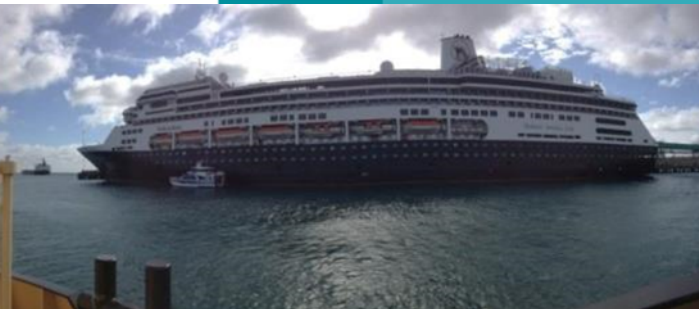


## Annual Budget 2022/2023



Adopted by Council  
27 June 2022

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**UNIFORM PRESENTATION OF FINANCES  
FOR THE YEAR ENDED 30th JUNE 2023**

Budget 2022/23

	Annual Budget 2021/22	Forecast #3 2021/22	Budget 2022/23
	\$	\$	\$
Income	22,459,537	22,390,240	23,706,160
Expenses	(22,696,394)	(23,329,700)	(24,155,144)
<b>Operating Surplus/(Deficit)</b>	<b>(236,857)</b>	<b>(939,460)</b>	<b>(448,984)</b>
<b>Net Outlays on Existing Assets</b>			
Capital Expenditure on renewal and replacement of Existing Assets	(2,603,500)	(4,120,083)	(2,250,000)
Add back Depreciation, Amortisation & Impairment	4,164,103	4,168,659	4,171,149
Proceeds from Sale of Replaced Assets	45,500	45,500	186,000
	1,606,103	94,076	2,107,149
<b>Net Outlays on New and Upgraded Assets</b>			
Capital Expenditure on New and Upgraded Assets	(5,535,420)	(5,782,909)	(8,563,000)
Amounts received specifically for New and Upgraded Assets	1,281,020	1,513,930	3,042,000
	(4,254,400)	(4,268,979)	(5,521,000)
<b>Net Lending/(Borrowing) for Financial Year</b>	<b>(2,885,154)</b>	<b>(5,114,363)</b>	<b>(3,862,835)</b>

This note is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis. All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis. The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

**FINANCIAL INDICATORS**  
**FOR THE YEAR ENDED 30th JUNE 2023**

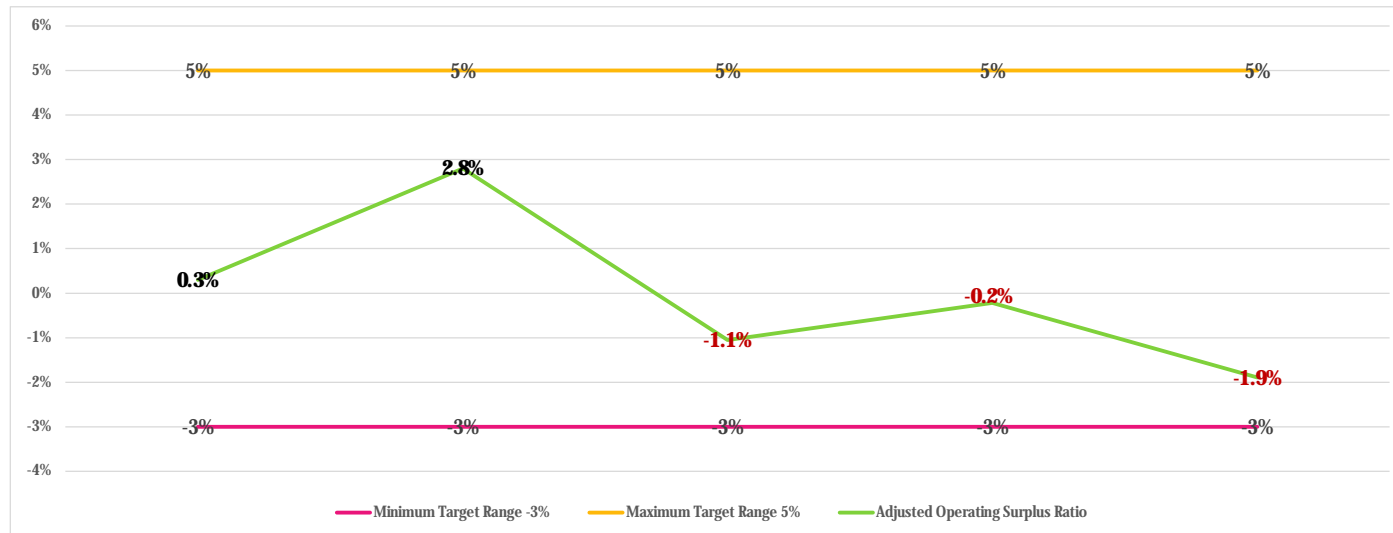
	Audited Actuals 2019/20	Audited Actuals 2020/21	Annual Budget 2021/22	Forecast #3 2021/22	Budget 2022/23
<b>Operating Surplus Ratio</b>					
<u>Operating Surplus/(Deficit)</u>	-0.6%	2.7%	-1.1%	-4.2%	-1.9%
Operating Revenue					

*This ratio expresses the operating surplus as a percentage of operating revenue. Council's Target Range is -3% to +5%.*

<b>Adjusted Operating Surplus Ratio</b>	0.3%	2.8%	-1.1%	-0.2%	-1.9%
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*In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants. The **Adjusted Operating Surplus Ratio** adjusts for the resulting distortion in the disclosed operating result for each year.*

*In June 2021, an advance payment was made for 2021/2022 for the Supplementary Roads Funding.*



**“Is Council covering its operating expenditure and depreciation charge from its operating revenue?”**

- A positive percentage result indicates that Council is covering costs and indicates available funding for future capital expenditure or ability to pay down debt.
- A negative percentage result indicates that Council is not covering costs and indicates the percentage increase required in operating revenue or the approximate decrease in operating expenses required to achieve a break-even operating.

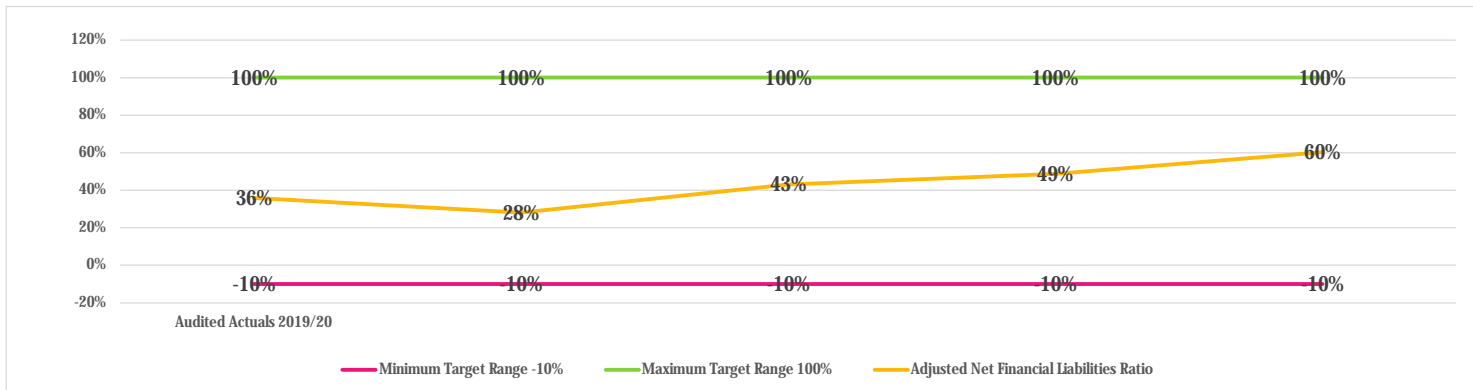
**FINANCIAL INDICATORS  
FOR THE YEAR ENDED 30th JUNE 2023**

	Audited Actuals 2019/20	Audited Actuals 2020/21	Annual Budget 2021/22	Forecast #3 2021/22	Budget 2022/23
<b>Net Financial Liabilities Ratio</b>					
<u>Net Financial Liabilities</u>	32%	24%	43%	47%	60%
<u>Total Operating Revenue</u>					

*Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue. Council's Target Range is -10% to +100%.*

<b>Adjusted Net Financial Liabilities Ratio</b>	36%	28%	43%	49%	60%
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*In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants. The **Adjusted Net Financial Liabilities Ratio** adjusts for the resulting distortion in the disclosed operating result for each year.*



**“Does Council have a manageable level of debt and other liabilities when considering its available revenue and other cash reserves?”**

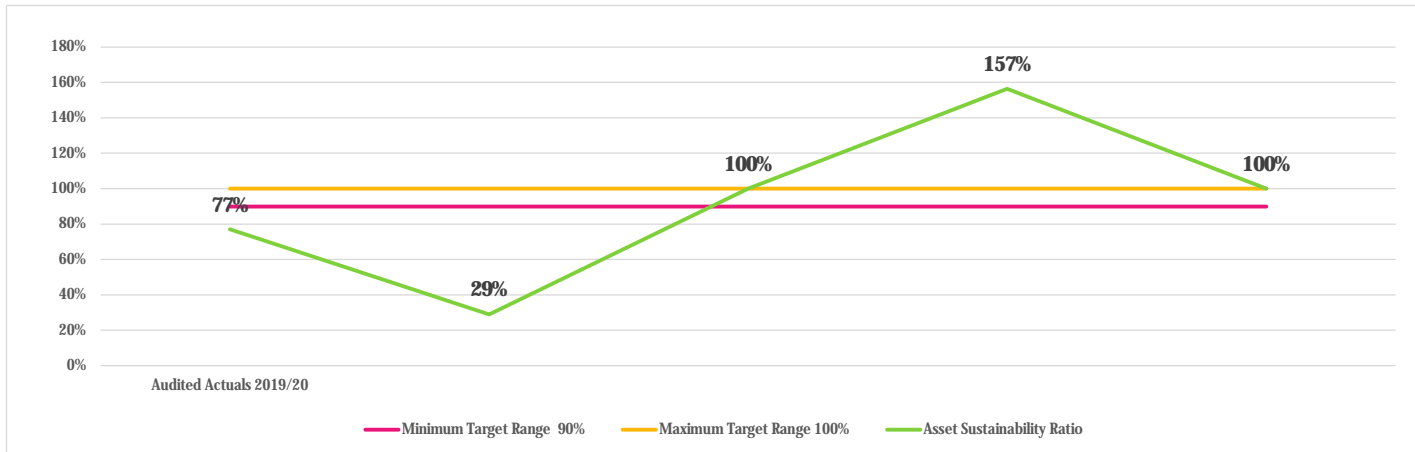
- A Target Range of -10% to 100% indicates that Council has a manageable level of debt and other liabilities.

**FINANCIAL INDICATORS**  
**FOR THE YEAR ENDED 30th JUNE 2023**

	Audited Actuals 2019/20	Audited Actuals 2020/21	Annual Budget 2021/22	Forecast #3 2021/22	Budget 2022/23
<b>Asset Sustainability Ratio</b>					
<u>Net Asset Renewals</u>	77%	29%	100%	157%	100%
<b>Infrastructure &amp; Asset Management</b>					
Plan required Expenditure					

*Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets. Council's Target Range is 90% to 100%.*

*Amount shown above with an asterisk (\*) indicate a change to the Operating Surplus Ratio formula compared to previous financial years. An amendment to the Amounts shown above with an asterisk (\*) indicate that depreciation expense for Library Books, Plant & Equipment, Furniture & Fittings assets has been used as a proxy, as these classes of assets are not included and planned for in the Infrastructure & Asset Management Plan.*



**“Is Council replacing its assets at the same rate as the assets are wearing out?”**

- A result within the Target Range of 90% to 100% indicates that sufficient funds have been allocated to replace Council assets.
- The Annual Budget for 2022/23 Asset Sustainability Ratio is 100%.
- This indicates that Council is allocating sufficient funds to replace its assets.

**Summary (based on the three ratios)**

The above ratios indicate that the Annual Budget for 2022/23 is financially sustainable:

- The Adjusted Operating Surplus is within the Target Range.
- The Adjusted Net Financial Liabilities are at acceptable levels.
- The Asset Sustainability Ratio of 100% is within the Target Range.

