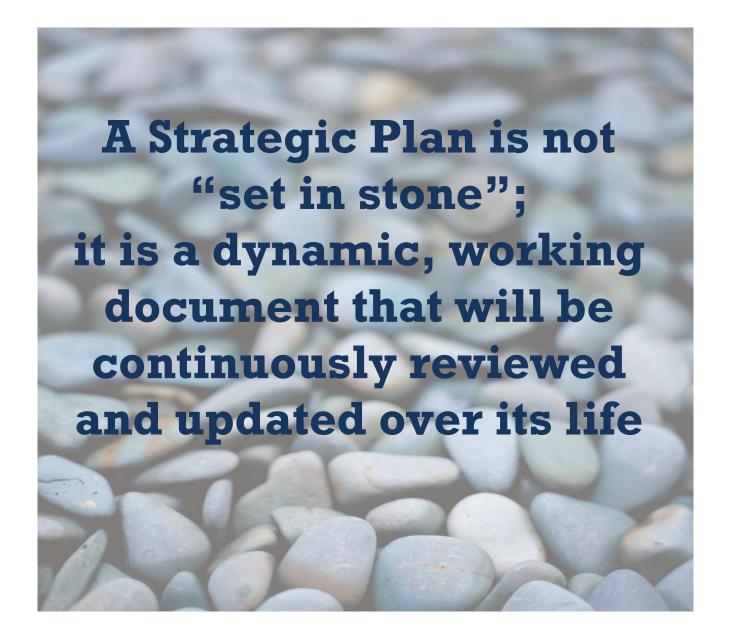
# Strategic Directions

Council Strategic
Management Plan
2012 Review

Record No: N20122760 File 18.80.1.1

Adopted 16<sup>th</sup> July 2012





# City of Port Lincoln – Strategic Directions Review 2012

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# **Tracking Schedule**

Process Stage	Date
Original "Strategic Plan 2007-2017 Review 2009"	Adopted 21 May 2007
First Review "Strategic Plan Review 2009"	Adopted 6 October 2009
Community Survey	18 July 2011 – 26 August 2011
Second Review commenced 2011	endorsed for consultation 19 March 2012
Public Consultation "Strategic Directions"	29th March to 27th April 2012
Report to Council for consideration of submissions	4 <sup>th</sup> June 2012
"Strategic Directions" document	Adopted 16 <sup>th</sup> July 2012
Next Planned Review	Following 2014 Local Government Elections

# **City of Port Lincoln Map**



# **City of Port Lincoln Statistics**

Total area: 3,800 hectares

Population Estimated: 14,788

Average Rainfall: 490 mm

Foreshore (length) 21 km

Recreational Open Space Area: 220 hectares

Lincoln Cove Southern Lake Area: 2 hectares

Roadways Unsealed (length) 10 km

Roadways sealed (length): 161 km

Total Footpath Length 66 km

Assessments to June 2011 8078

Site Value Rateable Properties: June 2011 \$1,061,908,200

Local Board of Main Roads proclaimed 22 November 1866

District Council of Port Lincoln proclaimed 1 January 1880

Town Corporation proclaimed 8 August 1921

Proclaimed City: 30 January 1971

Boundaries extended 26 March 1981

### http://www.censusdata.abs.gov.au/census\_services/getproduct/census/2011/quickstat/LGA46300

### 2011 Census QuickStats

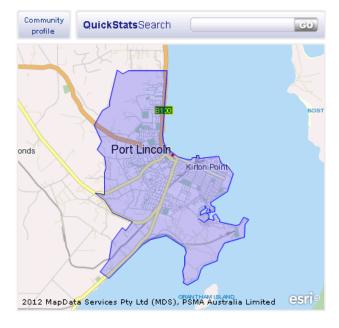
All people - usual residents



	<b>People</b> Male Female Median age	<b>14,086</b> 6,872 7,214 38
<b>ŤŤ</b>	Families Average children per family	<b>3,743</b> 1.8
	All private dwellings Average people per household Median weekly household income Median monthly mortgage repayments	<b>6,557</b> 2.4 \$924 \$1,300

Average motor vehicles per dwelling

Median weekly rent



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\$180

1.6

# **Executive Summary**

The document "Strategic Plan 2007-2017" was adopted in May 2007 to provide structure for future priorities and directions for the City of Port Lincoln.

The focus for the City was set based on seven key areas:

Recreation and Open Spaces
City Image
Infrastructure
Transport Network
Environment
Community Projects
Economic Development

These key areas remain the heart of this 2012 review of Councils Strategic Plan "Strategic Directions"

### Introduction

Council must develop, adopt and review plans for the management of its area<sup>1</sup>, collectively called **Strategic Management Plans**.

Council may review its plans at any time. We assess our progress against the strategic objectives annually in development of the Annual Business Plan and comparatively with end of Financial Year reporting requirements.

As is required under the act, a comprehensive review is required within 2 years following a general election (November 2010). At its meeting of 18<sup>th</sup> July 2011 Council resolved to undertake a review its **Strategic Plan.** 

The Senior Management team commenced a review and evaluation of current works programs in line with the **Strategic Plan**. A working document was extracted from the plan showing the Key Objectives and Performance outcomes. Staff undertook an evaluation of the achievements to-date; financial resources allocated and identified future programs and capital requirements.

Operating costs and revenues were analyzed and factors applied to predict Councils financial position for the coming years.

Capital projects and possible funding sources were also reviewed and updated. A number of project timelines have been brought forward or deferred, however the overall strategic direction and concept of the plan has not altered.

### Consultation

The Local Government Act 1999, Section 122 (6), requires Council to give opportunity for the public to be involved in the review process.

A Community Survey based on the key objectives and strategies was released for public comment during August 2011. In accordance with the Act and Council policy 2.63.1, submissions were received until 26 August 2011 with approximately 750 responses; around a 10% return on ratepayer base. Council was pleased with the number of responses and constructive comments and feedback received through the survey process.

The content of the submissions was considered by Council at a workshop held 13 October 2011.