**STATEMENT OF COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 30th JUNE 2023**

Budget 2022/23

	Annual Budget 2021/22	Forecast #3 2021/22	Budget 2022/23
	\$	\$	\$
<b>INCOME</b>			
Rates	15,687,462	15,698,604	16,372,919
Statutory Charges	284,400	348,400	359,900
User Charges	2,572,706	2,440,472	2,711,201
Grants, Subsidies and Contributions	1,984,114	1,586,862	2,284,887
Investment Income	78,640	58,640	74,661
Reimbursements	902,902	1,050,661	834,561
Other Income	949,313	1,206,601	1,068,031
<b>Total Income</b>	<b>22,459,537</b>	<b>22,390,240</b>	<b>23,706,160</b>
<b>EXPENSES</b>			
Employee Costs	6,708,747	6,640,953	7,251,628
Materials, Contracts & Other Expenses	11,562,454	12,322,458	12,496,191
Finance Costs	261,090	197,630	236,176
Depreciation, Amort & Impairment	4,164,103	4,168,659	4,171,149
<b>Total Expenses</b>	<b>22,696,394</b>	<b>23,329,700</b>	<b>24,155,144</b>
<b>OPERATING SURPLUS / (DEFICIT)</b>	<b>(236,857)</b>	<b>(939,460)</b>	<b>(448,984)</b>
Asset disposal & fair value adjustments	-	-	-
Amounts received specifically for new or upgraded assets	1,281,020	1,513,930	3,042,000
Physical Resources received free of charge	-	-	-
<b>NET SURPLUS / (DEFICIT)</b>	<b>1,044,163</b>	<b>574,470</b>	<b>2,593,016</b>
Transferred to Equity Statement			
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>1,044,163</b>	<b>574,470</b>	<b>2,593,016</b>



**CASH FLOW STATEMENT**  
**FOR THE YEAR ENDED 30th JUNE 2023**

**Budget 2022/23**

	Annual Budget 2021/22	Forecast #3 2021/22	Budget 2022/23
	\$	\$	\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>			
Operating Receipts	21,630,919	21,573,123	22,798,298
Investment Receipts	78,640	58,640	74,661
<u>Payments</u>			
Operating Payments to suppliers & employees	(17,380,955)	(18,064,685)	(18,774,369)
Finance Payments	(261,090)	(197,630)	(236,176)
<b>Net Cash provided by (or used in) Operating Activities</b>	<b>4,067,514</b>	<b>3,369,448</b>	<b>3,862,414</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets	1,281,020	1,513,930	3,042,000
Sale of Replaced assets	45,500	45,500	186,000
Repayments of Loans by community groups	144,590	144,590	142,642
<u>Payments</u>			
Expenditure on renewal/replacement of assets	(2,603,500)	(4,120,083)	(2,250,000)
Expenditure on new/upgraded assets	(5,535,420)	(5,782,909)	(8,563,000)
Other Financial Assets net movement	-	-	-
Loans made to community groups	-	(80,000)	(100,000)
<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(6,667,810)</b>	<b>(8,278,972)</b>	<b>(7,542,358)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<u>Receipts</u>			
Proceeds from Borrowings	1,100,000	1,180,000	3,075,000
<u>Payments</u>			
Repayments of Borrowings	(504,589)	(504,589)	(521,510)
Repayments of Bridging Finance	-	-	-
Repayment of Lease Liabilities	(147,624)	(147,624)	(147,624)
<b>Net cash provided by (or used in) Financing Activities</b>	<b>447,787</b>	<b>527,787</b>	<b>2,405,866</b>
<b>Net Increase (Decrease) in cash Held</b>	<b>(2,152,509)</b>	<b>(4,381,737)</b>	<b>(1,274,078)</b>
Cash & Cash Equivalents at beginning of Period	4,906,152	7,783,638	3,401,901
<b>Cash &amp; Cash Equivalents at end of period</b>	<b>2,753,643</b>	<b>3,401,901</b>	<b>2,127,823</b>

	<b>Annual Budget 2021/22</b>	<b>Forecast #3 2021/22</b>	<b>Budget 2022/23</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and Cash Equivalents	2,753,643	3,401,901	2,127,823
Trade and Other Receivables	1,701,161	1,547,928	1,547,928
Financial Assets	173,914	133,914	89,121
<b>Total Current Assets</b>	<b>4,628,718</b>	<b>5,083,743</b>	<b>3,764,872</b>
<b>Non-Current Assets</b>			
Financial Assets	488,017	568,017	570,168
Other Non-Current Assets	-	163,116	163,116
Infrastructure, Property, Plant & Equipment			
Land	78,762,300	78,760,000	78,760,000
Buildings	25,805,522	25,762,995	27,799,429
Infrastructure	103,562,187	103,415,329	107,153,625
Plant and Equipment	1,060,941	1,038,529	1,385,511
Furniture and Fittings	226,458	164,570	337,769
Resource Recovery Centre	2,416,338	3,729,775	4,299,715
Leisure Centre	15,882,562	15,834,831	15,425,831
Right-of-Use Assets	736,284	810,337	810,337
<b>Total Non-Current Assets</b>	<b>228,940,609</b>	<b>230,247,499</b>	<b>236,705,501</b>
<b>Total Assets</b>	<b>233,569,327</b>	<b>235,331,242</b>	<b>240,470,373</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade and Other Payables	2,833,909	2,338,668	2,331,293
Borrowings	635,166	688,467	685,848
Provisions	921,321	969,811	969,811
<b>Total Current Liabilities</b>	<b>4,390,396</b>	<b>3,996,946</b>	<b>3,986,952</b>
<b>Non-Current Liabilities</b>			
Trade and Other Payables	-	14,637	14,637
Borrowings	8,008,460	8,130,194	10,686,303
Provisions	2,421,123	3,955,587	3,955,587
<b>Total Non-Current Liabilities</b>	<b>10,429,583</b>	<b>12,100,418</b>	<b>14,656,527</b>
<b>Total Liabilities</b>	<b>14,819,979</b>	<b>16,097,364</b>	<b>18,643,479</b>
<b>NET ASSETS</b>	<b>218,749,347</b>	<b>219,233,877</b>	<b>221,826,893</b>
<b>EQUITY</b>			
Accumulated Surplus	41,915,040	42,402,360	44,995,376
Asset Revaluation Reserves	175,563,506	175,563,506	175,563,506
Other Reserves	1,270,801	1,268,011	1,268,011
<b>TOTAL EQUITY</b>	<b>218,749,347</b>	<b>219,233,877</b>	<b>221,826,893</b>

**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30th JUNE 2023**

**Budget 2022/23**

	Accumulated Surplus \$	Asset Revaluation Reserve \$	Other Reserves \$	TOTAL EQUITY \$
<b>Budget 2022/23</b>				
<b>Balance at end of previous reporting period</b>	<b>42,402,360</b>	<b>175,563,506</b>	<b>1,268,011</b>	<b>219,233,877</b>
Restated opening balance	42,402,360	175,563,506	1,268,011	219,233,877
<b>Net Surplus/ (Deficit) for Year</b>	<b>2,593,016</b>	<b>-</b>	<b>-</b>	<b>2,593,016</b>
<b>Balance at End of Period - 30 June 2023</b>	<b>44,995,376</b>	<b>175,563,506</b>	<b>1,268,011</b>	<b>221,826,893</b>

**Forecast #3 2021/22**

<b>Balance at end of previous reporting period</b>	<b>41,827,890</b>	<b>175,563,506</b>	<b>1,268,011</b>	<b>218,659,407</b>
Restated opening balance	41,827,890	175,563,506	1,268,011	218,659,407
<b>Net Surplus/ (Deficit) for Year</b>	<b>574,470</b>	<b>-</b>	<b>-</b>	<b>574,470</b>
<b>Balance at End of Period - 30 June 2022</b>	<b>42,402,360</b>	<b>175,563,506</b>	<b>1,268,011</b>	<b>219,233,877</b>

**Annual Budget 2021/22**

<b>Balance at end of previous reporting period</b>	<b>40,870,859</b>	<b>175,563,506</b>	<b>1,270,801</b>	<b>217,705,166</b>
Restated opening balance	40,870,859	175,563,506	1,270,801	217,705,166
<b>Net Surplus/ (Deficit) for Year</b>	<b>1,044,182</b>	<b>-</b>	<b>-</b>	<b>1,044,182</b>
<b>Balance at End of Period - 30 June 2022</b>	<b>41,915,041</b>	<b>175,563,506</b>	<b>1,270,801</b>	<b>218,749,348</b>

### Operating Income 2022/23

	Annual Budget 2021/22		Forecast #3 2021/22		Budget 2022/23	
	\$		\$		\$	
<b>Administration Operational Income</b>	<b>14,771,092</b>		<b>14,147,061</b>		<b>15,389,957</b>	
<b>Rates Income</b>	<b>12,999,133</b>		<b>13,010,275</b>		<b>13,555,844</b>	
Rates General		12,442,298		12,442,298		12,986,290
NRM Levy Reimbursement		694,331		703,027		712,806
Mandatory Rebates		-150,375		-152,702		-161,538
Discretionary Rebates		-27,121		-27,598		-28,507
Rates General Remitted		-5,000		-14,750		-5,000
Rates Discount		-65,000		-70,000		-73,207
Rates Fines		100,000		100,000		100,000
Rates & Legal Costs Recovered (NO GST)		10,000		30,000		25,000
<b>Grants Commissions Income</b>	<b>1,435,264</b>		<b>739,176</b>		<b>1,478,352</b>	
Grants Commission		1,435,264		739,176		1,478,352
<b>Interest Received</b>	<b>50,000</b>		<b>30,000</b>		<b>50,000</b>	
LGFA Deposit Interest		10,000		25,000		10,000
Bank Deposit Interest		40,000		5,000		40,000
<b>Other Administrative Income</b>	<b>286,695</b>		<b>367,610</b>		<b>305,761</b>	
Donations & Windfall Gains Received		1,000		1,326		1,000
Insurance - Special Events Cover		1,000		1,000		1,000
Freedom Of Information Charges		100		100		100
WHS Support - Shared Services Income		42,000		42,000		43,350
Centrelink Parental Allowance Received		13,815		34,700		4,750
Property Searches (GST Excl)		25,000		33,000		30,000
Staff Reimbursements - Uniform & Other		1,000		1,000		1,000
Receipt Roundings		-0		-0		-0
LSL received from other Councils		10,000		28,000		-0
Admin Costs Recovered		10,000		29,404		10,000
Lease/ Permit Fees for Council		5,000		5,000		500
Insurance Reimbursements		10,000		21,000		5,000
Salary Sacrifice - PED Reimbursement		2,000		2,000		2,000
Shared Services Costs Recovered & Reimbursement Income		19,748		19,748		-0
EPLGA Regional Assessment Panel		146,032		146,032		167,061
Reimbursement/ Refund of Contribution/Levy		-0		3,300		40,000
<b>Public Order &amp; Safety Operational Revenue</b>	<b>137,800</b>		<b>148,410</b>		<b>151,556</b>	
<b>Animal Management</b>	<b>127,300</b>		<b>137,300</b>		<b>140,000</b>	
Dog Registration Income (DCMB)		110,000		120,000		125,000
Dog Fines & Costs Recovered		15,000		15,000		12,000
Dog Control Other Income		2,000		2,000		3,000
Cat Trap Income		300		300		-0
Animal Management Equipment Hire Bonds		-0		-0		-0
<b>Fire Prevention</b>	<b>3,000</b>		<b>3,000</b>		<b>3,000</b>	
Bush Fire Prevention Fines		500		500		500
Fire Other Income - Cost Recovery		2,500		2,500		2,500
<b>Other Public Service Income</b>	<b>7,500</b>		<b>8,110</b>		<b>8,556</b>	
Services Levy Reimburse.		7,500		8,110		8,556
<b>Health Operational Revenue</b>	<b>25,300</b>	<b>25,300</b>	<b>30,300</b>	<b>30,300</b>	<b>11,400</b>	<b>11,400</b>
Immunization Program		20,400		20,400		-0
Health Inspection Other Income		500		500		500
Food Inspection Fees		-0		5,000		6,500
Septic Tank Application Income		1,000		1,000		1,000
High Risk Manufactured Water Income		3,400		3,400		3,400
<b>Social Security &amp; Welfare Operational Revenue</b>	<b>41,291</b>	<b>41,291</b>	<b>41,291</b>	<b>41,291</b>	<b>36,291</b>	<b>36,291</b>
Kirton Court Maintenance Fees		28,916		28,916		28,916
Kirton Court Contribution Liability		7,375		7,375		7,375
Youth-Led COVID-19 Recovery Grant		5,000		5,000		-0
<b>Housing &amp; Community Operational Income</b>	<b>4,474,907</b>		<b>4,791,346</b>		<b>4,937,074</b>	
<b>Cemetery Income</b>	<b>86,356</b>		<b>104,856</b>		<b>103,070</b>	
Cemetery Fees		75,000		85,000		85,000
Cemetery Prepaid Burials and Vaults		4,000		12,000		10,000
Headstone Permits		2,000		2,500		2,500
Cremator Lease Income		5,356		5,356		5,570
<b>Waste &amp; Recycling Service Charges</b>	<b>2,688,329</b>		<b>2,688,329</b>		<b>2,817,075</b>	
Recycling Service Charge		426,903		426,903		446,949
Waste Collection Service Charge		2,261,426		2,261,426		2,370,126
<b>Waste Management Income</b>	<b>1,093,000</b>		<b>1,216,190</b>		<b>1,446,500</b>	
Sangarb Fees - Landfill		900,000		900,000		1,150,000
Recycling Revenue		55,000		90,000		124,000
Tree Chipping Revenue		500		500		500
Sangarb Fees Greenwaste		85,000		85,000		97,000
Local Litter & Nuisance Act Income		2,500		2,500		2,500
Additional Bin Collection Service		50,000		60,000		72,500
Transport Relief Fund Grant		-0		78,190		-0
<b>Marina Tripartite Agreement</b>	<b>542,222</b>		<b>695,171</b>		<b>472,929</b>	
Lincoln Cove - DPII		23,000		23,000		25,000

**Operating Income 2022/23**

	Annual Budget 2021/22		Forecast #3 2021/22		Budget 2022/23	
	\$	\$	\$	\$	\$	\$
Marina Fund-Reimbursement		519,222		672,171		447,929
<b>Development Income</b>	<b>65,000</b>		<b>86,800</b>		<b>97,500</b>	
Town Planning - Other Income		-0		5,800		1,000
Development Lodgement fees		-0		16,000		20,000
Development Plan Assessment fee		65,000		65,000		68,000
Land Division fee		-0		-0		1,000
Statement of Requirement fees		-0		-0		5,000
Public Notification fee		-0		-0		1,500
DA - Extension of Approval or Consent		-0		-0		1,000
<b>Protection of the Environment Operational Revenue</b>	<b>115,000</b>	<b>115,000</b>	<b>55,000</b>	<b>55,000</b>	<b>60,000</b>	<b>60,000</b>
Recycled Water Scheme Sales		115,000		55,000		60,000
<b>Sport &amp; Recreation Operational Income</b>	<b>605,734</b>		<b>733,050</b>		<b>634,565</b>	
<b>Nautilus Arts Centre</b>	<b>400,184</b>		<b>408,700</b>		<b>378,280</b>	
Nautilus Arts Centre Facilities and Gallery Hire		10,000		10,000		5,000
Nautilus Arts Centre Operational donations and grants		1,000		1,000		500
Nautilus Arts Centre Production Merchandise Income		500		500		500
Nautilus Arts Centre Production and Concert Ticket Sales - Purchased Shows		30,000		30,000		-0
Nautilus Arts Centre Production and Concert Ticket Sales - Hired Shows		110,000		110,000		110,000
Nautilus Arts Centre Production and Concert Ticket Sales (GST Exempt)		1,000		1,000		1,000
Nautilus Arts Centre Card/Program Income		3,500		3,500		4,000
Nautilus Arts Centre Gallery and Shop Sales Income		90,000		90,000		90,000
Nautilus Arts Centre Bar Sales Income		6,000		6,000		6,000
Gallery & Shop Sales - Commission Income		20,000		20,000		25,000
Production and Concert Ticket Sales - Commission Income		10,000		10,000		10,000
Nautilus Theatre - Hire Fees		35,000		35,000		35,000
Production Reimbursement of Costs		1,000		1,000		1,000
Area Sponsorship Income		2,000		2,000		-0
Gallery Exhibition Sponsorship		3,000		3,000		3,000
Art Prize Nomination Fee		2,500		2,500		3,000
Art Prizes - Sponsorship and Donations Received		7,000		7,000		10,000
Nautilus Arts Centre - R&R Lease and Outgoings Payments		67,684		76,200		74,280
<b>Other Hall Income</b>	<b>3,000</b>		<b>3,000</b>		<b>3,000</b>	
Arteyrea Hall Hire Fees		3,000		3,000		3,000
<b>Community Library</b>	<b>106,050</b>		<b>122,050</b>		<b>97,285</b>	
Library PLSA Grant		92,000		106,800		83,235
Library Item Replacement - admin fee		50		50		50
Library Item Replacement		1,000		1,000		500
Library Book Sale Income		3,000		3,000		3,000
Library Other Income		5,000		6,200		5,000
Library Contributions Received DCLEP		5,000		5,000		5,000
Library Events Income		-0		-0		500
<b>Parkalla Trail</b>	<b>1,500</b>		<b>2,000</b>		<b>2,000</b>	
Parks and Gardens Trainee Salary Subsidy & Incentives		-0		-0		-0
Bond for Use of Council Parks & Reserves		-0		-0		-0
Parks & Reserves Income (including equipment hire)		1,000		1,000		1,000
Parks & Reserves Permit Fees		500		1,000		1,000
<b>Leisure Centre</b>	<b>24,000</b>		<b>27,000</b>		<b>30,000</b>	
Stadium User Fees		24,000		27,000		30,000
<b>Other Sport &amp; Recreation Income</b>	<b>71,000</b>		<b>170,300</b>		<b>124,000</b>	
Sport & Recreation Reimbursements (Insurance)		20,000		26,500		13,000
Sport & Recreation Reimbursements (Water)		25,000		25,000		20,000
Sport & Recreation Reimbursements (Other)		1,000		1,000		1,000
Ravendale Electricity Reimbursement		25,000		25,000		20,000
Arts Activation Strategy Funding		-0		70,000		70,000
Australia Day COVID Safe Grant		-0		22,800		-0
<b>Mining, Manufacturing &amp; Construction Operational Income</b>	<b>60,000</b>	<b>60,000</b>	<b>90,000</b>	<b>90,000</b>	<b>82,000</b>	<b>82,000</b>
DA Assess Against Build R		60,000		60,000		45,000
DA App. Certif. Occupancy		-0		-0		2,000
Application for Ess Safety Provisions		-0		-0		5,000
Building Act Other		-0		-0		-0
DA Asses Building Rules - Other Councils		-0		30,000		30,000
<b>Transport &amp; Communication Operational Revenue</b>	<b>413,200</b>		<b>514,570</b>		<b>713,300</b>	
<b>Grant Funding Income</b>	<b>389,850</b>		<b>484,070</b>		<b>682,800</b>	
Grants Commission Road Funding		165,750		229,350		458,700
Local Roads & Community Infrastructure		-0		30,620		-0
Roads to Recovery		224,100		224,100		224,100
<b>Parking Control</b>	<b>10,500</b>		<b>10,500</b>		<b>10,500</b>	
Onstreet Parking Expriations		10,000		10,000		10,000
Onstreet Parking Impound Fees		500		500		500
<b>Other Footpath Income</b>	<b>12,850</b>		<b>20,000</b>		<b>20,000</b>	
Contributions Received for Development Driveway Access Crossovers		-0		-0		-0
Business Use of Footpath Income		12,850		20,000		20,000

**Operating Income 2022/23**

	Annual Budget 2021/22			Forecast #3 2021/22			Budget 2022/23		
	\$			\$			\$		
<b>Economic Affairs Operational Revenue</b>	<b>879,100</b>			<b>794,600</b>			<b>680,600</b>		
<b>Visitor Information Centre</b>	<b>831,100</b>			<b>746,600</b>			<b>654,600</b>		
Tour Sales			600,000			450,000			450,000
Souvenirs & Local Produce Sales			150,000			125,000			130,000
MH Permit Income			5,000			8,000			5,000
Tour Sales Commissions			66,000			57,000			60,000
Commissions Other			1,000			1,000			500
Online Booking Commissions			2,000			6,000			5,000
Online Booking Fees			2,000			6,000			4,000
Wage Subsidies			-0			10,000			-0
Reimbursements and costs recovered			100			100			100
Operator Contributions			5,000			5,000			-0
<b>Other Tourism Income</b>	<b>48,000</b>			<b>48,000</b>			<b>26,000</b>		
Cruise Ship Costs Recovered			28,000			28,000			26,000
Economic Development Strategy Funding			20,000			20,000			-0
SAVIC Network Conference Funding Received			-0			-0			-0
<b>Other Purposes NEC Operational Revenue</b>	<b>936,113</b>			<b>1,044,612</b>			<b>1,009,417</b>		
<b>Community Loan</b>	<b>28,640</b>			<b>28,640</b>			<b>24,661</b>		
Community Loans - Interest			28,640			28,640			24,661
<b>Plant &amp; Machinery Overheads and Income</b>	<b>228,000</b>			<b>226,000</b>			<b>228,000</b>		
Plant Mach Hire Overhead			220,000			220,000			220,000
Diesel Fuel Rebate			8,000			6,000			8,000
<b>Employee Overheads and Income</b>	<b>623,503</b>			<b>731,002</b>			<b>705,826</b>		
Works indirect expenditure allocation overhead			522,603			531,102			605,826
Employee Private use of vehicle Group B Contributions			900			900			-0
LGA Workers Comp Scheme, Risk Management & Insurance Rebate			100,000			199,000			100,000
<b>Private Works Income</b>	<b>14,800</b>			<b>14,800</b>			<b>12,000</b>		
Private Works Undertaken Income			10,000			10,000			10,000
Vandalism Reimbursements			4,800			4,800			2,000
<b>Rental &amp; Lease Income</b>	<b>41,170</b>			<b>44,170</b>			<b>38,930</b>		
Rental Income - Flinders Theatre			32,500			32,500			30,000
Lease Income - Park Terrace / Centenary Oval Land Portion			-0			3,000			-0
Other Income			8,670			8,670			8,930

**Operational Initiatives 2022/23**

		Annual Budget 2021/22		Forecast #3 2021/22		Budget 2022/23	
		\$		\$		\$	
<b>Administration</b>		<b>-4,603,715</b>		<b>-4,981,796</b>		<b>-5,730,288</b>	
<b>Advertising</b>		<b>-36,100</b>		<b>-55,504</b>		<b>-40,000</b>	
Advertising	General Advertising		-1,000		-20,404		-1,000
	Council News Page		-12,000		-12,000		-12,500
	Corporate Community Advertising		-7,000		-7,000		-7,000
	Council Radio Community Advertising		-15,100		-15,100		-15,500
	Promotional Material		-1,000		-1,000		-4,000
<b>Professional Services</b>		<b>-133,280</b>		<b>-224,619</b>		<b>-266,780</b>	
Audit Services	Audit Services		-22,000		-21,300		-20,000
	Audit Travel & Accom		-4,500		-4,730		-4,000
Audit & Risk Committee			-2,280		-2,280		-2,280
Consultant Fees	Asset Revaluations		-50,000		-50,000		-50,000
	General Consultants		-15,000		-84,809		-30,000
	CEO - Recruitment & Performance Review		-5,000		-4,000		-4,000
	Electoral Roll - Annual Review & Maintenance		-4,500		-4,500		-4,500
	Executive Special Projects		-0		-0		-20,000
	ESCOSA Rates Review		-0		-0		-52,000
	Emergency Management Plan		-0		-0		-20,000
	Asset Maturity Assessment		-0		-0		-10,000
	Infrastructure Development Guidelines		-0		-0		-15,000
Legal Charges	Legal Charges		-10,000		-15,000		-10,000
	Governance Legal Fees		-5,000		-15,000		-10,000
	Human Resources Legal Fees		-5,000		-13,000		-10,000
	Council Properties Legal Fees		-10,000		-10,000		-5,000
<b>Banking Services</b>		<b>-45,550</b>		<b>-45,550</b>		<b>-57,650</b>	
Bank Charges			-500		-500		-600
Bank Variations & Cash Adjustments			-50		-50		-50
Bank Charges GST Inclusive			-45,000		-45,000		-57,000
<b>Operational Building Expenses</b>		<b>-564,513</b>		<b>-661,610</b>		<b>-701,018</b>	
Depreciation Equipment			-82,543		-82,543		-37,402
Impairment			-0		-620		-0
Insurance	Insurance		-365,000		-446,477		-501,010
Building Maintenance	Non Asset Purchase (under \$3000)		-10,000		-15,000		-10,000
	Maintenance		-10,000		-10,000		-10,000
	End User Computer Devices - Ongoing Replacement		-10,000		-20,000		-60,000
	Elected Members - IT Equipment		-1,000		-1,000		-0
Building Maintenance	Office Building Maintenance		-17,970		-17,970		-20,106
	Office Building Utilities		-28,000		-28,000		-23,500
	Office Building Cleaning		-40,000		-40,000		-39,000
<b>WHS &amp; Risk Management Expenses</b>		<b>-157,964</b>		<b>-164,045</b>		<b>-225,688</b>	
	WHS & Risk Management - training		-5,000		-5,000		-33,000
	WHS Employee Health Programs		-3,000		-3,000		-3,000
	WHS & Risk Management - other		-2,500		-2,500		-5,000
	WHS First Aid Officers Allowances		-1,560		-1,200		-2,200
	WHS & Risk Admin Salary & Super		-135,904		-142,345		-140,488
	LG Risk Mgt Fund Expend - WHS Initiatives		-10,000		-10,000		-42,000
<b>Staffing Expenses</b>		<b>-1,697,126</b>		<b>-1,727,811</b>		<b>-1,919,870</b>	
Administration Training	Training - Personal & Professional Development Courses		-10,000		-10,000		-10,000
	Corporate & Governance Training Costs		-10,000		-10,000		-10,000
Executive Meeting, Training & Travel Expenses			-6,000		-6,000		-6,000
Administration Salaries	Finance & Business Salaries		-578,121		-578,121		-717,713
	Corporate Governance Salaries		-860,774		-860,774		-917,582
Motor Vehicle Allowances			-28,498		-28,498		-29,879
Administration Superannuation	Finance & Business Superannuation		-75,156		-75,156		-96,891
	Corporate Governance Superannuation		-104,522		-104,522		-119,993
Salary Sacrifice PED Purchases			-2,000		-2,000		-2,000
Centrelink Parental Allowance Paid			-13,815		-34,700		-7,126
Paid Parental Leave Allowance			-7,200		-17,000		-200
Internet & Mobile Phone Allowance			-1,040		-1,040		-2,486
<b>IT Communication Expenses</b>		<b>-487,564</b>		<b>-560,844</b>		<b>-878,135</b>	
IT Communications	IT Communications		-15,000		-37,500		-29,500
	Website Hosting Charges		-9,360		-9,360		-9,500
	Website & Intranet Development		-0		-0		-2,500
	My Local App Development		-2,100		-2,100		-2,250
Telephone	Telephone		-33,000		-33,000		-24,000
	Telephone Maintenance		-10,000		-0		-8,000
	After Hours Call Service		-5,000		-5,000		-4,000
Computer System	Accounting Software (ITVision)		-83,500		-84,500		-42,500
	System Contractor (Iocane)		-55,000		-85,000		-81,000
	IT Disaster Recovery Test		-4,500		-4,500		-4,500
	Application Software		-6,000		-23,780		-26,550
	MapInfo*		-13,000		-13,000		-6,600
	Synergy Online Support -Annual Fee		-1,000		-1,000		-1,000
	Computer Server Maint Licencing Exp		-66,000		-66,000		-50,000
	Computer Software Licencing Exp		-50,000		-72,000		-32,000
	Tonkin / Conquest Software Asset Management		-10,000		-10,000		-10,000
	GIS Implementation and Annual Fees		-0		-0		-24,000