A draft document titled "Strategic Directions" was prepared and released for community consultation in March 2012. Council held a community forum during the consultation period at Ravendale Sports Centre, which was well received from those who attended.

In June 2012 a report was prepared for Council summarizing the submissions and feedback received on the document. A final version of the document "Strategic Directions" has been prepared in consultation with staff and elected members.

# **Adoption**

The reviewed document titled "City of Port Lincoln – Strategic Directions" was adopted by Council in accordance with the Local Government Act 1999, Section 122, at its Ordinary Meeting on 16<sup>th</sup> July 2012

### **Our Vision**



# **Key Priorities in Realising the Vision**

C reate a central theme for the CBD

O pen space & sustainable sporting facilities encouraged

 ${f M}$  ake it easier to get around in the CBD

**M** ore shelter, greenery and pedestrian amenity

U tilise facilities fully by encouraging shared community activity

 ${f N}$  eeds of the community, retail and business are met for car parking

 ${f I}$  dentify locations and plan for future residential and industry developments

T ry to incorporate environmental sustainability in design

Y es we will work with the community to achieve positive growth and change!





# **Corporate By-Line**

Since 2011 Council have added a corporate by-line in its promotional advertising and communications.

Striving to be more, City of Port Lincoln, your community, your place

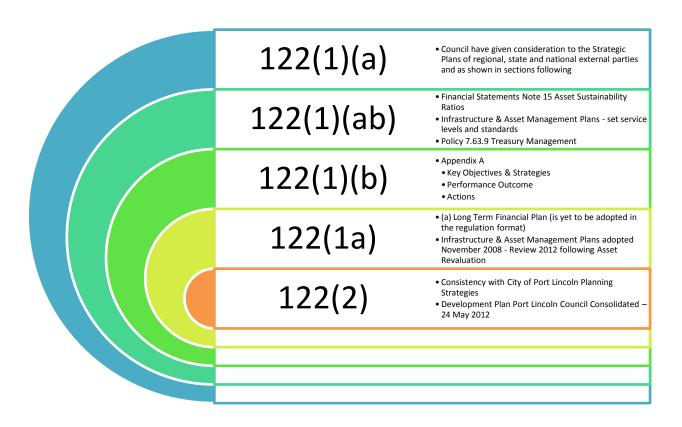
# **Our Principles and Values**

We are committed to:

- honesty and transparency in all things we do
- accountability and fiscal responsibility
- being responsive to our community's needs
- focussing on the 'big picture'
- being socially responsible
- providing community spaces and facilities which meet Risk Management requirements
- providing safe work places for employees and contractors
- providing leadership to the Community
- actively engage and communicate with the Community and external stakeholders

# Local Government Act 1999, Section 122

In development and review of this Strategic Plan, Council have given consideration to the Local Government Act 1999, Section 122 as follows:



# **Plans and Strategies of External Parties**



• www.sa.gov.au
A volume of the South Australian Planning Strategy

www.lowereyrepeninsula.sa.gov.au

# **Recognition of State & Commonwealth Services**

On behalf of the community, the City of Port Lincoln recognises the importance of forming partnerships, providing leadership and being an advocate to other levels of government, to ensure our City has access to quality services and supplies.

Natural Resource Management (EPNRM & DENR)-Water, Electricity, Land Management, Waste Water,

**Coastal Protection** 

Port Lincoln Chamber of Commerce

EPLGA – other EP Councils

SAPOL - Law & Order

Regional Health and Aged

Development Care

Australia RDA -

Economic

Development

Indigenous Community **Emergency Services** 

**Transport** 

Infrastructure -

Rail, Road, Air, Sea















South Australian Metropolitan Fire Service







# Alignment with the South Australian Strategic Plan



# www.saplan.org.au

Council has aligned its objectives with the **Seven Key Areas of Focus** of the State Government, as announced by the Governor in his address to the opening of Parliament<sup>2</sup> (14<sup>th</sup> February 2012), and support the Targets of South Australian Strategic Plan 2011

South Australian Strategic Plan	City of Port Lincoln Strategic Plan
Seven Key Areas of Focus & Description	Objectives
CLEAN GREEN FOOD  Description: This key area is about supporting clean green food and wine industries and takes into consideration the following factors: clean energy, conservation, protecting farming land, a healthy Murray River and sustainable tourism	<ul><li>5.3 Water and Energy Resources</li><li>7.2.2 Continued support for the development of alternative port for the fishing industry</li></ul>
THE MINING BOOM AND ITS BENEFITS Description: This key area is about positioning communities to benefit from exploration and mining	7.2.4 Encourage Industries which provide services for the development of Mining on EP
ADVANCED MANUFACTURING Description: This key area is about growing existing manufacturing businesses, creating new and innovative products and developing the skills of South Australians	7.2 Facilitate and support initiatives to attract new industry to the City

### **South Australian Strategic Plan**

### Seven Key Areas of Focus & Description<sup>3</sup>

### A VIBRANT CITY

Description: This key area focuses on creating a vibrant capital city where people want to live, work and socialise. For those Councils who aren't located in Adelaide please consider this key area in terms of improvements you are making to your own townships or cities – such as planning or development of recreation areas and public spaces

# City of Port Lincoln Strategic Plan

### **Objectives**



2.1.17 Citywide Streetscape Strategy to enhance aesthetics implemented

### 5. SAFE AND ACTIVE NEIGHBOURHOODS:

Description: This key area is about creating safe and active neighbourhoods through crime prevention and the design of public spaces. Linked to this key area will be the development of a State Public Health Plan and Healthy Neighbourhood plans (to be led by Councils)

1.1.1 to-1.1.7 Provide safe and accessible multi use pedestrian trails for all members of the community in accordance with Walk21 Charter

1.2 Open Spaces Provide safe open spaces to meet community needs

### **AFFORDABLE LIVING:**

Description: this key area aims to provide stability and security to South Australians through affordable living. The Government will increase supply of affordable homes that are energy efficient and water wise. Under this key area the Government will consider flexible payment options for service charges, concessions and relief initiatives. This key area also includes planning to ensure homes are close to public transport and near essential services

7.2.10 Investigate open space consolidation/development for housing projects

### 7. EARLY CHILDHOOD

Description: this key area will focus on the integration of policies, planning and support for children's development across all parts of government

6.3.1 Explore partnership opportunities to develop Child Friendly strategies within the Library



# **Integrated Strategic Management Planning**

The Key Objectives and Actions detailed in this Strategic Plan are used as the basis for the preparation of the **Annual Business Plan** and **Annual Budget** documents. Council commit to **fiscal discipline** in its deliberations in setting **Rating policy** and **prioritising** capital and operational expenditure. Individual capital works and operational programs are updated and evaluated through out the year, to monitor achievement of the desired Performance Outcomes and accuracy of budgeting forecasts.

Council gives consideration to organisation wide **risk management framework** in setting of its Corporate Plans.

Council's has undertaken an Asset Revaluation in 2012, and revised Infrastructure and Asset Management Plans (I&AMP) will be adopted to assist Council in their decision making in relation to consolidation, improvement and replacing of assets and building of new community infrastructure.

Strategic Management Planning is vital for Council to ensure it remains financially sustainable into the future. The success of these planning processes is dependent upon a common direction by management and elected members. This will ensure a unity of purpose and a clearer understanding of the linkage and financial impact amongst Councils' operational areas. Using integrated Strategic Management Planning as a tool in developing Councils' financial budgets and Long Term Financial Plans (LTFP) gives the community and ratepayers confidence, that the elected bodies' decision making is based on a common pathway in achieving our vision.





# **APPENDIX A**

# Key Objectives & Strategies

Items shown in **RED TEXT** are additional Strategies or Actions included in the 2012 review

# 1.1 Recreation & Sporting Activities & Facilities

Provide and support both structured and non structured recreation and sporting activities and quality facilities for all members of the community

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
1.1.1		Pedestrian trails accessible to all	Maintain Parnkalla Trail as per maintenance plan	ongoing	general maintenance undertaken
1.1.2		community members	Upgrade and seal of sections of Parnkalla Trail as per adopted plan	ongoing	Section from Lincoln Highway entrance sign to Oasis completed. Oasis to Axel Stenross planned for 2011-12
1.1.3		Increased number, length and condition of multi use trails	Explore options to link existing walking trails and footpaths through parks and reserves to widen the walking network across the City	New Strategy/Action	
1.1.4	Provide safe and accessible multi use pedestrian trails for all members of the community in		Develop a concept plan to extend Parnkalla Trail through Sarin Marina property to connect with Greyhound Road, including integrated walking/cycle network in the Murray's Point area	New Strategy/Action	
1.1.5	accordance with Walk21 Charter	Develop multi-use pedestrian trail from Tasman Terrace to Axel Stenross Maritime Museum	Development design concepts and seek relevant engineering and planning approvals for project	ongoing	discussions held with DTEI. Concept design prepared by consultant IN 2010/11
1.1.6		Linear Trail from Springfield Drive to Stuart Terrace established	Finalise concepts and engineering design. Source funding for stage 1 of project	New Strategy/Action	Linear Trail Concept prepared by consultant in 2010. Engineering & planning approvals to be prepared in 2011/12
1.1.7		Decrease in dog faeces on walking trails	Install additional doggy bag dispensers and dog watering points on walking trails.	New Strategy/Action	
1.1.8		All Diagramada assessed and either	Construct and upgrade of playgrounds as per playground strategy	ongoing	Altair Cres in 2009/10 Foreshore in 2010/11 Wellington Square in 2012/13
1.1.9			Develop a plan to construct shade structures over major playgrounds	ongoing	
1.1.10	To ensure playgrounds and associated		Continue maintenance program of playgrounds	ongoing	
	infrastructure meet current design and maintenance standards		Review the Playground strategy for community consultation, in line with Community Land Management Plans	no action to date	refer operational review strategy priorities
1.1.11		Increased community use of council playground areas	Explore non traditional playground options - for youth, fitness and incorporate into Playground and open space Strategies	New Strategy/Action	
1.1.12		projectiva areas	Undertake consultation on the requirements for a		
1.1.13	Encourage wider community participation at	Standard as Regional Sporting Complex	basketball facility and explore possible location and concept designs	New Strategy/Action	
1.1.14	Ravendale to ensure a sustainable future for the facility	enhanced to support financial sustainability	Liaise with SACA in relation to requirements for upgraded cricket facilities and wickets at Ravendale	New Strategy/Action	