**Operational Initiatives 2022/23**

		Annual Budget 2021/22		Forecast #3 2021/22		Budget 2022/23	
		\$		\$		\$	
	Implement Enterprise Software		-0		-0		-321,000
	Cyber Security		-10,000		-0		-33,000
Information Technology -	IT - Salaries		-100,092		-100,092		-144,742
	IT - Superannuation		-12,512		-12,512		-18,493
	IT - Training		-1,500		-1,500		-3,000
<b>Operational Administration Expenses</b>			<b>-183,800</b>		<b>-246,310</b>		<b>-212,600</b>
	Other General OperationsFringe Benefits Tax		-62,000		-62,000		-85,000
	Vehicle Private Use - Group B		-4,000		-4,000		-0
	Agency Commission Fees		-10,000		-30,000		-10,000
	Uniforms		-10,000		-10,000		-12,500
	Security Cash Collection		-1,000		-1,000		-1,000
	Records Destruction		-1,000		-1,000		-1,000
	Pre-Employment Costs		-5,000		-15,000		-15,000
	Working with Children Checks for Existing Employees		-0		-1,650		-1,000
	Recruitment Costs		-20,000		-55,000		-25,000
	Staff Incentive Awards		-0		-2,020		-0
	Records Storage, Retrieval And Transfer Costs		-7,000		-7,000		-7,000
	Staff Appreciation Dinner		-10,000		-3,540		-0
	Employee Assistance Program		-2,500		-2,500		-2,500
	Sundry Staff Expenses (incl GST)		-3,000		-3,000		-4,000
	Fuel Card Fees		-1,600		-1,600		-1,600
	Other Expenditure		-4,500		-4,500		-4,500
Other General Operations	Security Staff Expenses		-1,200		-1,500		-1,500
Gen-Op Printing	Printing		-10,000		-10,000		-10,000
Stationery & photocopy	Stationery		-10,000		-10,000		-10,000
Postage/Freight	Postage/Freight GST Applied		-20,000		-20,000		-20,000
Operational New Initiatives			-0		-0		-0
Expenses Oncharged to Third Parties			-1,000		-1,000		-1,000
<b>Rating Expenses</b>			<b>-730,481</b>		<b>-728,571</b>		<b>-748,889</b>
	Assessment maintenance		-35,000		-33,090		-35,000
	Rates Fines Remitted		-1,000		-1,000		-1,000
	NRM Levy Rebates		-150		-150		-82
	NRM Levy		-694,331		-694,331		-712,806
<b>Community Expenses</b>			<b>-139,000</b>		<b>-130,000</b>		<b>-140,292</b>
	Public & Community Civic & Mayoral Receptions, Events & Functions		-5,000		-5,000		-5,000
	Governance Functions		-2,000		-2,000		-2,000
	DPTI e-Planning Contribution Portal		-6,000		-6,000		-6,200
	Community Grant Funding In Kind Community Funding - Function Requests		-10,000		-10,000		-10,092
	In Kind Community Funding - Tunarama		-15,000		-0		-15,000
	Major Community Funding		-57,000		-62,000		-57,000
	Major Community Programs - Liveable & Active Communities		-30,000		-30,000		-30,000
	Minor Community Funding		-6,000		-6,000		-6,000
Donations	Other Donations		-0		-1,000		-1,000
	Business Excellence Awards		-1,000		-1,000		-1,000
	Volunteers - General		-2,000		-2,000		-2,000
	Council Member Discretionary Fund		-5,000		-5,000		-5,000
<b>Elected Body Expenses</b>			<b>-282,305</b>		<b>-290,900</b>		<b>-372,305</b>
	Mayoral Allowance		-58,628		-59,000		-60,064
	Elected Members Elected members		-0		-0		-75,000
	Elected Members ExpenditureMembers Allowances		-135,577		-132,800		-138,900
	Mayoral Expenses		-6,000		-11,000		-6,000
	Training & Travel		-5,000		-5,000		-10,000
	Members Other Expenses		-5,100		-5,100		-5,161
Subscriptions	Subscriptions IGA		-36,000		-36,000		-36,000
	Subscriptions EPLGA		-30,000		-30,000		-30,000
	Subscriptions Other		-6,000		-12,000		-11,180
<b>Other Administrative Expenses</b>			<b>-146,032</b>		<b>-146,032</b>		<b>-167,061</b>
	Shared Services & ProjectsRegional Public Health Plan		-0		-0		-0
	EPLGA Regional Assessment Panel		-146,032		-146,032		-167,061
<b>Public Order &amp; Safety</b>			<b>-597,814</b>		<b>-598,164</b>		<b>-577,822</b>
<b>Animal Management</b>			<b>-393,354</b>		<b>-393,704</b>		<b>-406,487</b>
	Dog Pound Build Maintenance		-2,500		-2,500		-2,500
	Dog Pound Equip. Maintenance		-500		-500		-500
	Dog Control Other ExpensesOther Expenditure		-14,600		-14,600		-25,000
	Printing, Postage & Stationery		-3,500		-3,500		-3,623
	Dog Food / Cleaning		-1,500		-1,500		-1,500
	Dogs - Legal Costs		-1,500		-1,500		-1,500
	Dogs - Fine Enforcement Recovery Costs		-2,000		-2,000		-1,500
	Dogs - Signage		-3,000		-3,000		-0
	Dog Microchipping Day - General Expenses		-1,000		-1,000		-1,000
	Dogs - PPE		-500		-850		-500
	Animal Management Plan		-0		-0		-0
	Cat Expenditure		-3,500		-3,500		-0
	Dog - Waste Disposal Bags		-0		-0		-5,800
	Compliance Officer Training		-4,500		-4,500		-4,500
	Compliance Officers Compliance Officer Salary - Animal Management Tasks		-162,642		-162,642		-129,177
	Salaries - Animal On-Call Allowance		-12,995		-12,995		-15,808



**Operational Initiatives 2022/23**

		Annual Budget 2021/22		Forecast #3 2021/22		Budget 2022/23	
		\$		\$		\$	
Compliance Officers - Vehicle Use - Compliance Officer			-20,000		-20,000		-20,000
Other General Public Services - Compliance Officer Memberships			-120		-120		-120
	Regulatory Services Salaries		-123,985		-123,985		-155,348
	Regulatory Services Superannuation		-16,118		-16,118		-20,792
Compliance Officer Superannuation - Animal Management			-18,894		-18,894		-17,319
<b>Fire Prevention</b>			<b>-203,210</b>		<b>-203,210</b>		<b>-171,336</b>
Fire Prevention	Bushfire Prevention Program - Maintenance		-179,953		-179,953		-156,030
	Observation Tower Maintenance		-1,400		-1,400		-1,400
	Fire Clean Up Costs		-2,500		-2,500		-2,500
Fire Access Track Upgrade	Fire Access Track Upgrades		-11,357		-11,357		-3,106
Fire Prevention Officers	Other Expenditure		-4,500		-4,500		-4,600
	Training & Travel		-3,500		-3,500		-3,700
<b>Other</b>			<b>-1,250</b>		<b>-1,250</b>		<b>-0</b>
Community & Emergency Services	Membership Leave		-1,250		-1,250		-0
<b>Health</b>			<b>-298,747</b>		<b>-320,347</b>		<b>-257,318</b>
<b>Health &amp; Immunization Expenses</b>			<b>-292,401</b>		<b>-314,001</b>		<b>-252,118</b>
Preventative Services	Immunisations		-20,400		-20,400		-2,000
	COVID-19 Associated Expenditure		-5,000		-26,600		-6,000
EHO Training			-5,000		-5,000		-6,000
Health Inspection Other	Other Expenditure		-7,000		-7,000		-7,245
	Health Legal Advice		-2,000		-2,000		-2,000
	Environmental Health HRMW Sample Testing		-1,200		-1,200		-1,200
	Environmental Health Office		-0		-0		-500
Environmental Health Office (EHO)			-222,390		-222,390		-199,870
Superannuation			-28,911		-28,911		-26,803
Other Health Services	Sharps Syringe Disposal		-500		-500		-500
<b>Plant &amp; Pests Expenses</b>			<b>-6,346</b>		<b>-6,346</b>		<b>-5,200</b>
Vertebrate Pests Exp.	Vertebrate Pests Other		-5,542		-5,542		-4,500
Noxious Insects Exp.	Noxious Insects Expenditure		-804		-804		-700
<b>Social Security and Welfare</b>			<b>-48,228</b>		<b>-48,228</b>		<b>-47,838</b>
<b>Kirton Court Units</b>			<b>-33,228</b>		<b>-33,228</b>		<b>-37,838</b>
Kirton Court Units	Resident Funded Maintenance		-9,000		-9,000		-9,000
	Utilities & Other Expenditure		-10,500		-10,500		-10,976
	Council Funded Expenses		-5,328		-5,328		-9,000
Kirton Court Units Rates			-8,400		-8,400		-8,862
<b>Community Support</b>			<b>-7,000</b>		<b>-7,000</b>		<b>-2,000</b>
Building Age & Dementia Friendly Community Projects			-2,000		-2,000		-2,000
Youth-Led COVID-19 Recovery Grant Expenditure			-5,000		-5,000		-0
<b>Other Social Security &amp; Welfare Services</b>			<b>-8,000</b>		<b>-8,000</b>		<b>-8,000</b>
Reconciliation Plan			-8,000		-8,000		-8,000
<b>Housing and Community Amenities</b>			<b>-5,733,610</b>		<b>-5,968,934</b>		<b>-5,962,960</b>
<b>Cemetery</b>			<b>-136,753</b>		<b>-144,332</b>		<b>-160,730</b>
Cemetery Operational Expenditure	Happy Valley		-7,951		-7,951		-12,381
	North Shields - Maintenance		-3,021		-6,501		-8,100
	Pioneer Cemetery		-1,521		-2,120		-8,669
	North Shields - Curator Contractor		-96,060		-96,060		-100,380
	North Shields - Plaques		-3,000		-6,500		-11,000
	North Shields - Utilities		-21,000		-21,000		-16,000
	North Shields - Cemetery Rafts & Cremation Beds		-4,000		-4,000		-4,000
	Cemeteries Association Membership		-200		-200		-200
<b>Public Conveniences</b>			<b>-169,276</b>		<b>-169,803</b>		<b>-165,839</b>
Public Toilets Other Expenditure	Lincoln Cove Toilets		-11,393		-11,920		-14,053
	Public Toilets Other		-157,883		-157,883		-151,786
<b>Community Safety</b>			<b>-12,430</b>		<b>-12,430</b>		<b>-12,330</b>
CCTV Operations	CCTV Operations		-6,100		-6,100		-6,000
CCTV Depreciation			-6,330		-6,330		-6,330
<b>Waste Collection</b>			<b>-2,401,731</b>		<b>-2,406,731</b>		<b>-2,360,002</b>
San Garbage Building Maint			-5,820		-10,820		-10,655
Weighbridge Software Operating Expenses			-200		-200		-200
Garbage Collection	Households		-431,135		-431,135		-465,000
San Garbage Parks & Streets	Busiest District		-49,056		-49,056		-53,000
Garbage Disposal	Hassell Road Operations		-471,371		-471,371		-470,000
	Disposal (Eyre Waste site)		-1,153,380		-1,153,380		-1,100,000
	Disposal (Transport)		-227,218		-227,218		-224,536
Sanitation & garbage other	Streets Bin Maintenance		-1,782		-1,782		-4,356
	RRC - Revegetation		-2,000		-2,000		-2,000
	Groundwater & Landfill Gas Monitoring		-25,000		-25,000		-25,000
	Landfill Gas Burner		-4,769		-4,769		-5,254
	Waste Management Strategy		-30,000		-30,000		-0
<b>Recycling</b>			<b>-474,910</b>		<b>-525,910</b>		<b>-545,689</b>
Recycling Expenditure	Tree Chipping		-50,000		-50,000		-55,000