	1.1 Recreation & Sporting Activities & Facilities cont.						
Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments		
1.1.15	Complete the upgrade of Tennis facilities at Stevenson St and Tennyson Terrace	Improved facilities for regional sport	Assist Tennis Association with Tennyson Tce clubroom improvements and landscaping. Undertake planning and investigate funding opportunity to install lighting at Stevenson Street courts.	ongoing	8 new international standard courts constructed at Stevenson Street 2010/11. Acrylic surfacing and building improvements in 2011/12.		
1.1.16		Axel Stenross and Billy Lights Point boat	Upgrade pontoons at Billy Lights Point boat ramp	partial	investigating complete rebuild of floating pontoons and grant funding opp.		
1.1.17		ramps upgraded	Continue maintenance of facilities at Axel Stenross boat ramp	ongoing			
1.1.18	Improve recreational boating facilities	Public fish cleaning facilities available	Install fish cleaning facilities at suitable boat ramp locations	New Strategy/Action			
1.1.19		Proper Bay Boat Ramp upgraded	Undertake improvements for Proper Bay Boat Ramp	New Strategy/Action			
1.1.20			Poole Oval - seal roadways. Contribute to the upgrade of BFC change rooms to include public conveniences	ongoing	contribution to BFC budget towards public toilet facilities		
1.1.21	-	All sporting facilities and grounds assessed	Kirton Oval - seal road way, fencing of oval and upgrade buildings and toilets	no action to date			
1.1.22	Improve facilities at sporting grounds		Assist Mallee Park Community Centre with upgrade of carpark and landscaping of oval facility.	New Strategy/Action			
1.1.23			Centenary Oval - upgrade Canteen/Bar, Public Toilets and Change room facilities	partial	upgrade commenced in 10-11 with major community in-kind support. further works programmed for 11-12		
1.1.24			Centenary Oval - design, cost and construct public toilet facility at Southern end of facility.	New Strategy/Action			
1.1.25	Sporting and Community Groups contribute financially to Community Infrastructure maintenance and upgrades in support of Policy 7.63.11	Policy adopted and lease fee structure for sporting and community groups utilising community facilities is implemented	Review community facilities usage database, investigate fee structure options for capital sinking funds	New Strategy/Action			
1.1.26	Encourage sporting bodies to be self sufficient and adopt 'business model' for management of their Clubs.	Groups are encouraged to follow the "Star Club" program to ensure sound club governance and business management	Encourage Sporting Groups to embarce the "Star Club" initiative of the Office of Recreation and Sport	New Strategy/Action			
			Prepare concept strategy for a community swimming facility - Strategy to include concept design, site assessment, construction estimates, ongoing maintenance costs and management models	ongoing	refer Community survey results		
1.1.27	Provide a safe swimming environment that meets	Swimming environment rated as	Explore private/public partnership of indoor swimming facility	partial	Concept design by Sarin Property Group, discussions held with Navigator College		
1.1.29	the needs of the community and visitors	satisfactory	Replace existing jetty swimming enclosure infrastructure	ongoing	pontoon system to be investigated		
1.1.30			Prepare concept designs for a swimming pontoon adjacent to swimming enclosure	New Strategy/Action			
1.1.31			Maintain foreshore beach with regular grading and sand replenishment.	New Strategy/Action			

# 1.2 Open Spaces Provide safe open spaces to meet community needs

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
1.2.1	Review Community Land Management Plans to guide the use of open spaces in the City of Port Lincoln	Community Land Management Plans reviewed	Undertake review and consultation on Community Land Management plans	no action to date	refer operational review strategy priorities
1.2.2	Improve the safety and overall standards of open space through a comprehensive review of land under the care and control of Council	( )nen Snace Develonment Strategy	Undertake a review of current parklands and open space, to develop a strategy including consolidation, upgrade or development of community open spaces	no action to date	refer operational review strategy priorities
1.2.3			Undertake preliminary design work for the upgrade of Nelson Square and Tennant Street Reserves	New Strategy/Action	
1.2.4			Undertake further improvements to BMX site inclusive of Landscaping, fencing, general maintenance	New Strategy/Action	

# 1.3 Funding and Resources Provide funding and resources to achieve goals.

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
1.3.1	Explore partnering and funding arrangements for key infrastructure development projects		Seek funding contributions. Tourism, Planning SA, Bike SA for playgrounds, open spaces and pedestrian trails	ongoing	
1.3.2		Successful funding applications	Investigate Boating Facilities fund opportunity	New Strategy/Action	
1.3.3			Seek Open Space and Places for People funding options to extend Parnkalla Trail through Sarin Marina property to connect with Greyhound Road. Develop a concept plan for an integrated walking/cycle network in the Murray's Point Council land	New Strategy/Action	

# KEY AREA 2 CITY IMAGE

# 2.1 Public Places and Facilities Enhance the image of public places.

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
2.1.1			Provide financial sponsorship of the annual Port Lincoln Art Prize	ongoing	annual budget allocation
2.1.2	Citywide Arts and Cultural Strategy implemented	Public art program developed and	Develop a concept of a "Local Artists" Showcase area	ongoing	redevelopment dependent on grant funding. Working group to be established
2.1.3	3,,	implemented	Establish a public art committee/work group	New Strategy/Action	
2.1.4			Allocate Annual budget for public art projects	New Strategy/Action	
2.1.5	Improve the cleanliness of public places throug the provision of litter bins and the control of	Additional CCTVs and public bins in	Provide adequate street bins within CBD to meet the communities needs	ongoing	
2.1.6	vandalism	place	Install recycling street bins within the CBD	New Strategy/Action	
2.1.7			Undertake a review of existing facilities with ongoing upgrade program to be established	ongoing	completion of facility at North Shields Cemetery in 2009/10
2.1.8	Implement planned maintenance and construction program of public amenities	Public amenities improved to a high standard	Design and re-construct public toilet facilities for corner of Bligh and Washington streets and on the foreshore (Yacht Club end)	New Strategy/Action	
2.1.9			Adopt a strategy for public toilets facilities out of CBD area	New Strategy/Action	
2.1.10			Re-construct replacement public conveniences at Shelly Beach	ongoing	
2.1.11	Provide a safe foreshore environment for the Community to use	Increased patronage of the foreshore by families	Continue support of "dry zone" on the foreshore area	ongoing	
2.1.12	Continuous improvement of cemetery facilities	Standard of cemetery facilities maintained and improved	Continue ongoing maintenance of cemeteries and establishment of new rafts	ongoing	RSL & Pioneer & North Shields all received improvements
2.1.13	Enhance street cleanliness through the provision of a planned street sweeping program	Standard of street sweeping improved	Review street sweeping program to ensure that standards meet Community expectations	ongoing	program in place
2.1.14	Maintenance program for the City's parks and gardens	Continuous improvement of City's parks and gardens	Review maintenance program for parks and gardens	ongoing	
2.1.15	Improve streetscapes in CBD and Main Arterial	CBD upgrade completed and Arterial	Continue CBD Upgrade strategy	ongoing	Hallet pl, Liverpool street PLEC and streetscape. Washington - Eyre St next, combined with PLEC scheme
2.1.16	Road network	, ,	Continue the PLEC program and arterial road network streetscape improvements	ongoing	
2.1.17	Citywide Streetscape Strategy to enhance aesthetics implemented	Strategy developed incorporating community feedback to create linkages and common vistas throughout the CBD	Develop and adopt a Streetscape Strategy for CBD, including standards for signage, public furniture, public art, landscaping, footpath treatments, commercial shop fronts etc	New Strategy/Action	
2.1.18	aestrietics implemented	Street furniture installed and maintained to high standard	Install additional street furniture and replace damaged items when necessary, maintain cleanliness	New Strategy/Action	

# 2.2 Entrances and Signage Develop the image of the City through enhancing entrances and signage

Key Objective & Strategies	Performance Outcome	Action	Status	Comments
		Enhance entrance statements and roadside landscaping at Lincoln Highway (recognised as main entrance), Flinders Highway, and Western Approach roads	partial	Lincoln & Flinders Hwy complete. Rail corridor and Porter St in progress.
Improve City entrances and main road aesthetics	streetscapes improved	Upgrade New West Road, Verran and Mortlock Terrace entrance road reserves	New Strategy/Action	
		Undertake improvements to the railway corridor, inclusive of fence replacement and landscaping	ongoing	fencing replacement program to be staged
		Information Bay - undertake beautification and investigate entrance/exit improvements.	New Strategy/Action	
		Improve and promote community & business advertising at the Information Bay as an income stream to support the Visitor Info Centre	New Strategy/Action	
Provide signage that assists residents, tourists and visitors	Community satisfaction with signpost program	Develop and implement directional signage program in line with Streetscape Strategy	ongoing	
	Improve City entrances and main road aesthetics  Provide signage that assists residents, tourists	Improve City entrances and main road aesthetics  City entrances and main access road streetscapes improved  Provide signage that assists residents, tourists  Community satisfaction with signpost	Improve City entrances and main road aesthetics  City entrances and main access road streetscapes improved  Indertake improvements to the railway corridor, inclusive of fence replacement and landscaping  Information Bay - undertake beautification and investigate entrance/exit improvements.  Improve and promote community & business advertising at the Information Bay as an income stream to support the Visitor Info Centre  Provide signage that assists residents, tourists  Community satisfaction with signpost	Improve City entrances and main road aesthetics  City entrances and main access road streetscapes improved  City entrances and main access road streetscapes improvements to the railway corridor, inclusive of fence replacement and landscaping  Information Bay - undertake beautification and investigate entrance/exit improvements.  Improve and promote community & business advertising at the Information Bay as an income stream to support the Visitor Info Centre  Provide signage that assists residents, tourists  Community satisfaction with signpost  Community satisfaction with signpost

# 2.3 Community Pride

# Encourage a sense of community pride in the City

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
2.3.1	To give recognition to volunteers and 'friends		Ensure that volunteers are suitably inducted and work programs established and monitored		Induction program to be reviewed with admin resources allocated
2.3.2	groups' that provide a range of assistance to the community of Port Lincoln		Develop strong partnerships with Community groups and individuals	ongoing	NRM grant through Parks & Reserves for work in Dennis Westlake reserve. Caring 4 Coast funds for woody weed removal in conjunction with P&R volunteer group
2.3.3	Encourage community ownership and participation in enhancing the City's image through awards and similar programs	· · · · · · · · · · · · · · · · · · ·	Expand volunteer participation for Council programs		highly valued by community and many enquires received for financial support
2.3.4			Assist community groups to develop their club base and facilities	no action to date	focus for 11-12
2.3.5	Enhance relationships with key indigenous and multicultural groups	Increase communication with wider community	Initiate discussions with PLACC and key multicultural groups to develop stronger relations and understanding of social needs	New Strategy/Action	

# 2.4 Funding and Resources

# Funding and resources provided to achieve a positive image for the City

	ction Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
2.4.1	1	To source or auspice funding on behalf of community groups from State and Federal funding programs	Successful funding applications	Apply for and source relevant funding	ongoing	

# KEY AREA 3 INFRASTRUCTURE

# 3.1 Public Infrastructure and Facilities

## Improve the provision and maintenance of public infrastructure and facilities to support the growth of the City

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
1.1	10 year infrastructure and asset management plans are utilised in Council budget decision making process	10 year infrastructure and asset management plans reviewed and adopted - Stormwater, Transport, Buildings, Footpaths, Plant to ensure that service levels meet the needs of the community	Continuous review of I& data	ongoing	updating management plan
1.2		Kerb and Gutter reconstruction program reviewed	Action kerb and gutter reconstruction program together with roadside tree replacement program	New Strategy/Action	
1.3		Stormwater infrastructure is adequate	Continue upgrades to stormwater networks	ongoing	
.1.4	Stormwater infrastructure meets growing needs for future City development	and disruption to community is minimised in heavy downfalls	Implement stormwater pump replacement program	ongoing	
1.5	Community Buildings meet the required standards and needs of the community		Building asset plan implemented	ongoing	
1.6		Priority plan adopted for residential	Allocate annual budget to enable strategic footpath construction program to be undertaken	New Strategy/Action	
1.7	Upgraded Footpaths throughout the City to meet	footpath construction	Continue PLEC CBD footpath replacement program	ongoing	
1.8	the Community's needs	Pram walks installed at all road crossings	Undertake an Audit of all footpath road crossings to ensure pram walks are installed to meet disability and wider community access requirements	New Strategy/Action	
1.9		Community satisfaction with road surfaces	Continue sealing of residential roads to meet service levels	ongoing	
1.10	To adopt a road and car parking construction and maintenance program to meet the	Bike lanes program reviewed	Review on-road bike lanes effectiveness together with line marking requirements	New Strategy/Action	
1.11	communities needs	Street signage appropriately maintained	Undertake an audit of street signage and develop a maintenance program	New Strategy/Action	
1.12		CBD carpark maintenance program adopted	Develop a program for the resurfacing of Council carparks	New Strategy/Action	
1.13	Council Plant meets current standards and work requirements		Dispose and replace plant and equipment in accordance with policy 8.63.2	ongoing	
		3.2 Funding and			
	Fı	ınding and Resources are p	provided to achieve goals		
Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
			A 1 C 1 1 1 1 C 1		

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
3.2.1	To explore and maximise funding opportunities from State and Federal funding programs	Successful funding applications	Apply for and source relevant funding	ongoing	
3.2.2	Assist Community Groups to construct and maintain quality infrastructure and facilities	Community Group requests	Action requests for Council assistance with Community Infrastructure investment in line with Council policy 7.63.11	New Strategy/Action	