## Operational Initiatives 2022/23

		Annual Budget 2021/22		Forecast #3 2021/22		Budget 2022/23	
		\$		\$		\$	
	Recycling Processing, Bailing & Freight		-205,000		-256,000		-264,410
	Recycling Kerbside Collection		-219,910		-219,910		-226,279
<b>Landfill</b>			<b>-926,576</b>		<b>-926,576</b>		<b>-941,060</b>
	Solid Waste Levy Return		-770,000		-770,000		-800,000
	San Garbage Depreciation		-77,050		-77,050		-61,000
	Landfill Cell 4 Depreciation		-35,466		-35,466		-36,000
	RRC Capping Amortisation		-26,000		-26,000		-26,000
	RRC Post Closure Amortisation		-18,060		-18,060		-18,060
<b>Street Cleaning</b>			<b>-102,850</b>		<b>-102,850</b>		<b>-106,450</b>
	Street Cleaning Lincoln Cove		-1,850		-1,850		-1,915
	Other Areas		-101,000		-101,000		-104,535
<b>Litter &amp; Nuisance Expenditure</b>			<b>-2,500</b>		<b>-2,500</b>		<b>-2,500</b>
	Litter & Nuisance Expenditure Local Litter & Nuisance Act Enforcement Expenditure		-2,500		-2,500		-2,500
<b>Street Lighting</b>			<b>-220,000</b>		<b>-220,000</b>		<b>-220,000</b>
	Street Lighting Lincoln Cove		-20,000		-20,000		-20,000
	Other Areas		-200,000		-200,000		-200,000
<b>Town Planning</b>			<b>-267,117</b>		<b>-315,065</b>		<b>-313,398</b>
	Town Planning Travel & Training		-4,000		-4,000		-4,000
	Town Planning Salaries Town Pl Salaries		-169,363		-120,557		-183,656
	Town Planning Superannuation		-29,214		-22,869		-25,295
	Town Planning Legal Fees Legal Fees		-10,000		-10,000		-10,000
	Town Planning Consultant General Planning		-5,000		-70,000		-5,000
	Development Applications - Technical Assessments		-0		-10,000		-5,000
	Town Planning Other Expenses Planning Advertising		-1,500		-1,500		-500
	Certificate of Title Expenses		-0		-0		-1,000
	Bluebeam Licencing & Software		-1,000		-1,000		-850
	Town Planning Subscriptions		-600		-600		-600
	Council Contribution to EPLGA Regional Assessment Panel		-26,440		-26,440		-30,720
	Survey Costs/Land Divisions		-0		-4,574		-0
	Development Application Fees Waived		-0		-2,500		-1,500
	Land Division Infrastructure Expenses		-0		-1,025		-0
	Planning Project Development Masterplan Project Development		-20,000		-40,000		-45,277
<b>Tripartite Agreement</b>			<b>-497,940</b>		<b>-599,403</b>		<b>-587,562</b>
	Marina Fund - DPTI LGFA transfer		-23,000		-23,000		-23,000
	Marina Fund - 20% Rates		-206,040		-206,040		-215,312
	Marina Tripartite Maintenance Work		-266,900		-368,363		-347,250
	Lincoln Cove Marina Expenses		-2,000		-2,000		-2,000
<b>Lincoln Cove</b>			<b>-5,200</b>		<b>-5,200</b>		<b>-5,200</b>
	Lincoln Cove Pontoon Lease		-5,200		-5,200		-5,200
<b>Stormwater Management</b>			<b>-516,327</b>		<b>-538,134</b>		<b>-542,200</b>
	Stormwater Drainage Maintenance Maintenance		-80,971		-85,000		-110,591
	Stormwater Dredging - Laguna Beach		-25,000		-25,000		-0
	Liverpool St Pump Station Drainage		-7,000		-7,000		-2,500
	Le Brun St Pump Station Drainage		-17,302		-30,000		-14,555
	Eyre Street Pump Station		-10,302		-10,302		-9,555
	Eyre Street Pump Station Outfall Repairs		-0		-5,080		-0
	Decommission and Remove Liverpool Street Pump Station		-0		-0		-25,000
	Stormwater Drainage Depreciation		-375,752		-375,752		-380,000
<b>Protection of the Environment</b>			<b>-291,772</b>		<b>-295,439</b>		<b>-256,284</b>
<b>Environment Protection</b>			<b>-57,074</b>		<b>-57,074</b>		<b>-41,325</b>
	Storm Damage Storm Damage		-15,211		-15,211		-15,547
	Water Sensitive Urban Development Basin Maintenance		-1,863		-1,863		-777
	Environmental Strategies Environmental Initiatives		-40,000		-40,000		-25,000
<b>Water Reuse Scheme</b>			<b>-234,698</b>		<b>-238,365</b>		<b>-214,960</b>
	Depreciation Water Reuse Scheme Infrastructure		-108,765		-108,765		-116,000
	Water Re-Use facility Electricity		-27,000		-27,000		-22,000
	Consumables		-20,000		-20,000		-17,000
	Equipment Maintenance		-47,933		-51,600		-48,530
	Telephone Connection		-4,000		-4,000		-4,430
	Soil & Groundwater Monitoring		-7,000		-7,000		-7,000
	Recycled Water Network Review		-20,000		-20,000		-0
<b>Sport &amp; Recreation</b>			<b>-4,718,187</b>		<b>-4,884,934</b>		<b>-4,736,418</b>
<b>Halls Maintenance</b>			<b>-120,421</b>		<b>-159,921</b>		<b>-168,553</b>
	Halls Building Maintenance Nautilus Arts Centre Building Maintenance		-29,640		-35,640		-28,553
	Arteyrea Building Maintenance		-3,781		-3,781		-3,000
	Utilities - Electricity, Water and Gas		-57,000		-57,000		-54,000
	Nautilus Arts Centre Cleaning		-30,000		-63,500		-83,000
<b>Nautilus Arts Centre Operations</b>			<b>-719,528</b>		<b>-727,084</b>		<b>-683,671</b>
	Nautilus Arts Centre (Civic Theatre Stage Expenses		-2,000		-2,000		-2,000

**Operational Initiatives 2022/23**

	Annual Budget 2021/22		Forecast #3 2021/22		Budget 2022/23	
	\$		\$		\$	
Employees - Salaries		-137,429		-137,429		-125,357
Employees - Super		-15,013		-15,013		-15,151
Telephone & IT Communication Exp		-1,500		-1,500		-1,500
Non-Production Advertising and Promotion		-4,800		-4,800		-2,500
Production Advertising		-10,000		-10,000		-10,000
Online booking and Ticket Sales expenses		-4,000		-4,000		-5,000
Gallery and Exhibition Expenses		-2,500		-2,500		-2,500
Production Promoter Payments - Hire Shows		-111,000		-111,000		-111,000
Production Promoter Payments - Purchased Shows		-30,000		-30,000		-0
Function Expenses		-7,000		-7,000		-7,000
Production and workshop expenses		-1,500		-4,500		-1,500
Purchase of Stock Items for Gallery Shop		-3,000		-3,000		-3,000
Theatre and Gallery Technical Services		-30,000		-30,000		-50,000
General Admin & Operational Exp		-22,761		-22,761		-22,500
Training Expenses		-2,000		-2,000		-2,000
Bar Expenses		-4,000		-4,000		-4,000
Royalty Payments		-3,000		-3,000		-0
Future Production Research		-2,000		-2,000		-2,000
Art Prize Sponsorship		-1,000		-1,000		-1,000
Payment of Art Prizes		-7,000		-7,000		-10,000
Nautilus Arts Centre - Depreciations		-197,553		-197,553		-198,566
Furniture & Fittings		-27,972		-27,972		-10,041
Other Community Assets		-27,972		-4,556		-4,556
Gallery & Shop - Artist Payments		-90,000		-90,000		-90,000
Nautilus Theatre Technical Equipment maintenance		-2,500		-2,500		-2,500
<b>Library</b>		<b>-655,838</b>		<b>-675,695</b>		<b>-684,257</b>
Library Salaries		-362,878		-362,878		-375,578
Library - Superannuation		-46,068		-46,068		-48,740
Library Furniture & Fittings Depreciation		-16,372		-16,372		-14,358
Library Building Maintenance		-2,000		-2,000		-2,000
Library Leasing Expenditure		-38,100		-38,100		-39,434
Library Lease Expenditure Other		-57,100		-57,100		-59,099
Library Rental Payments		-4,000		-4,000		-4,000
Library Other Expend		-5,000		-5,000		-6,000
Periodicals		-3,000		-3,000		-2,000
Printing & Stationery		-5,000		-5,000		-5,500
Postage		-25,000		-33,000		-42,874
Library Management Software Lic		-3,000		-3,000		-3,000
Cleaning		-1,820		-2,322		-2,554
Training & Travel Expenses		-2,000		-8,677		-2,000
Insurance		-3,000		-4,000		-3,000
Maintenance & Office Equipment (Non Capital)		-2,000		-2,000		-2,000
Maintenance & IT Hardware/Software (Non Capital)		-2,000		-2,000		-2,000
Advertising		-3,500		-3,500		-3,500
Other expenditure		-6,000		-6,000		-6,000
Kids Activities		-1,000		-1,000		-1,000
Library Executive Meetings		-3,000		-3,000		-3,000
Temporary Staff Placement		-1,000		-1,000		-1,000
Library Book Sales & Subscriptions from Proceeds		-2,000		-2,000		-2,000
Library Events		-63,000		-66,678		-55,621
SMS Reminder Service						
Library - Collection Purchased						
<b>Community Infrastructure</b>		<b>-498,384</b>		<b>-498,384</b>		<b>-219,719</b>
Community Infrastructure - Salaries		-441,048		-441,048		-197,248
Community Infrastructure - Super		-57,336		-57,336		-22,471
<b>Parks &amp; Reserves</b>		<b>-922,543</b>		<b>-921,887</b>		<b>-1,000,254</b>
Parks & Gardens Infrastructure Depreciation		-150,592		-150,592		-155,810
Development of Strategic Open Space Parks and Reserves		-10,000		-6,000		-0
Foreshore Comm Assets Maintenance		-500		-500		-500
Malybe Diva Monument Maintenance		-3,313		-3,313		-1,750
Foreshore Boardwalk Maintenance		-760		-760		-500
Matthew Flinders Statue Maintenance		-500		-13,000		-500
Tuna Polers Statue Maintenance		-53,787		-43,787		-73,544
Pks Gdns Other Expend		-24,859		-21,359		-37,988
Flinders Park		-17,022		-17,022		-26,025
Eyre Park		-16,858		-16,858		-16,847
Wellington Square		-14,322		-14,322		-14,635
Tennis Courts		-3,105		-3,105		-1,606
Shaen Street Reserve		-11,211		-7,711		-9,964
First Landing Reserve		-4,908		-4,908		-8,986
Old Mill		-17,861		-17,861		-17,995
Shelley Beach Reserve		-5,608		-5,608		-6,106
Billy Lights Point		-16,449		-16,449		-14,017
Adelaide Place		-8,655		-8,655		-8,103
Dickens Street Park		-9,016		-9,016		-6,159
Moonta Park		-12,016		-12,016		-14,711
Shepherd Ave Lawns		-28,885		-22,885		-14,512
Median Strips		-18,966		-26,466		-19,241
North Point		-3,005		-3,005		-3,988
South Point		-19,266		-19,266		-17,660
Bishop Street		-2,284		-2,284		-1,306
Train Playground		-3,381		-3,381		-4,160
Fishermans Monument		-50,164		-52,863		-50,445
Winters Hill						
Playgrounds						