# KEY AREA 4 TRANSPORT

# **4.1 Traffic Management**

# Provide a safe and accessible transport network to meet the needs of industry, tourists and the community

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
4.1.1			Review road network	ongoing	
4.1.2	Develop and implement a traffic management plan for the City	Traffic flow and movement throughout the City meets the needs of a growing community	Review railway crossings and bridges and undertake upgrades in partnership with the State Government	ongoing	funding application successful
4.1.3		coy	Complete the sealing of fringe roads	ongoing	ongoing road construction program
4.1.4			Purchase strategically located properties for off street carparks	ongoing	
4.1.5			Review and implement timed car parking in the CBD	ongoing	changes being implemented
4.1.6	Provide improved and upgraded parking facilities	Commence redesign and construction work in Washington St (Bligh to Eyre) to create one way traffic and provide additional parking  Prepare concept plans for one way traffic for Napoleon Street (Porter to Mortlock to Adelaide Place) including undergrounding power lines and additional parking options  Construct improved pedestrian access to Centenary Oval to encourage CBD business long term car parking	Washington St (Bligh to Eyre) to create one way	New Strategy/Action	
4.1.7	in the CBD, including parking for businesses, shoppers and tourists		Napoleon Street (Porter to Mortlock to Adelaide Place) including undergrounding power lines and	New Strategy/Action	
4.1.8			New Strategy/Action		
I.1.9		CBD Car parking Plan Strategy is adopted and is supported as providing improved public carparks, by the wider	Develop and adopt a formal Parking Strategy Plan for the CBD including loading zones, disabled parking, uniform timed parking etc and standardised signage	New Strategy/Action	
4.1.10	Develop and adopt a CBD wide Parking Strategy	community	Review CBD car parking requirements annually in consultation with the community	New Strategy/Action	
1.1.11		Car parking turnover improved in CBD	Support improved traffic inspection practices within CBD with budget allocation for Compliance Officers  New Strategy	New Strategy/Action	
4.1.12	Pedestrian Crossings meet the needs of the Community	Pedestrian crossings are improved in CBD	Review main road requirements for additional pedestrian crossings, Tasman Tce, Liverpool St, Hallett Plc, Porter St.	New Strategy/Action	

	4.2 Advocacy & Support Advocate on behalf of the community								
Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments				
4.2.1	Improved Heavy vehicle access through the Lower Eyre Peninsula Region	Heavy vehicle access routes improved	Continue to lobby government (Federal and State) in conjunction with the EPLGA and industry groups regarding the provision of heavy vehicle access through the City	ongoing	Discussions held with DTEI, traffic light options when traffic numbers warrant, possible sites Liverpool/Porter, Lewis Lincoln hwy.				
	Fu	4.3 Funding and Inding and Resources are p							
Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments				
4.3.1	To explore and maximise funding opportunities from State and Federal funding programs	Successful funding applications	Apply for and source relevant funding	ongoing					

# KEY AREA 5 ENVIRONMENT

# **5.1 Waste Management**

# **Efficient and effective management of the City's waste**

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
5.1.1	Encourage and promote waste reduction,	Increased participation rates in waste minimisation, recycling and reuse	Continue encouragement of kerbside recycling	ongoing	
5.1.2	recycling and reuse for the residential sector	Tonnage to landfill reduced	Continue improvements to waste separation and recycling facilities	ongoing	
5.1.3		Increased participation rates in waste minimisation, recycling and reuse	Offer waste separation incentives for industry and businesses	no action to date	Currently business separate cardboard and paper for recycling
5.1.4	Local industry participating in waste		Support composting initiative to utilise green waste	New Strategy/Action	
5.1.5	minimization and recycling and reuse opportunities		Implement shared services for adjoining townships recycling programs	New Strategy/Action	
5.1.6		Tonnage to landfill reduced	Support industry to convert waste into a useable product	no action to date	
5.1.7	Lead by Example and reduce Council's own waste generation		Explore carbon reduction opportunities	New Strategy/Action	
5.1.8		Council operations waste production reduced	Implement waste minimisation strategies	ongoing	
5.1.9			Encourage recycling internally	ongoing	

# 5.2 Fire Prevention

# Protect our people and our environment from bushfire

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
5.2.1	Continuous improvement of fire prevention	Diele of fire to the Oite maining in a	Continuously review and implement actions from the Greater Port Lincoln Bushfire Plan	ongoing	many actions within the Bushfire Plan completed including new fire tracks and Winter Hill Observation Tower
5.2.2	strategies		Continue to work with DCLEP and other key stakeholders on fire prevention	ongoing	
5.2.3	Responsible fire prevention management by landowners and residents	Resources allocated to fire prevention plan	Allocate adequate financial resources for fire prevention in budgets	ongoing	
5.2.4	Community embraces fire prevention initiatives	Community awareness raised on fire prevention initiatives	Assist community groups to action fire prevention programs	ongoing	

# 5.3 Water and Energy Resources Sustainable management of water and energy sources

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
5.3.1	Develop and implement strategies (for example mulching, water tolerant species etc) that will reduce water usage on public open spaces	Open space water consumption reduced whilst maintaining standards	Extend the recycled waste water scheme to CBD and foreshore	ongoing	
5.3.2	Water reuse in new residential developments and		Initiate discussions with developers for dual reticulation schemes where practical	ongoing	
5.3.3	existing businesses	Water reuse opportunities identified	Encourage discussions with industry and business to identify additional uses for reuse water	ongoing	reuse water outlets provided to all schools for irrigation of their ovals
5.3.4	Catchment of Stormwater throughout City	Incorporate stormwater catchment opportunities into Stormwater	Develop concept plans for Mallee Park Drain Reserve as potential stormwater storage and wetland	ongoing	
5.3.5		Management Plan	Management Plan Incorporate urban sensitive stormwater design into sub-division stormwater catchments	New Strategy/Action	
5.3.6	Incorporate water reduction strategies and storage facilities into Council's development requirements	Water friendly developments	Encourage new building developments to install greater rain water tank capacity than minimum required	ongoing	Rainwater tank scheme introduced. Residential planning policy
5.3.7	Encourage the Community to capture rainwater for household use to minimise reticulated water consumption	Water friendly education strategies	Continue to provide information on rainwater for household use	ongoing	
5.3.8		Reduced consumption of natural	Implement solar power alternatives for council buildings	New Strategy/Action	
5.3.9	Reduce Council's energy consumption	resources has flow on effect of financial savings for Council	Encourage energy saving internally by using air- conditioning on a 'as needed basis', turn off office lights, computer monitors etc when not in use	New Strategy/Action	Council office have initiated positive energy saving by only turning on air-conditioning systems on a 'needs basis' rather than timed

# **5.4 Advocacy and Support Advocate on behalf of the community**

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
5.4.1	Positive environmental solutions for the City		City continues to lobby Government with regard to Native Vegetation issues	ongoing	
5.4.2	through better communication		Request annual reports from Department for Water on the "Water for Good" program		

# 5.5 Funding and Resources Funding and Resources are provided to support environmental programs, projects and initiatives

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
5.5.1	Identify and access external funding, where necessary, to achieve environmental goals and objectives	Successful funding applications	Apply for and source relevant funding	ongoing	

# KEY AREA 6 COMMUNITY PROJECTS

# **6.1 Infrastructure**

# **Provide facilities that support our Community and visitors to our City**

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
6.1.1		Cuitable leasting identified and accord	Undertake a feasibility study into the viability of establishing a joint use Centre	partial	working group formed
6.1.2		Suitable location identified and concept plans developed for a future Civic Centre,	Identify possible locations within the CBD	ongoing	
6.1.3	Development of a joint use Civic Centre in the	to incorporate Chambers, administration and other community services	Discuss options with private partners to acquire and/or develop property in CBD	ongoing	No progress with DTEI (Manager Gov Properties).
6.1.4	CBD		Develop Business Plan for new Civic Centre Concept	New Strategy/Action	
6.1.5		Future plans developed for Library Services	Review Library Strategic Plan	New Strategy/Action	
6.1.6		Future plans developed for Visitor Information services	Develop a strategy for provision of Visitor Information and Tourism services	New Strategy/Action	
6.1.7	Planning undertaken for Community Recreation facility	Strategy developed with the needs of the wider Community identified and	Develop concept plans inclusive of swimming facilities, community centre activities, possible locations and scale	New Strategy/Action	
6.1.8	- racinty	L	Develop concepts and evaluate opportunities for an upgraded community Cinema facility	New Strategy/Action	
6.1.9	The redevelopment of the Nautilus Theatre and	Facilities at the Civic Hall, including the Nautilus Theatre and Galleries are	Provide support to update technical equipment, sound and lighting and community areas infrastructure	New Strategy/Action	Other issues identified - Band Room, Entrance canopy and roof safety equip
6.1.10	Civic Hall Complex enables a sustainable future		Continue planning for multipurpose gallery area on 1st Floor	ongoing	designs prepared, funding application lodged 2012
6.1.11	Maximise community use of Arteyrea Gallery and Workshop	Improved facilities to encourage greater community utilisation	Develop a management and redevelopment plan for Arteyrea Gallery	New Strategy/Action	
6.1.12	Maximise use of all Community Buildings	Benefit to Community maximised	Review and consolidation of Community Buildings as identified in the I& Building	ongoing	
6.1.13	Development of new animal shelter and kennel	New Animal Shelter and Kennel Facility	Engage discussions with the RSPCA for a combined Animal Shelter	no action to date	
6.1.14	facility	established	Continue improvements to Council kennel facility for short term impounding	New Strategy/Action	concept plans for construction 12/13
6.1.15		Dedicated Dog exercise area established	Identify suitable dog exercise areas	New Strategy/Action	
6.1.16	Implementation of the Animal Management Plan	Cat controls introduced	Assess options for cat control including By-laws and registration	New Strategy/Action	
6.1.17		Improved dog control	Initiate discussions for shared services for compliance requirements with DC of LEP Council and DC of Tumby Bay	New Strategy/Action	

6.2 Community
Encourage the provision of activities and programs for the City's community

Action		·			
Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
6.2.1		Continue financial support for West Coast Youth & Community Services		ongoing	
6.2.2		Increase in youth participation and	Continue Council representation and involvement in the Youth Advisory Committee YAC	ongoing	new 3 year funding from Office for Youth
6.2.3	Encourage and support youth leadership and participation in community groups, activities and	community leadership	Continue support of the YAC Youthoria Café initiative	ongoing	
6.2.4	programs		Consider partnership options for development of Youth Groups	New Strategy/Action	
6.2.5		Strategy developed for "youth engagement" - spaces and programs	Seek information on the mobile 'fun for youth' project at Mid Murray Council and access viability for City and Eyre Peninsula region	New Strategy/Action	
6.2.6	Community event support through use of	Council facilities are well utilised by the Community	Continue promotion of Community Events with support of Council staff, equipment and facilities	ongoing	implementation of weekly Times News Page and consistent radio advertising
6.2.7	Council services and facilities	·	Provide budget commitment to support a Community Funding program	ongoing	
6.2.8			Maintain and improve CCTV coverage within CBD	ongoing	
6.2.9		Statistical decrease in anti social	Meet regularly with SA Police to discuss crime prevention options	New Strategy/Action	
6.2.10	Provide support for Crime Prevention Initiatives	activities Continue financial	Continue financial support and promotion of the summer night community bus	New Strategy/Action	
6.2.11			Undertake community consultation for continued support for the foreshore to remain a dry zone	ongoing	
6.2.12	International Relationships are explored and		Facilitate discussions with groups to encourage multicultural festival	New Strategy/Action	
6.2.13	developed where there is benefit to the  Community	Positive outcomes for personal and business relations for the Community	Explore opportunities of 'friendship' arrangements with overseas cities and towns, including meeting with representatives	New Strategy/Action	
6.2.14	Support the City's Local Heritage	Local history is preserved and accessible to the local community and visitors	Continue budget allocations to provide ongoing support for operation and maintaining of infrastructure, to our local museum attractions, Mill Cottage and Axel Stenross	New Strategy/Action	