### Operational Initiatives 2022/23

		Annual Budget 2021/22		Forecast #3 2021/22		Budget 2022/23	
		\$		\$		\$	
	Playground Audit		-16,000		-5,000		-10,000
	Foreshore		-113,266		-113,202		-164,768
	Lincoln Cove Reserves		-22,977		-22,977		-14,085
	Laguna Beach Reserve		-18,259		-11,259		-12,453
	Leisure Centre Grounds Maintenance		-10,743		-10,743		-8,030
	Parks & Gardens Other Expenditure		-11,226		-11,226		-8,942
	Parks & Gardens Supervisor		-27,291		-48,000		-56,639
	B Reserves		-45,465		-45,465		-48,186
	C Reserves		-25,527		-25,527		-27,947
	D Reserve		-17,411		-17,411		-14,212
	IPOS Readings		-1,042		-1,042		-829
	Vehicle & Plant Use - Parks & Gardens		-95,000		-95,000		-95,000
	Outdoor Furniture - Maint & Replacement		-2,782		-3,782		-3,829
	Water Leaks - SA Water Usage		-5,000		-5,000		-5,000
	Summer Tree Branch Drop Maintenance		-3,261		-3,261		-3,276
	<b>Heritage Trail</b>		<b>-6,126</b>		<b>-7,800</b>		<b>-5,924</b>
	Heritage Trail Heritage Trail Maintenance		-6,126		-7,800		-5,924
	<b>Parnkalla Trail</b>		<b>-24,665</b>		<b>-24,665</b>		<b>-22,606</b>
	Parnkalla Trail Parnkalla Trail Maintenance		-24,665		-24,665		-22,606
	<b>Other Sport &amp; Recreation</b>		<b>-745,518</b>		<b>-745,034</b>		<b>-747,658</b>
	Spt Rec Depreciation		-535,591		-535,591		-582,346
	Spt Rec Other Expend Spt Rec Centenary Oval		-66,754		-51,754		-49,418
	Spt Rec Kirton Oval		-20,216		-10,716		-21,339
	Spt Rec Poole Oval		-34,738		-21,738		-22,828
	Skate Park Other Expenditure		-6,514		-6,514		-9,136
	Swimming Encl Maint		-9,563		-39,800		-17,863
	Town Jetty Maintenance		-4,021		-10,800		-9,328
	Ravendale Complex Maintenance		-4,500		-4,500		-2,000
	BMX Track		-1,621		-1,621		-600
	Sport & Rec Club Expenses - Utilities		-32,000		-32,000		-32,800
	Sport and Recreation Strategies and Recreation Strategy		-15,000		-15,000		-0
	Coastal & Marine Facilities Strategy		-15,000		-15,000		-0
	<b>Ravendale Operational</b>		<b>-95,550</b>		<b>-96,950</b>		<b>-105,393</b>
	Ravendale Complex Ravendale Electricity		-25,000		-25,000		-20,000
	Lights Maintenance		-6,000		-6,000		-6,000
	Scoreboard Maintenance		-1,000		-1,000		-1,000
	Oval & Ground Maintenance		-62,508		-62,508		-75,787
	Artificial Hockey Pitch Maintenance		-1,042		-2,442		-2,606
	<b>Leisure Centre</b>		<b>-831,751</b>		<b>-848,251</b>		<b>-920,453</b>
	Leisure Centre- Operating Expenditure		-161,000		-161,000		-172,471
	Operating Expenditure		-171,500		-188,000		-227,482
	Legal Fees		-5,000		-5,000		-5,000
	Insurance		-60,557		-60,557		-65,000
	Repairs & Maintenance		-5,500		-5,500		-5,500
	Leisure Centre Depreciation		-428,194		-428,194		-445,000
	<b>Other Cultural Services</b>		<b>-97,863</b>		<b>-179,263</b>		<b>-177,930</b>
	Arteyrea Arteyrea Expenses Payable by Council		-10,100		-20,600		-20,330
	Radio Expenditure		-3,100		-4,000		-3,100
	Other Community Support - Muroto & SANFL		-8,000		-8,000		-8,000
	Flags		-1,000		-1,000		-1,000
	Christmas Decorations		-5,163		-5,163		-5,000
	Australia Day COVID Safe Grant						
	Funding Expenditure		-500		-0		-0
	Other Expenditure		-500		-500		-500
	Arts and Cultural Contributions & Cultural Facilitator Contribution		-70,000		-140,000		-140,000
	<b>Mining, Manufacturing &amp; Construction</b>		<b>-159,927</b>		<b>-159,927</b>		<b>-192,470</b>
	<b>Building Assessment Expenses</b>		<b>-156,927</b>		<b>-156,927</b>		<b>-189,470</b>
	Building Act Training		-3,500		-3,500		-3,500
	Building Act Salaries		-131,841		-131,841		-159,656
	Building Act Superannuation		-16,586		-16,586		-21,314
	Building Act Other Expenditure		-5,000		-5,000		-5,000
	<b>Building Fire Safety Committee</b>		<b>-3,000</b>		<b>-3,000</b>		<b>-3,000</b>
	Building Act Fire & Safety Consultants		-3,000		-3,000		-3,000
	<b>Transport &amp; Communication</b>		<b>-2,040,718</b>		<b>-2,083,428</b>		<b>-2,015,430</b>
	<b>Road Maintenance</b>		<b>-1,854,676</b>		<b>-1,907,386</b>		<b>-1,951,172</b>
	Rd Maint Sealed Other		-67,259		-67,259		-99,708
	Unsealed Road Maintenance		-2,063		-3,186		-2,109
	Road Maintenance Other Weedspraying		-52,430		-68,000		-65,296
	Infrastructure works - Investigation and Design		-0		-0		-20,000
	Roadside Mowing		-76,170		-84,400		-131,092
	Road Maintenance Other		-27,738		-27,738		-34,462
	Car Park Maintenance		-721		-721		-0
	Tree Removal		-23,816		-23,816		-22,657
	Tree Planting		-8,190		-8,190		-7,424

### Operational Initiatives 2022/23

		Annual Budget 2021/22		Forecast #3 2021/22		Budget 2022/23	
		\$		\$		\$	
	Tree Trimming		-83,827		-83,827		-79,766
	Tree Pruning Tasman Tce		-0		-17,500		-15,553
	Works Supervisor - Administration Hours		-29,713		-40,000		-45,058
	Bridges Depreciation		-40,444		-40,444		-40,978
	Road Base Depreciation		-168,986		-168,986		-170,844
	Road Surface Depreciation		-497,627		-497,627		-464,348
	Footway depreciation		-242,242		-242,242		-244,506
	Kerb & water Table Depreciation		-317,101		-317,101		-320,586
	Carpark Depreciation - Other Comm Assets		-156,414		-156,414		-130,900
	Road Maint Kerb - Road Reseal Repairs		-3,000		-3,000		-2,555
	Footpath Maintenance Footpath Maintenance		-56,935		-56,935		-53,330
	<b>Traffic Control</b>		<b>-94,595</b>		<b>-94,595</b>		<b>-51,166</b>
	Traffic Control Maintenance						
	Traffic Control Signs		-11,816		-11,816		-8,992
	Traffic Control Linemarking		-29,591		-29,591		-11,094
	Traffic Control Other		-27,208		-27,208		-5,000
	Street Signs		-21,677		-21,677		-21,415
	Parking Signs		-4,303		-4,303		-4,664
	<b>Parking Control</b>		<b>-23,300</b>		<b>-13,300</b>		<b>-3,300</b>
	Onstreet Parking Impounding		-1,800		-1,800		-1,800
	Parking Reg Search Fees		-500		-500		-500
	Onstreet Parking Other		-1,000		-1,000		-1,000
	Enforcement Recovery & Other Expenses						
	Parking Action Plans / Strategies		-20,000		-10,000		-0
	<b>Other Transport &amp; Maintenance</b>		<b>-68,147</b>		<b>-68,147</b>		<b>-9,791</b>
	Boat Ramp Maintenance						
	Billy Lights		-3,021		-3,021		-5,804
	Axel Stenross		-2,563		-2,563		-2,382
	Axel Stenross Boat Ramp Dredging		-60,000		-60,000		-0
	Proper Bay Road Boat Ramp maintenance		-2,563		-2,563		-1,605
	<b>Economic Affairs</b>		<b>-1,785,518</b>		<b>-1,686,169</b>		<b>-1,575,016</b>
	<b>Economic Development Expenses</b>		<b>-365,389</b>		<b>-380,389</b>		<b>-385,567</b>
	Contribution To Regional Development Australia Board (RDA)		-91,835		-91,835		-91,000
	Community Development Training Expenditure		-4,000		-4,000		-4,000
	Community Development Officers Salaries		-219,580		-219,580		-221,748
	Community Development Officers Superannuation		-27,974		-27,974		-28,819
	Project Officers Salaries		-0		-0		-0
	Project Officers Superannuation		-0		-0		-0
	Other Economic Services		-2,000		-2,000		-0
	Initiate a regular community & business leaders forum						
	Economic Development Strategy		-20,000		-35,000		-0
	Economic Development Strategy Implementation		-20,000		-35,000		-40,000
	<b>Off Street Parking</b>		<b>-6,700</b>		<b>-6,700</b>		<b>-7,000</b>
	Offstreet parking Other		-3,500		-3,500		-3,500
	Lincoln Cove Carpark Water Expenses						
	Carpark Water Meter Expenses		-3,200		-3,200		-3,500
	<b>Visitor Information Centre</b>		<b>-1,031,577</b>		<b>-847,928</b>		<b>-848,923</b>
	Visitor Information Centre						
	Operator & Agency Payments		-600,000		-450,000		-450,000
	Salaries		-251,006		-217,009		-224,045
	Superannuation		-25,101		-21,244		-23,525
	Telephone & IT Communications		-5,000		-5,000		-4,800
	Advertising & Promotion		-10,000		-10,000		-10,000
	Training Expenses		-2,000		-2,000		-2,000
	Admin & Other Expenditure		-4,000		-4,000		-4,000
	Repairs & Maintenance		-460		-3,115		-1,553
	Water, Electricity, Gas Expenses		-9,260		-9,260		-4,700
	Cleaning Expenses		-6,300		-16,500		-7,200
	Postage & Courier Expenses		-1,500		-1,500		-1,500
	IT License Fees		-2,800		-2,800		-2,800
	Computer Hardware/Software (Under S3K) & Maint		-1,500		-1,500		-1,500
	Printing & Stationery		-2,500		-2,500		-2,500
	Sundry Staff Expenditure		-500		-500		-500
	Stock Purchases		-70,000		-60,000		-60,000
	Accreditation Expenses		-1,500		-1,500		-1,500
	Lease / Rental Payments		-26,000		-26,000		-34,800
	Visitor Centre-Other Expenses		-1,000		-1,000		-0
	VIC Website and Promotion		-11,000		-11,000		-10,000
	Online Booking Fees		-150		-1,500		-2,000
	<b>Tourism</b>		<b>-380,179</b>		<b>-449,479</b>		<b>-330,855</b>
	Tourism Expenditure						
	Council Economic Development & Tourism Contribution		-10,750		-0		-0
	Tourism Town Map & Visitor Guide		-7,000		-7,000		-7,000
	Cruise Ships Visits		-75,211		-40,211		-56,977
	Tourism - Other		-15,000		-0		-2,500
	Australia Day Breakfast		-6,000		-28,800		-6,382
	Tourism Development Salaries		-194,204		-194,204		-179,273
	Tourism Development Superannuation		-24,711		-24,711		-23,118
	Economic and Tourism Growth		-1,000		-15,000		-15,000
	Tourism Training		-1,000		-4,000		-4,000
	SA VIC Network Conference - Port Lincoln		-10,000		-88,500		-0
	Tourism & Economic Development Strategy		-32,000		-42,750		-32,000
	Motor Homes						
	Motor Home Dump Point Maintenance		-4,303		-4,303		-4,605

## Operational Initiatives 2022/23

	Annual Budget 2021/22		Forecast #3 2021/22		Budget 2022/23	
	\$		\$		\$	
<b>Nursery Expenses</b>		-1,673		-1,673		-2,670
Nursery Other Expend	Nursery Other Expenditure		-1,673		-1,673	-2,670
<b>Other Purposes NEC</b>		-2,418,139		-2,302,334		-2,803,301
<b>Loan Expenses</b>		-261,090		-197,630		-235,776
IGFA Community Loan - Interest Payments (Bowling, Hockey & Golf Club Loans)			-30,316		-30,316	-22,872
IGFA IAF Acquisition Loan - Interest Payments			-160,314		-160,314	-155,904
Bendigo Bank IAF Refurbishment Loan - Interest Payments			-55,460		-5,000	-55,000
LGFA Cash Advance Debenture Loan - Interest Payments			-15,000		-2,000	-2,000
<b>Plant and Machinery</b>		-439,122		-448,322		-472,706
Plant & Machinery Fuel & Oil			-45,000		-45,000	-45,000
Vehicle & Plant Use Civil Construction	Vehicle & Plant Use Civil Construction		-75,000		-75,000	-75,000
Plant & Mach Repairs & Maintenance			-44,000		-44,000	-43,500
Flinders Theatre Car Wash	Carwash Operations		-650		-650	-600
Major Plant and Vehicles - Lease Payments			-10,800		-20,000	-3,000
Major Plant and Vehicles - Labour, Registration and Other			-46,044		-46,044	-48,270
Wks - Loose Tools			-5,000		-5,000	-5,000
Minor Plant & Equip Maintenance			-17,012		-17,012	-15,818
Minor Plant & Equip Purchases (< \$3000)			-3,000		-3,000	-3,000
Major Plant Mach Depreciation			-186,308		-186,308	-227,140
Minor Plant Mach Depreciation			-6,308		-6,308	-6,378
<b>Depot Operations Expenses</b>		-85,262		-115,262		-130,689
Depot Expenditure	Depot Expenditure		-79,762		-109,762	-121,189
First Aid Expenses OSPR14			-2,000		-2,000	-4,000
Depot Sundry Expenditure			-0		-3,500	-3,000
Depot Welding			-3,500		-3,500	-2,500
<b>Employee Costs &amp; overheads</b>		-953,651		-845,675		-1,258,088
Productivity Days - Outdoor Staff			-11,322		-11,322	-14,649
Compassionate Leave - All Staff			-1,000		-1,000	-1,000
ISL Paid Account - All Staff			-58,000		-58,000	-40,000
Domestic Violence Leave - Outdoor Staff			-2,000		-2,000	-2,000
LGA Workers Comp & Risk Services Insurance			-256,000		-217,007	-228,000
Workcover Top-Up Insurance			-6,670		-6,185	-6,680
Personal Protective Clothing			-10,000		-10,000	-10,000
Operations Salary			-176,649		-176,649	-471,938
Operations Superannuation			-22,964		-22,964	-61,375
Operations Travel & Training			-3,000		-5,000	-3,000
Outside Employees - Toil			-0		-0	-0
Income Maint Benefits Reimbursement (workers comp)			5,000		15,000	5,000
Income Maintenance Benefits (workers comp)			-5,000		-15,000	-5,000
Works Annual Leave Pay			-75,482		-75,482	-95,186
Works Public Holidays			-37,741		-37,741	-47,593
Works Sick Leave			-37,741		-37,741	-47,593
Works Superannuation			-126,209		-140,311	-166,874
Outdoor Staff - Additional Resources 2021-22			-90,000		-0	-0
Training			-24,323		-24,323	-28,274
License Refunds			-1,000		-1,000	-1,500
Workgroup Meetings			-7,530		-7,530	-12,718
On Call Allowance - General Operations			-4,000		-6,400	-19,708
Works Risk Assessment & Audits			-2,020		-5,020	-0
<b>Vandalism Expenditure</b>		-25,006		-25,006		-18,501
Vandalism	Vandalism Expenditure		-20,682		-20,682	-15,239
Public Toilets			-2,803		-2,803	-1,153
Street Lights & Signs			-1,521		-1,521	-2,109
<b>Property Maintenance</b>		-623,492		-636,782		-647,494
Pest Plants Other Expenditure	Environmental Weed Control		-28,032		-28,032	-27,765
Mill Cottage Museum	Mill Cottage Expenses		-4,273		-7,863	-13,300
Building Assets - Depreciation			-462,433		-462,433	-474,000
Properties Other Expenditure	Misc Properties		-7,863		-7,863	-5,950
Lincoln Cove Footbridge			-10,465		-10,465	-10,068
Asbestos Compliance & Removal			-5,000		-5,000	-0
Office Space Rental Payment Expenses			-77,400		-77,400	-80,500
Civic Centre Building Body Corporate Outgoings			-17,500		-17,500	-17,500
Flinders Theatre Building Maintenance			-5,400		-5,400	-4,500
Baptist Church & Manse Maintenance			-5,126		-7,626	-13,911
Land Sale Expenses			-0		-7,200	-0
<b>Transport Asset IT expenses</b>		-22,550		-25,691		-32,000
RSM -Reseal List of Roads			-15,000		-15,000	-20,000
Conquest Software - Annual Fee			-7,550		-10,691	-12,000
<b>Private Works</b>		-7,966		-7,966		-8,047
Private Works	Various		-7,966		-7,966	-8,047

## Capital Expenditure by Class

Description	Annual Budget 2021/22	Forecast #3 2021/22	Budget 2022/23
OFFICE BUILDING CAPITAL - FURNITURE	\$10,000	\$10,000	\$10,000
CENTENARY OVAL - ENTRANCE GATES - TICKET BOOTH	\$0	\$35,000	\$0
NAUTILUS ARTS CENTRE - MAIN HEATING & COOLING SYSTEM	\$200,000	\$209,110	\$0
ARTEYREA - WORKSHOP HALL	\$640,000	\$640,000	\$0
<b>Replacement</b>	<b>\$850,000</b>	<b>\$894,110</b>	<b>\$10,000</b>
ARTEYREA - WORKSHOP HALL	\$80,000	\$90,000	\$0
NAUTILUS ARTS CENTRE - STUDIO ROOM AIR CONDITIONER	\$0	\$13,890	\$0
NAUTILUS ARTS CENTRE - FIRE ESCAPE DEVELOPMENT	\$95,000	\$145,000	\$0
HALLET PLACE REDEVELOPMENT	\$100,000	\$0	\$0
NAUTILUS ARTS CENTRE - UPSTAIRS SPACES	\$12,400	\$16,400	\$0
NAC FIRST FLOOR OFFICE AIR CONDITIONER	\$0	\$0	\$10,000
MANSE REDEVELOPMENT FOR UNIVERSITY HUB	\$0	\$0	\$400,000
COUNCIL DEPOT REDEVELOPMENT	\$0	\$0	\$2,350,000
<b>New/ Upgraded</b>	<b>\$287,400</b>	<b>\$265,290</b>	<b>\$2,760,000</b>
<b>BUILDINGS</b>	<b>\$1,137,400</b>	<b>\$1,159,400</b>	<b>\$2,770,000</b>
LEISURE CENTRE AQUATIC FACILITY - GUTTER & ROOF REPAIRS	\$0	\$20,000	\$0
LEISURE CENTRE OFFICE TENANCY - GUTTER & ROOF REPAIRS	\$0	\$15,000	\$0
LEISURE CENTRE DIVE TENANCY - GUTTER & ROOF REPAIRS	\$0	\$15,000	\$0
LEISURE CENTRE BASKETBALL STADIUM - ROOF REPAIRS	\$75,000	\$150,000	\$0
LEISURE CENTRE - GYMNASIUM AIR CONDITIONER	\$90,000	\$0	\$0
LEISURE CENTRE AQUATIC FACILITY - ROOF REPAIRS	\$75,000	\$0	\$0
LEISURE CENTRE STORAGE DOORS & BASKETBALL BACKBOARDS	\$0	\$0	\$30,000
LEISURE CENTRE - BOILERS	\$0	\$9,322	\$0
LEISURE CENTRE - CHLORINE AUTO SHUTDOWN SYSTEM	\$0	\$16,000	\$0
LEISURE CENTRE - FENCING AND LANDSCAPING	\$35,000	\$35,000	\$0
<b>Replacement</b>	<b>\$275,000</b>	<b>\$260,322</b>	<b>\$30,000</b>
LEISURE CENTRE STORAGE DOORS & BASKETBALL BACKBOARDS	\$0	\$0	\$6,000
<b>New/ Upgraded</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,000</b>
<b>LEISURE CENTRE</b>	<b>\$275,000</b>	<b>\$260,322</b>	<b>\$36,000</b>
LIBRARY PUBLIC ACCESS COMPUTER REPLACEMENT	\$0	\$0	\$10,000
SELF-SERVE KIOSKS	\$0	\$0	\$25,000
NAC FOH SOUND SYSTEM	\$0	\$0	\$80,000
NAC LIGHTING UPGRADE	\$0	\$0	\$60,000
TELEPHONE SYSTEM	\$0	\$0	\$40,000
OFFICE FURNITURE, EQUIPMENT & FITTINGS	\$5,000	\$5,000	\$5,000
<b>Replacement</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$220,000</b>
FORTIGATE 101F FIREWALL	\$0	\$4,650	\$0
ELECTED MEMBER IT EQUIPMENT	\$0	\$0	\$15,000
<b>New/Upgraded</b>	<b>\$0</b>	<b>\$4,650</b>	<b>\$15,000</b>
<b>FURNITURE &amp; FITTINGS</b>	<b>\$5,000</b>	<b>\$9,650</b>	<b>\$235,000</b>
TASMAN TERRACE STORMWATER OUTLET SEA GATES REPLACEMENT	\$0	\$10,000	\$0
LE BRUN STREET PUMP STATION VSD REPLACEMENT	\$0	\$16,000	\$0
LE BRUN STREET PUMP STATION CHECK VALVE	\$0	\$20,000	\$0
<b>Replacement</b>	<b>\$0</b>	<b>\$46,000</b>	<b>\$0</b>
WASHINGTON STREET DRAINAGE - FROM PORTER STREET TO EYRE STREET	\$0	\$11,010	\$0
STORMWATER WORKS 2022/23	\$0	\$0	\$510,000
STORMWATER WORKS	\$1,015,000	\$915,167	\$285,000
LIVERPOOL STREET PUMP STATION	\$0	\$104,711	\$0
<b>New/Upgraded</b>	<b>\$1,015,000</b>	<b>\$1,030,888</b>	<b>\$795,000</b>
<b>STORMWATER</b>	<b>\$1,015,000</b>	<b>\$1,076,888</b>	<b>\$795,000</b>
FILTRATION - VALVE ACTUATORS X28	\$0	\$0	\$13,500
WASTE WATER TREATMENT PLANT WATER FILTERS - TRI-MEDIA FILTER VALVES	\$0	\$20,000	\$0
<b>Replacement</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$13,500</b>
WATER REUSE SCHEME PIPEWORK - LINCOLN COVE EAST	\$33,000	\$33,000	\$0
WATER REUSE SCHEME TELEMETRY - LINCOLN COVE EAST	\$8,000	\$8,000	\$0
WATER REUSE SCHEME PUMP - LINCOLN COVE EAST	\$18,000	\$18,000	\$0
WATER REUSE SCHEME SHED - LINCOLN COVE EAST	\$6,000	\$6,000	\$0
WATER REUSE SCHEME TANK - LINCOLN COVE EAST	\$25,000	\$25,000	\$0
WATER REUSE SCHEME - SOUTH POINT IRRIGATION	\$20,000	\$20,000	\$0
<b>New/Upgraded</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$0</b>
<b>FILTRATION</b>	<b>\$110,000</b>	<b>\$130,000</b>	<b>\$13,500</b>