# 6.3 Community Information Services Encourage the utilisation by the wider community of information services, activities and programs at the Library

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
6.3.1		Increased number of young families utilise library facilities	Explore partnership opportunities to develop Child Friendly strategies within the Library	New Strategy/Action	
6.3.2		Improved literacy for the Port Lincoln community	Development of literacy program strategies	New Strategy/Action	Kirton Point Children's Centre, Public Library Services Strategic Plan & the National Year of Reading 2012
6.3.3	Continue to develop and provide a library	Increased Youth utilisation of Library services	Encourage Youth to the Library after school by offering a suitable relaxation area with TV and computer games	New Strategy/Action	book sale funds
6.3.4	service that is relevant and dynamic in meeting the needs of our community	Local history collection is accessible for the future	digitisation of local history Photographic collection.		needs resources allocated - explore volunteer support
6.3.5	- are needs of our community	Improved circulation, seamless delivery	Continue evaluation of RFID System, self checking and booking systems	ongoing	quotations sought - defer until long term location finalised
6.3.6		and sharing of resources, economic benefits.	Purchase and install the State wide One Card Library Management Software system	New Strategy/Action	preparation for the 2012-13 financial year
6.3.7			Promote the home delivery service for housebound community members	New Strategy/Action	

# 6.4 Funding and Resources Funding and Resources are provided to achieve goals

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
6.4.1	Identify and access external funding, where necessary, to achieve environmental goals and objectives	Successful funding applications	Apply for and source relevant funding	ongoing	
6.4.2		Expanded and improved facilities	Seek Federal and State funding support to complete redevelopment of first floor of Nautilus Theatre	New Strategy/Action	
6.4.3		Local History Museums maintained	Seek Federal and State funding support to ongoing operation and infrastructure upgrades to the City's local heritage museums	New Strategy/Action	

# KEY AREA 7 ECONOMIC DEVELOPMENT

# 7.1 Develop collaborative partnerships to facilitate economic development initiatives

	Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
7.	.1.1		Partnerships with the RDA Whyalla and	Continue financial support for RDAWEP, TEP, EPLGA, PLCC&T	ongoing	financial support of tourism under review
		Develop collaborative partnerships to address emerging issues and trends and economic development opportunities.	Eyre Board, Tourism EP, EPLGA, LGA, Pt Lincoln Chamber of Commerce and Tourism, State and Federal Government Agencies, developers and investors	Encourage CBD consolidation and development	partial	
7.	.1.2					

# 7.2 Sustainable Business investment and growth

Facilitate and encourage sustainable business investment and growth in the City

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
7.2.1	Facilitate and support initiatives to attract new industry to the City	Increased number of new businesses and industry	Provide support to encourage private investment in CBD with appropriate carpark developments, streetscaping and traffic management programs	ongoing	One additional 22 car park developed Napoleon St. Discussions with Sarin Group re Washington one way for Coles dev.
7.2.2			Continued support for the development of alternative port for the fishing industry	partial	SOI lodged with Planning SA - Rezoning Deferred Dev Zone
7.2.3			Maintain rating incentives policies for residential subdivisions and business developments	ongoing	
7.2.4		Encourage Industries which provide services for the development of Mining on EP	Establish collaborative relationships with Mining and support service industries to promote positive economic growth and benefits for the community	New Strategy/Action	
7.2.5	Sponsor and promote events to attract tourists and visitors to the City		Continued support for major community events	ongoing	
7.2.6			Continued support of tourism through promotion of Tunarama, Cultural and Arts Events, Sporting/Tourism Events, Conferences	ongoing	
7.2.7			Purchase Council 'badged' marketing materials for promotion of the City	New Strategy/Action	
7.2.8			Continued support through budget allocations and promotion of Cruise Ship visitations	New Strategy/Action	
7.2.9	Continue to support the growth of existing local business	Increased expansion and growth in existing businesses	Encourage local business investment in CBD with carpark developments, street scaping and traffic management programs	ongoing	CBD Street scaping PLEC/ footpath/drainage/ street trees
7.2.10	Investigate open space consolidation/development for housing projects	Strategy prepared with development project opportunities	Develop and table a strategy report with locations, concept plans and financial viability of housing opportunities in the City	New Strategy/Action	
7.2.11	Commercial opportunities to assist Sporting and Community groups in become financially sustainable	Sporting & Community Groups are less reliant on Council for financial support	Identify possible areas around the City which maybe suitable for Council to 'sell' commercial advertising with the view that income be held in a trust account for distribution / investment / support of sporting and community groups	New Strategy/Action	

# 7.3 Regulatory Framework Council's regulatory framework supports sustainable economic growth

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
7.3.1	Ensure Council provides a regulatory and planning framework that encourages and supports sustainable economic development.	Regulatory framework supports sustainable economic development and appropriate budget allocations made	Continue revision and updating of City of Port Lincoln Development Plan	ongoing	
7.3.2			Complete - Residential DPA, Industry, Commercial and Bulky Goods DPA, Marina Residential DPA, Deferred Urban (Port Lincoln Proper) DPA, Greater City of Port Lincoln Structure Plan, Lincoln Cove Precinct Plan.	ongoing	Review the DPA proposed for coming years as action
7.3.3			Facilitate Federal and State Government support for economic development	ongoing	DPA's progressing to support economic development, Industrial/Bulky Goods, Mortlock Tce commercial zone extended.
7.3.4		Encourage Developer funded DPA's	Continue to communicate and work with local Developers to ensure the best long term growth outcomes for the City	New Strategy/Action	

# 7.4 Funding and Resources Funding and Resources are provided to support economic development projects and initiatives

Action Ref	Key Objective & Strategies	Performance Outcome	Action	Status	Comments
	Identify and access external funding and		Apply for and source relevant funding		
	partnerships, where necessary, to achieve	Successful funding applications		ongoing	
7.4.1	environmental goals and objectives				