## Capital Expenditure by Class

Description	Annual Budget 2021/22	Forecast #3 2021/22	Budget 2022/23
KIRTON POINT GROVNE	\$15,000	\$15,000	\$0
JETTY - TASMAN TERRACE	\$200,000	\$350,000	\$0
HERITAGE TRAIL STAGE 1- LIGHTING	\$15,000	\$18,500	\$0
FLINDERS PARK MAIN PLAYGROUND MINOR CAPITAL WORKS	\$0	\$45,510	\$0
RING BARRIER - JETTY SWIMMING ENCLOSURE	\$0	\$35,000	\$0
HARBOURVIEW PARK PLAYGROUND EQUIPMENT REPLACEMENT	\$0	\$45,510	\$0
PLAYGROUND WHS IMPROVEMENT PROGRAM	\$0	\$0	\$100,000
RAVENDALE FOOTBALL LIGHTING TOWERS	\$60,000	\$60,000	\$0
AXEL STENROSS - LIGHT POLES	\$0	\$2,614	\$0
<b>Replacement</b>	<b>\$290,000</b>	<b>\$572,134</b>	<b>\$100,000</b>
LINCOLN COVE EAST RESERVE	\$150,000	\$150,000	\$0
MUROTO 30TH ANNIVERSARY PROJECT	\$0	\$7,500	\$0
IRRIGATION CONTROLLER UPGRADES - STAGE 1	\$35,000	\$35,000	\$0
PUCKRIDGE PARK - DETAILED DESIGN	\$100,000	\$120,000	\$0
CBD PRECINCT PLAN	\$50,000	\$0	\$50,000
CBD ACCESS & PARKING ACTION PLAN IMPLEMENTATION	\$50,000	\$0	\$40,000
WHAT RESERVE REDEVELOPMENT	\$250,000	\$643,931	\$0
OPEN SPACE PROJECTS	\$200,000	\$0	\$0
SATC WHARF TOURISM PROJECT EXPENDITURE	\$200,000	\$230,000	\$0
TRAIN PLAYGROUND CAPITAL PROJECT	\$91,020	\$4,110	\$0
PUBLIC WIFI NETWORK - FORESHORE & CBD	\$60,000	\$60,000	\$0
FORESHORE REDEVELOPMENT	\$2,200,000	\$2,214,418	\$3,600,000
NORTH SHIELDS CEMETERY - CREMATION BEDS AND RAFTS	\$0	\$35,000	\$0
MARINA PONTOON - UPGRADES	\$0	\$20,000	\$0
CEMETERY - MEMORIAL TREE	\$0	\$30,000	\$0
LED STREET LIGHTING	\$25,000	\$25,000	\$0
WELLINGTON SQUARE - INSTALLATION OF RAINBIRD IRRIGATION	\$0	\$0	\$1,500
SHAEN STREET - INSTALLATION OF RAINBIRD IRRIGATION	\$0	\$0	\$1,500
DICKENS PARK - INSTALLATION OF RAINBIRD IRRIGATION	\$0	\$0	\$1,500
KIRTON OVAL - INSTALLATION OF RAINBIRD IRRIGATION	\$0	\$0	\$1,500
POOLE OVAL - IRRIGATION DESIGN	\$0	\$0	\$6,000
NELSON SQUARE REDEVELOPMENT	\$0	\$0	\$250,000
ENTRY SIGNAGE - TULKA	\$0	\$0	\$5,000
ENTRY SIGNAGE - WESTERN APPROACH	\$0	\$0	\$5,000
ENTRY SIGNAGE - FLINDERS HWY	\$0	\$0	\$5,000
LINCOLN ALIVE	\$0	\$8,000	\$0
PARNKALLA TRAIL WHARF PRECINCT - CONSTRUCTION	\$0	\$16,200	\$0
PARNKALLA TRAIL WHARF PRECINCT - WAYFINDING & INTERPRETIVE SIGNAGE	\$0	\$75,000	\$0
DOG PARK	\$0	\$0	\$150,000
<b>New/Upgraded</b>	<b>\$3,411,020</b>	<b>\$3,674,159</b>	<b>\$4,117,000</b>
<b>OTHER COMMUNITY ASSETS</b>	<b>\$3,701,020</b>	<b>\$4,246,293</b>	<b>\$4,217,000</b>
ROAD RESEALS	\$750,000	\$1,500,000	\$800,000
ROAD RESEALS - ADDITIONAL CONSTRUCTION WORKS		\$190,466	
<b>Replacement</b>	<b>\$750,000</b>	<b>\$1,690,466</b>	<b>\$800,000</b>
ROAD LANDSCAPING	\$0	\$60,260	\$0
STUDENT CROSSING - STAMFORD TERRACE FROM WINDSOR AVENUE TO CORONATION PLACE	\$40,000	\$0	\$60,000
<b>New/Upgraded</b>	<b>\$40,000</b>	<b>\$60,260</b>	<b>\$60,000</b>
<b>ROAD CONSTRUCTION</b>	<b>\$790,000</b>	<b>\$1,750,726</b>	<b>\$860,000</b>
WASHINGTON STREET - FROM PORTER STREET TO EYRE STREET - RIGHT SIDE	\$0	\$11,880	\$0
WASHINGTON STREET - FROM PORTER STREET TO EYRE STREET - LEFT SIDE	\$0	\$20,900	\$0
OXFORD TERRACE KOALA CROSSING	\$0	\$70,000	\$0
<b>Replacement</b>	<b>\$0</b>	<b>\$102,780</b>	<b>\$0</b>
MILTON AVENUE KERBING	\$0	\$0	\$20,000
GLOUCESTER TERRACE - KEMP AVENUE TO 30M SOUTH NORMANDY PLACE	\$110,000	\$0	\$0
<b>New/Upgraded</b>	<b>\$110,000</b>	<b>\$0</b>	<b>\$20,000</b>
<b>KERBS</b>	<b>\$110,000</b>	<b>\$102,780</b>	<b>\$20,000</b>
FOOTPATH CONSTRUCTION PROGRAM 2022/23	\$0	\$0	\$250,000
FOOTPATH CONSTRUCTION PROGRAM 2021/22	\$100,000	\$145,771	\$0
<b>Replacement</b>	<b>\$100,000</b>	<b>\$145,771</b>	<b>\$250,000</b>



## Capital Expenditure by Class

Description	Annual Budget 2021/22	Forecast #3 2021/22	Budget 2022/23
FOOTPATH CONSTRUCTION PROGRAM 2022/23	\$0	\$0	\$200,000
FOOTPATH CONSTRUCTION PROGRAM 2021/22	\$290,000	\$470,162	
<b>New/Upgraded</b>	<b>\$290,000</b>	<b>\$470,162</b>	<b>\$200,000</b>
<b>FOOTPATHS</b>	<b>\$390,000</b>	<b>\$615,933</b>	<b>\$450,000</b>
MARINA FOOTBRIDGE - CONTROL PANEL	\$50,000	\$50,000	\$0
MARINA FOOTBRIDGE - SAFETY UPGRADES	\$100,000	\$150,000	\$0
<b>Replacement</b>	<b>\$150,000</b>	<b>\$200,000</b>	<b>\$0</b>
<b>BRIDGE</b>	<b>\$150,000</b>	<b>\$200,000</b>	<b>\$0</b>
RRC FLARE	\$0	\$0	\$450,000
<b>Replacement</b>	<b>\$0</b>	<b>\$0</b>	<b>\$450,000</b>
CELL 4 RESOURCE RECOVERY CENTRE	\$200,000	\$0	\$200,000
<b>New/Upgraded</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$200,000</b>
<b>RESOURCE RECOVERY CENTRE</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$650,000</b>
MAJOR PLANT - CAPITAL PURCHASES	\$180,000	\$180,000	\$373,000
MINOR PLANT - CAPITAL PURCHASES	\$3,500	\$3,500	\$3,500
<b>Replacement</b>	<b>\$183,500</b>	<b>\$183,500</b>	<b>\$376,500</b>
MAJOR PLANT - CAPITAL PURCHASES	\$72,000	\$167,500	\$390,000
<b>New/Upgraded</b>	<b>\$72,000</b>	<b>\$167,500</b>	<b>\$390,000</b>
<b>PLANT &amp; MACHINERY</b>	<b>\$255,500</b>	<b>\$351,000</b>	<b>\$766,500</b>
<b>Total Replacement</b>	<b>\$2,603,500</b>	<b>\$4,120,083</b>	<b>\$2,250,000</b>
<b>Total New/Upgraded</b>	<b>\$5,535,420</b>	<b>\$5,782,909</b>	<b>\$8,563,000</b>
<b>Total Received Free of Charge</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTALS</b>	<b>\$8,138,920</b>	<b>\$9,902,992</b>	<b>\$10,813,000</b>

**RATES INCOME**  
**FOR THE YEAR ENDED 30th JUNE 2023**

Budget 2022/23

	Annual Budget 2021/22	Forecast #3 2021/22	Budget 2022/23
<b>RATE REVENUES</b>			
<u>General Rates</u>	\$12,442,298	\$12,442,298	\$12,986,290
Before Discretionary rebates, remissions & writeoffs			
<u>Other Rates</u>			
NRM Levy	\$694,331	\$703,027	\$712,806
Recycling Service Charge	\$426,903	\$426,903	\$446,949
Waste Collection Service Charge	\$2,261,426	\$2,261,426	\$2,370,126
<u>Other Charges</u>			
Penalties for late payment	\$100,000	\$100,000	\$100,000
Rates & Legal Costs Recovered (NO GST)	\$10,000	\$30,000	\$25,000
<u>Less Discret rebates, remissions &amp; writeoffs</u>			
Mandatory Rebates	\$150,375	\$152,702	\$161,538
Discretionary Rebates	\$27,121	\$27,598	\$28,507
Rates General Remitted	\$5,000	\$14,750	\$5,000
Rates Discount	\$65,000	\$70,000	\$73,207
<b>ADJUSTED RATES FOR STATEMENT OF COMPREHENSIVE INCOME</b>	<b>\$15,687,462</b>	<b>\$15,698,604</b>	<b>\$16,372,919</b>

# ANNUAL BUSINESS PLAN PROJECTS 2022/23

## *New and Upgrade Capital Projects*

<b>Project or Initiative Description</b>	<b>Budget 2022/23</b>
NAC First Floor Office Air Conditioner	\$10,000
Footpath Construction Program	\$200,000
Port Lincoln Leisure Centre - Storage Facilities	\$6,000
CBD Precinct Plan	\$50,000
CBD Access & Parking Action Plan Implementation	\$40,000
Foreshore Redevelopment	\$3,600,000
Cell 4 - Resource Recovery Centre	\$200,000
Stormwater Works	\$760,000
Manse Redevelopment for University Hub	\$400,000
Council Depot Redevelopment	\$2,350,000
<b>Wellington Square - Installation of Rainbird Irrigation</b>	\$1,500
Shaen Street - Installation of Rainbird Irrigation	\$1,500
<b>Dickens Park - Installation of Rainbird Irrigation</b>	\$1,500
<b>Kirton Oval - Installation of Rainbird Irrigation</b>	\$1,500
<b>Poole Oval Irrigation Design</b>	\$6,000
<b>Nelson Square Redevelopment</b>	\$250,000
<b>Dog Park</b>	\$150,000
<b>Entry Signage - Tulka</b>	\$5,000
<b>Entry Signage - Western Approach</b>	\$5,000
<b>Entry Signage - Flinders Highway</b>	\$5,000
Major Plant Capital Purchases	\$390,000
<b><i>New and Upgrade Capital Projects</i></b>	<b>\$8,528,000</b>

# ANNUAL BUSINESS PLAN PROJECTS 2022/23

## *Renewal Capital Works*

<b>Project or Initiative Description</b>	<b>Budget 2022/23</b>
Footpath Program Renewal Program	\$250,000
Port Lincoln Leisure Centre - Replace Basketball Backboards	\$30,000
Resource Recovery Centre Flare	\$450,000
Road Reseals	\$800,000
Playground WHS Improvement Program.	\$100,000
Library Public Access Computer Replacement	\$10,000
SELF-SERVE KIOSKS	\$25,000
NAC FOH SOUND SYSTEM	\$80,000
NAC LIGHTING UPGRADE	\$60,000
Major Plant - Capital Purchases	\$373,000
<b><i>Renewal Capital Works</i></b>	<b>\$2,231,500</b>

# ANNUAL BUSINESS PLAN PROJECTS 2022/23

## *Operational Initiatives*

<b>Project or Initiative Description</b>	<b>Budget 2022/23</b>
Decommission and Remove Liverpool Napolean Pump Station	\$25,000
Implement Enterprise Software Solution	\$321,000
ESCOSA Rates Oversight Scheme	\$52,000
Emergency Management Plan	\$20,000
Road Revaluations	\$50,000
Economic Development Strategy Implementation	\$40,000
Council Elections	\$75,000
Asset Maturity Assessment	\$10,000
Infrastructure Development Guidelines	\$15,000
GIS	\$24,000
Masterplanning	\$45,277
<b><i>Operational Initiatives</i></b>	<b>\$677,277</b>



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*City of Port Lincoln*

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Council Administration Office

Level One, Civic Centre

60 Tasman Tce Port Lincoln SA 5606

T: 8621 2300 F: 8621 2399

E: [plcc@plcc.sa.gov.au](mailto:plcc@plcc.sa.gov.au)

Web: [www.portlincoln.sa.gov.au](http://www.portlincoln.sa.gov.au)